		EXTENDED TO AUGUST 15, 20	18						
	Ω	<b>nn</b> Return of Organization Exempt Fron	n Income Tax	OMB No. 1545-0047					
For	<b>"9</b>	Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code	(except private foundation	<b>2016</b>					
Depa	rtment o	Do not enter social security numbers on this form as it m	ay be made public.	Open to Public					
Interr	nal Reve	Information about Form 990 and its instructions is at ww		Inspection					
AF	or the	e 2016 calendar year, or tax year beginning OCT 1,2016 and ending	SEP 30, 2017						
Bc	heck if	C Name of organization	D Employer identific	ation number					
INTERNATIONAL INSTITUTE OF NEW ENGLAND,									
	Addre chang Name			04205					
	_chang	Doing business as		.04325					
	_return Final	· · · · · · · · · · · · · · · · · · ·		695-9990					
	return∟ termir	)- -		6,293,198.					
	ated \\Amen	City or town, state or province, country, and ZIP or foreign postal code BOSTON, MA 02116	G Gross receipts \$						
	_lreturn ∏Applio		H(a) Is this a group ret						
	⊥tiò'n pendi	<sup>ng</sup> SAME AS C ABOVE	for subordinates? <b>H(b)</b> Are all subordinates inc						
				ist. (see instructions)					
		te: $\blacktriangleright$ HTTP://IINE.US	H(c) Group exemption						
			'ear of formation: 1924 M						
	art I	Summary		etate et tegat dettienet.					
	1	Briefly describe the organization's mission or most significant activities: FOUNDED	IN 1924, THE I	NSTITUTE'S					
Governance		MISSION IS TO HELP OUR CLIENTS INTEGRATE POL	ITICAL AND ECO	NOMIC					
rna	2	Check this box      if the organization discontinued its operations or disposed of r	nore than 25% of its net ass	sets.					
ove			3	16					
Ō	4	Number of independent voting members of the governing body (Part VI, line 1b)		16					
se		Total number of individuals employed in calendar year 2016 (Part V, line 2a)		135					
viti	6	Total number of volunteers (estimate if necessary)	6	334					
Activities &		Total unrelated business revenue from Part VIII, column (C), line 12		0.					
_	b	Net unrelated business taxable income from Form 990-T, line 34		0.					
			Prior Year	Current Year					
e		Contributions and grants (Part VIII, line 1h)	4,663,691.	4,862,881.					
Revenue		Program service revenue (Part VIII, line 2g)	0.	0.					
Re		Investment income (Part VIII, column (A), lines 3, 4, and 7d)	165,319.	240,864.					
		Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	-14,160. 4,814,850.	-30,430.					
		Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	1,029,865.	5,073,315. 792,768.					
		Grants and similar amounts paid (Part IX, column (A), lines 1-3)	1,029,005.	0.					
	I	Benefits paid to or for members (Part IX, column (A), line 4)	2,994,914.	3,639,326.					
Expenses	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) Professional fundraising fees (Part IX, column (A), line 11e) Total fundraising expenses (Part IX, column (D), line 25) 452,669.	2,554,514.	66,590.					
ben	loa b	Total fundraising exponses (Part IX, column (D), line 25)		00,000					
Ă		Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	1,203,833.	1,547,646.					
		Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	5,228,612.	6,046,330.					
		Revenue less expenses. Subtract line 18 from line 12	-413,762.	-973,015.					
or			Beginning of Current Year	End of Year					
Net Assets or Fund Balances	20	Total assets (Part X, line 16)	11,990,055.	11,172,199.					
Ass d Ba	21	Total liabilities (Part X, line 26)	1,911,443.	1,514,028.					
Fund	22	Net assets or fund balances. Subtract line 21 from line 20	10,078,612.	9,658,171.					
	art II	Signature Block							
Und	er pena	alties of perjury, I declare that I have examined this return, including accompanying schedules and sta	tements, and to the best of my	knowledge and belief, it is					
true,	, correc	ct, and complete. Declaration of preparer (other than officer) is based on all information of which prep	arer has any knowledge.						
		Cignoture of officer	Data						

Sign	Signature of officer		Date							
Here	RITA MCDONOUGH, CFO &	TREASURER								
	Type or print name and title									
	Print/Type preparer's name	Preparer's signature Date	Check PTIN							
Paid	DANA J. MARKS, C.P.A.	DANA J. MARKS, C.P.A04/09	/18 self-employed P01444519							
Preparer	Firm's name 🕨 ALEXANDER , ARONS		Firm's EIN <b>04-2571780</b>							
Use Only	Firm's address 50 WASHINGTON SR	EET								
	WESTBOROUGH, MA 01581 Phone no. (508) 366-9100									
May the IF	May the IRS discuss this return with the preparer shown above? (see instructions)									
632001 11-1	632001 11-11-16 LHA For Paperwork Reduction Act Notice, see the separate instructions. Form 990 (2016)									
632001 11-1	632001 11-11-16 LHA For Paperwork Reduction Act Notice, see the separate instructions. Form <b>990</b> (2016)									

SEE SCHEDULE O FOR ORGANIZATION MISSION STATEMENT CONTINUATION

	INTERNATIONAL INSTITUTE OF NEW ENGLAND,
	990 (2016) INC. 04-2104325 Page 2
Pa	t III       Statement of Program Service Accomplishments         Check if Schedule O contains a response or note to any line in this Part III       X
1	Briefly describe the organization's mission: SEE PART I, LINE 1.
2	Did the organization undertake any significant program services during the year which were not listed on the
	prior Form 990 or 990-EZ? Yes X No
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No
	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
	revenue, if any, for each program service reported.
4a	(Code: ) (Expenses \$ 1,959,423. including grants of \$ 140,876.) (Revenue \$ )
14	BOSTON FIELD OFFICE: SUPPORT TO MEET THE SPECIFIC NEEDS OF EACH REFUGEE
	AND HIS OR HER FAMILY. IN BOSTON, BECAUSE OF THE HIGH COST OF URBAN
	LIVING, MOST REFUGEES ARE SINGLE, EMPLOYABLE MEN RESETTLED INTO SHARED
	HOUSING THAT MITIGATES ITS HIGH COST. CASE MANAGEMENT STAFF FIND GROUPS
	OF NEWLY ARRIVED INDIVIDUALS HOUSING AND USE FEDERAL AND PRIVATE
	FUNDING TO HELP NEW ARRIVALS PURCHASE BASIC NECESSITIES SUCH AS FOOD,
	HOUSEWARES, AND CLOTHING. IN ADDITION, LOCAL RESIDENTS, CHURCH GROUPS, AND OTHER VOLUNTEERS MAKE IN-KIND GIFTS THAT HELP NEW ARRIVALS. CASE
	AND OTHER VOLONTEERS MARE IN-KIND GIFTS THAT HELP NEW ARRIVALS. CASE MANAGERS OFFER EXTENSIVE ORIENTATION TO ENSURE REFUGEES AND ASYLEES ARE
	ABLE TO NAVIGATE AND PARTICIPATE IN THEIR NEW COMMUNITIES. THEY ENROLL
	REFUGEES IN PUBLIC BENEFITS AND HEALTHCARE PROGRAMS, HELP PLACE THEIR
	CHILDREN IN THE LOCAL PUBLIC SCHOOL SYSTEM, INTRODUCE THEM TO LOCAL
4b	(Code: ) (Expenses \$ 1,234,075. including grants of \$ 322,818.) (Revenue \$ )
	LOWELL FIELD OFFICE: MEET THE SPECIFIC NEEDS OF EACH REFUGEE AND HIS OR
	HER FAMILY. THEY FIND FAMILIES HOUSING AND USE FEDERAL AND PRIVATE
	FUNDING TO HELP NEW ARRIVALS PURCHASE BASIC NECESSITIES SUCH AS FOOD,
	HOUSEWARES, AND CLOTHING. IN ADDITION, LOWELL AREA RESIDENTS, CHURCH GROUPS, AND OTHER VOLUNTEERS MAKE IN-KIND GIFTS THAT HELP NEW ARRIVALS.
	CASE MANAGERS OFFER EXTENSIVE ORIENTATION TO ENSURE REFUGEES ARE ABLE
	TO NAVIGATE AND PARTICIPATE IN THEIR NEW COMMUNITIES. THEY ENROLL
	REFUGEE FAMILIES IN PUBLIC BENEFITS AND HEALTHCARE PROGRAMS, HELP PLACE
	THEIR CHILDREN IN THE LOCAL PUBLIC SCHOOL SYSTEM, INTRODUCE THEM TO
	LOCAL RESOURCES DESIGNED TO HELP THEM BECOME SELF-SUFFICIENT, AND
	PROVIDE THEM WITH PREVENTATIVE HEALTH EDUCATION AND ORIENTATION.
	-EMPLOYMENT SERVICES - THE INTERNATIONAL INSTITUTE'S LOWELL STAFF HELPS
4c	(Code: ) (Expenses \$ 1,147,271. including grants of \$ 329,074.) (Revenue \$ )
	NEW HAMPSHIRE FIELD OFFICE: MEET THE SPECIFIC NEEDS OF EACH REFUGEE AND HIS OR HER FAMILY. THEY FIND FAMILIES HOUSING AND USE FEDERAL AND
	PRIVATE FUNDING TO HELP NEW ARRIVALS PURCHASE BASIC NECESSITIES SUCH AS
	FOOD, HOUSEWARES, AND CLOTHING. IN ADDITION, MANCHESTER AREA RESIDENTS,
	CHURCH GROUPS, AND OTHER VOLUNTEERS MAKE IN-KIND GIFTS THAT HELP NEW
	ARRIVALS. CASE MANAGERS OFFER EXTENSIVE ORIENTATION TO ENSURE REFUGEES
	ARE ABLE TO NAVIGATE AND PARTICIPATE IN THEIR NEW COMMUNITIES. THEY
	ENROLL REFUGEE FAMILIES IN PUBLIC BENEFITS AND HEALTHCARE PROGRAMS,
	HELP PLACE THEIR CHILDREN IN THE LOCAL PUBLIC SCHOOL SYSTEM, INTRODUCE
	THEM TO LOCAL RESOURCES DESIGNED TO HELP THEM BECOME SELF-SUFFICIENT,
	AND PROVIDE THEM WITH PREVENTATIVE HEALTH EDUCATION AND ORIENTATION.
	-EMPLOYMENT SERVICES - THE INTERNATIONAL INSTITUTE'S NEW HAMPSHIRE
4d	Other program services (Describe in Schedule O.) (Expenses \$ including grants of \$ ) (Revenue \$ )
40	(Expenses \$ including grants of \$ ) (Revenue \$ )       Total program service expenses ►     4,340,769.

Form	990 (2016) INC. 04-210	4325	Р	age 3
Pa	t IV Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect	t		
	during the tax year? If "Yes," complete Schedule C, Part II	4	Х	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		x
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V			x
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	x	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		x
с	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
-	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		x
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
-	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		x
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
•	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	x	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
124	Schedule D, Parts XI and XII	12a	x	
h	Was the organization included in consolidated, independent audited financial statements for the tax year?	120	<u> </u>	
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		x
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E			X
.e 14a	Did the organization maintain an office, employees, or agents outside of the United States?			x
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			<u> </u>
5	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		x
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any	1.10		<u> </u>
.5	foreign organization report of r all IX, column (X), mile c, more than \$5,000 or grants of other assistance to or for any	15		x
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			<u> </u>
.0	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		x
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			<u> </u>
.,	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17	x	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines		<u></u>	
10	1c and 8a? If "Yes," complete Schedule G, Part II	18	x	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"	10	<u></u>	<u> </u>
15	complete Schedule G, Part III	19		x
		1 10		

Form **990** (2016)

INC.

Form 990 (2016)

Par	t IV Checklist of Required Schedules (continued)			
			Yes	No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		Х
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		X
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	х	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No", go to line 25a	24a		x
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
•	any tax-exempt bonds?	24c		
Ь	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
200	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		x
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and	200		<u> </u>
~	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		x
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or			
	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes,"			
	complete Schedule L, Part II	26		x
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			<u> </u>
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			
	of any of these persons? If "Yes," complete Schedule L, Part III	27		x
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
20	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		X
	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,	200		<u> </u>
Ŭ	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		x
29	Did the organization receive more than \$25,000 in non-cash contributions? <i>If</i> "Yes," <i>complete Schedule M</i>	29	Х	<u> </u>
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			<u> </u>
	contributions? If "Yes," complete Schedule M	30		x
31	Did the organization liquidate, terminate, or dissolve and cease operations?			
•••	If "Yes," complete Schedule N, Part I	31		x
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		x
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		x
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34		x
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
-	If "Yes," complete Schedule R, Part V, line 2	36		x
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization	_		
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		x
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?			
	Note. All Form 990 filers are required to complete Schedule O	38	х	

Form **990** (2016)

04-2104325	Page 5
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	990 (2016) INC .		04-2104	<u>325</u>	P	age <b>5</b>
Par	t V Statements Regarding Other IRS Filings and Tax Compliance					
	Check if Schedule O contains a response or note to any line in this Part V					
					Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a	32			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b	0			
с	Did the organization comply with backup withholding rules for reportable payments to vendors and	reporta	ble gaming			
	(gambling) winnings to prize winners?			1c		
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,					
	filed for the calendar year ending with or within the year covered by this return	2a	135			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax retu	irns?		2b	Х	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instruction	s)				
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?			3a		Х
b	If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule	0		3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other	author	ity over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial	accou	nt)?	4a		Х
b	<b>b</b> If "Yes," enter the name of the foreign country:					
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial A	Accoun	its (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter trans	action?	•	5b		Х
с	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did t	he orga	anization solicit			
	any contributions that were not tax deductible as charitable contributions?			6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contribu	tions o	r gifts			
	were not tax deductible?			6b		
7	Organizations that may receive deductible contributions under section 170(c).					
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and se			7a	Х	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?			7b	Х	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it w					
	to file Form 8282?			7c		X
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d				
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit			7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit cont			7f		X
g	If the organization received a contribution of qualified intellectual property, did the organization file F			7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organiz			7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained	-		-		
	sponsoring organization have excess business holdings at any time during the year?			8		
9	Sponsoring organizations maintaining donor advised funds.			-		
a				9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?			9b		
10	Section 501(c)(7) organizations. Enter:	40-				
a h	Initiation fees and capital contributions included on Part VIII, line 12	10a				
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b				
11	Section 501(c)(12) organizations. Enter:	440				
a k	Gross income from members or shareholders	11a				
b	Gross income from other sources (Do not net amounts due or paid to other sources against	116				
120	amounts due or received from them.) Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form	1041	)	12a		
				IZa		
ь 13	If "Yes," enter the amount of tax-exempt interest received or accrued during the year Section 501(c)(29) qualified nonprofit health insurance issuers.	12b				
is a	Is the organization licensed to issue qualified health plans in more than one state?			13a		
a	<b>Note.</b> See the instructions for additional information the organization must report on Schedule O.			134		
b	Enter the amount of reserves the organization is required to maintain by the states in which the					
2	organization is licensed to issue qualified health plans	13b				
с	Enter the amount of reserves on hand	13c				
				14a		X
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedu			14b		
_						

INTERNATIONAL	INSTITUTE	OF	NEW	ENGLAND,
TNC				

04-2104325 Page 6

	1990(2016) INC. $04-2104$			age <b>b</b>
Pa	rt VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a	"No" r	espon	se
	to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.			X
Sec	Check if Schedule O contains a response or note to any line in this Part VI			Δ
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 1a 16	5		
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain in Schedule 0.			
b	Enter the number of voting members included in line 1a, above, who are independent 1b 16	5		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
	officer, director, trustee, or key employee?	2		X
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
	of officers, directors, or trustees, or key employees to a management company or other person?	3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6	Did the organization have members or stockholders?	6		Х
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			37
	more members of the governing body?	7a		X
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
-	persons other than the governing body?	7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:		v	
a	The governing body?	8a	X X	
b	Each committee with authority to act on behalf of the governing body?	8b		
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? <i>If "Yes," provide the names and addresses in Schedule O</i>	9		x
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)	9		23
000			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a	X	
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	х	
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х	
b				
12a		12a	Х	
b		12b	Х	
с				
	in Schedule O how this was done	12c	Х	
13	Did the organization have a written whistleblower policy?	13	Х	
14	Did the organization have a written document retention and destruction policy?	14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Х	
b	Other officers or key employees of the organization	15b		Х
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
	taxable entity during the year?	16a		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation			
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b		
	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed $\mathbf{MA}$			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only)	availab	le	
	for public inspection. Indicate how you made these available. Check all that apply.			
40	Own website Another's website X Upon request Other ( <i>explain in Schedule O</i> )	al 6'	alel	
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, an	a tinan	cial	
20	statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and records: <u>RITA MCDONOUGH</u> , CFO – (617) 695–9990			

2	BOYLSTON	STREET.	BOSTON,	MA	02116

Form 990 (2016)

Part VII	Compensation of Officers,	Directors,	Trustees,	Key Employees,	Highest Compensated
	Employees, and Independ	ent Contra	ctors		

Check if Schedule O contains a response or note to any line in this Part VII

INC.

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

• List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See instructions for definition of "key employee."

• List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

(A)	(B)	(C)		(D)	(E)	(F)				
Name and Title	Average	(do	Position (do not check more than one		Reportable	Reportable	Estimated			
	hours per	box	unle	ss pe	rson	is bot	h an	compensation	compensation	amount of
	week	<u> </u>	cer an	dad	recto	or/trus	itee)	from	from related	other
	(list any hours for	Individual trustee or director						the	organizations (W-2/1099-MISC)	compensation from the
	related	e or d	stee			Isated		organization (W-2/1099-MISC)	(1099-10130)	organization
	organizations	truste	al trustee		yee	mper				and related
	below	idual	Institutional t	er	Key employee	Highest compensated employee	ler			organizations
	line)	Indiv	In sti	Officer	Key e	High em p	Former			
(1) GINGER GREGORY	1.00									
BOARD MEMBER		X	-					0.	0.	0.
(2) RITA MCDONOUGH	40.00									
CFO & TREASURER		Х		х				143,866.	0.	9,983.
(3) ZOLTAN A. CSIMMA	1.00									
BOARD CHAIR		Х		Х				0.	0.	0.
(4) DOUGLAS BAILEY	1.00									
BOARD MEMBER		X						0.	0.	0.
(5) AMY HSUAN	1.00									
BOARD MEMBER		Х						0.	0.	0.
(6) TAEISS HAGHIGHAT	1.00									
BOARD MEMBER		X						0.	0.	0.
(7) RUSHNA TEJANI HENEGHAN	1.00								_	
BOARD MEMBER		Х						0.	0.	0.
(8) STEPHEN KASMOUSKI	1.00									_
BOARD MEMBER		X						0.	0.	0.
(9) DAVID SULLIVAN	1.00									_
BOARD MEMBER		Х						0.	0.	0.
(10) FREDERICK MILLHAM	1.00									
BOARD MEMBER		Х						0.	0.	0.
(11) JEFFREY THIELMAN	40.00									
PRESIDENT AND CEO		Х		Х				192,412.	0.	528.
(12) CHRISTINE BRENNAN	1.00									•
BOARD MEMBER		X						0.	0.	0.
(13) JEAN FRANCHI	1.00									•
BOARD MEMBER		Х						0.	0.	0.
(14) JULIE HOGAN	1.00									
BOARD MEMBER		X						0.	0.	0.
(15) WILLIAM KRAUSE	1.00									
BOARD MEMBER	1 00	X						0.	0.	0.
(16) DEBORAH SHUFRIN	1.00								•	
BOARD MEMBER	1	X					<u> </u>	0.	0.	0.
(17) MICHAEL WYZGA	1.00								~	<b>^</b>
BOARD MEMBER		X						0.	0.	0.

	IONAL II	NS	rI?	נטי	ΓE	OI	7	NEW ENGLAND,				
Form 990 (2016) INC .									04-21	043	25	Page <b>8</b>
Part VII Section A. Officers, Directors, Trus	tees, Key Em	ploy	vees	, an	d Hi	ighe	st (	Compensated Employe	es (continued)			
(A) Name and title	d title (B) Average hours per week			verage Constitution (do not check more than one box, unless person is both a			h an	compensation	<b>(E)</b> Reportable compensation from related		<b>(F)</b> Estimated amount of other	
	(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC	;)	compen from organiz and rel organiza	the ation ated
(18) SHARI LOESSBERG BOARD MEMBER	1.00	x						0.		ο.		0.
(19) ALEXANDRA WEBER	40.00											
CHIEF PROGRAM OFFICER				X				98,686.		0.		453.
										_		
1b Sub-total								434,964.		0.	10,	964.
c Total from continuation sheets to Part VI								0.		0. 0.	10	0. 964.
d Total (add lines 1b and 1c)								434,964.		•	10,	904.
2 Total number of individuals (including but n compensation from the organization	ot limited to tr	lose	IISte	ed al	000	e) wr	io r	received more than \$100	1,000 of reportable			2
			-								Ye	
3 Did the organization list any <b>former</b> officer,				-	-	-		•			_	v
line 1a? If "Yes," complete Schedule J for s											3	X
4 For any individual listed on line 1a, is the su and related organizations greater than \$150	-							-	-		4 X	
5 Did any person listed on line 1a receive or a												
rendered to the organization? If "Yes," com	plete Schedul	e J f	for s	uch	pers	son .					5	X
Section B. Independent Contractors		-l							¢100.000 of come			
1 Complete this table for your five highest co the organization. Report compensation for										ensa	tion from	
(A) Name and business	address							(B) Description of s		Со	(C) mpensat	ion
CORDERMAN & COMPANY 9 CHANNEL CENTER ST, BOST	TON, MA	0	222	10				CONSTRUCTION MANAGEMENT			344,	144.
2 Total number of independent contractors (ii \$100,000 of compensation from the organized structure)	•	not li	mite	d to		se li: 1	steo	d above) who received n	nore than			

\$100,000 of compensations \$100,000 of compensations and the second statement of the second statement o	n from the organization 🕨	

Pa	rt VI	II	Statement of Reven	ue					
			Check if Schedule O conta	ains a response	or note to any lir				
						<b>(A)</b> Total revenue	<b>(B)</b> Related or exempt function revenue	<b>(C)</b> Unrelated business revenue	<b>(D)</b> Revenue excluded from tax under sections 512 - 514
Program Service Contributions, Gifts, Grants Revenue and Other Similar Amounts	b c d e f f 2 a b c c d e	D       M         C       FL         C       FL         C       G         Sir       Sir         Sir       Sir         C       M         D       To         C       M         D       M	ederated campaigns embership dues elated organizations overnment grants (contributions, gifts, grant nilar amounts not included abov oncash contributions included in lines otal. Add lines 1a-1f	1b           1c           1d           ons)         1e           s, and         1f           1a-1f: \$	Business Code	4,862,881.	revenue	revenue	
	g	g To	otal. Add lines 2a-2f		►				
	3 4 5	ot In	vestment income (including o her similar amounts) come from investment of tax oyalties	exempt bond p	broceeds	155,701.			155,701.
	b	a Gi or L€	ross rents ess: rental expenses ental income or (loss)	(i) Real	(ii) Personal				
	7 a	a Gi as	et rental income or (loss) ross amount from sales of ssets other than inventory ess: cost or other basis	(i) Securities 1,200,050.	(ii) Other				
	c	ar Ga I Ne	nd sales expenses ain or (loss) et gain or (loss)	85,163.		85,163.			85,163.
Other Revenue		in co Pa	ross income from fundraising cluding \$164 , ontributions reported on line art IV, line 18 ess: direct expenses	. <u>335</u> of 1c). See a					
ō			et income or (loss) from fund		►	-39,184.			-39,184.
		a G	ross income from gaming act art IV, line 19	tivities. See					
	b		ess: direct expenses						
			et income or (loss) from gami						
	10 a		ross sales of inventory, less r nd allowances						
		b Le	ess: cost of goods sold	b					
	c		et income or (loss) from sales						
	11 -	. м <sup>-</sup>	Miscellaneous Revenue	9	Business Code 900099	8,754.			8,754.
	11 a					5,754.			0,754.
		-							
	0		l other revenue						
			l other revenue			8,754.			
						5,073,315.	0.	0.	210,434.
	12	10	otal revenue. See instructions.		🚩	J, U / J, J I J.	υ.	υ.	210,434.

Form 990 (2016)

Form 990 (2016) INC .
Part IX Statement of Functional Expenses

Sect	ion 501(c)(3) and 501(c)(4) organizations must com	plete all columns. All oth	er organizations must co	omplete column (A).	
2000	Check if Schedule O contains a respon		-		
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	<b>(C)</b> Management and general expenses	<b>(D)</b> Fundraising expenses
1	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22	792,768.	792,768.		
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,	F 0 1 0 0 0	146 080	254 250	
	trustees, and key employees	501,222.	146,872.	354,350.	
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
_	persons described in section 4958(c)(3)(B)		2,064,205.	240 555	246 074
7	Other salaries and wages	2,653,734.	2,004,205.	342,555.	246,974.
8	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)	260,261.	184,659.	54,795.	20 007
9	Other employee benefits	224,109.	159,061.	47,146.	20,807. 17,902.
10	Payroll taxes	224,109.	159,001.	47,140.	17,902.
11	Fees for services (non-employees):				
	Management	70,822.		70,822.	
		50,377.		50,377.	
	Accounting	32,000.	32,000.	50,577.	
u e	Lobbying Professional fundraising services. See Part IV, line 17	66,590.	52,000.		66,590.
f	Investment management fees				
q					
9	column (A) amount, list line 11g expenses on Sch 0.)	123,335.	31,900.	91,435.	
12	Advertising and promotion		,	- ,	
13	Office expenses	82,364.	53,339.	7,844.	21,181.
14	Information technology		-	-	
15	Royalties				
16	Occupancy	513,406.	406,288.	74,628.	32,490.
17	Travel				
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	73,601.	46,068.	17,935.	9,598.
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	242,502.	178,922.	40,268.	23,312.
23	Insurance	45,579.	18,383.	27,196.	
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)				
а	DONATED GOODS	151,914.	151,914.		
b	PROGRAM SUPPLIES	84,518.	39,461.	43,141.	1,916.
с	MISCELLANEOUS	20,319.	3,326.	16,993.	
d	TRAINING	14,014.	8,373.	3,859.	1,782.
е	All other expenses	42,895.	23,230.	9,548.	10,117.
25	Total functional expenses. Add lines 1 through 24e	6,046,330.	4,340,769.	1,252,892.	452,669.
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				

Check here

\_\_\_\_\_ if following SOP 98-2 (ASC 958-720)

1 2 3 4 5 6 7 8 9 10a b	Check if Schedule O contains a response or note to any line in this Part X Cash - non-interest-bearing Savings and temporary cash investments Pledges and grants receivable, net Accounts receivable, net Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing	(A) Beginning of year 881,179. 16,129. 763,475.	1 2 3 4 5	(B) End of year 555,435 1,273 877,107
2 3 4 5 6 7 8 9 10a	Savings and temporary cash investments Pledges and grants receivable, net Accounts receivable, net Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing	Beginning of year 881,179. 16,129.	2 3 4	End of year 555,435 1,273
2 3 4 5 6 7 8 9 10a	Savings and temporary cash investments Pledges and grants receivable, net Accounts receivable, net Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing	16,129.	2 3 4	1,273
3 4 5 6 7 8 9 10a	Savings and temporary cash investments Pledges and grants receivable, net Accounts receivable, net Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing		3 4	
4 5 7 8 9 10a	Accounts receivable, net Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing	763,475.	4	877,107
5 6 7 8 9 10a	Accounts receivable, net Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing		_	
6 7 8 9 10a	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing		5	
7 8 9 10a	Part II of Schedule L Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing		5	
7 8 9 10a	Part II of Schedule L Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing		5	
7 8 9 10a	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing			
8 9 10a				
8 9 10a				
8 9 10a	employers and sponsoring organizations of section 501(c)(9) voluntary			
8 9 10a	employees' beneficiary organizations (see instr). Complete Part II of Sch L		6	
9 10a	Notes and loans receivable, net		7	
10a	Inventories for sale or use		8	
	Prepaid expenses and deferred charges	119,967.	9	122,33
	Land, buildings, and equipment: cost or other			
h	basis. Complete Part VI of Schedule D			
ט ו		2,080,248.	10c	1,895,90 7,720,14
11	Investments - publicly traded securities	8,129,057.	11	7,720,14
12	Investments - other securities. See Part IV, line 11		12	
13	Investments - program-related. See Part IV, line 11		13	
14	Intangible assets		14	
15	Other assets. See Part IV, line 11		15	
16	Total assets. Add lines 1 through 15 (must equal line 34)	11,990,055.	16	11,172,19
17	Accounts payable and accrued expenses	700,028.	17	336,90
18	Grants payable		18	
19	Deferred revenue	37,409.	19	33,49
20	Tax-exempt bond liabilities		20	
21	Escrow or custodial account liability. Complete Part IV of Schedule D		21	
22	Loans and other payables to current and former officers, directors, trustees,			
	key employees, highest compensated employees, and disqualified persons.			
	Complete Part II of Schedule L		22	
23	Secured mortgages and notes payable to unrelated third parties		23	
24	Unsecured notes and loans payable to unrelated third parties		24	
25	Other liabilities (including federal income tax, payables to related third			
	parties, and other liabilities not included on lines 17-24). Complete Part X of			
	Schedule D	1,174,006.	25	1,143,62
26	Total liabilities. Add lines 17 through 25	1,911,443.	26	1,514,02
1	Organizations that follow SFAS 117 (ASC 958), check here ▶ X and			
	complete lines 27 through 29, and lines 33 and 34.			
27	Unrestricted net assets	10,053,165.	27	9,574,22
28	Temporarily restricted net assets	25,447.	28	9,574,22 83,95
29	Permanently restricted net assets		29	
	Organizations that do not follow SFAS 117 (ASC 958), check here			
	and complete lines 30 through 34.			
30	Capital stock or trust principal, or current funds		30	
31	Paid-in or capital surplus, or land, building, or equipment fund		31	
32	Retained earnings, endowment, accumulated income, or other funds		32	
33	Total net assets or fund balances	10,078,612.	33	9,658,17
34	Total liabilities and net assets/fund balances	11,990,055.	34	11,172,19

Form 990 (2016)

INTERNATIONAL	INSTITUTE	OF	NEW	ENGLAND .
				,

	1990 (2016) INC.	04-2	104325	Page	<u>12</u>
Pa	rt XI Reconciliation of Net Assets				_
	Check if Schedule O contains a response or note to any line in this Part XI			🗋	
				245	_
1	Total revenue (must equal Part VIII, column (A), line 12)	1	5,073	,315	<u>)                                    </u>
2	Total expenses (must equal Part IX, column (A), line 25)	2	6,046		
3	Revenue less expenses. Subtract line 2 from line 1	3	-973		
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	10,078		
5	Net unrealized gains (losses) on investments	5	552	,574	<u>.</u>
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			_
9	Other changes in net assets or fund balances (explain in Schedule O)	9		0	).
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,				
	column (B))	10	9,658	,171	- •
Pa	rt XII Financial Statements and Reporting				_
	Check if Schedule O contains a response or note to any line in this Part XII				
				Yes N	0
1	Accounting method used to prepare the Form 990: Cash X Accrual Other		_		
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	Ο.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a	X	٢
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	d on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat	e basis,			
	consolidated basis, or both:				
	X Separate basis Consolidated basis Both consolidated and separate basis				
с	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	e audit,			
	review, or compilation of its financial statements and selection of an independent accountant?		2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, explain in Sch	edule O.			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si	ngle Audit			
	Act and OMB Circular A-133?		За	Х	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requ	ired audit			
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits	<u></u>	3b	Х	
				<b>90</b> (20 <sup>-</sup>	16)

SCHEDULE A		Dublic Cha	vity Status an	ار م		un no ret		OMB No. 1545-0047		
(Form 990 or 990-EZ)			rity Status an					2016		
	Co		nization is a section 501 47(a)(1) nonexempt cha			or a section		2010		
Department of the Treasury			Attach to Form 990 or F					Open to Public		
Internal Revenue Service	Informati	ion about Schedule A	(Form 990 or 990-EZ) and	its instruct	ions is at <sup>N</sup>	ww.irs.gov/fo	orm990.	Inspection		
Name of the organizati	on INTE	RNATIONAL	INSTITUTE OF	NEW	ENGLA	ND,		identification number		
	INC.							4-2104325		
Part I Reason	for Public	Charity Status (/	All organizations must co	mplete th	is part.) S	ee instruction	S.			
The organization is not a	a private found	dation because it is: (	(For lines 1 through 12, c	heck only	one box.)					
1 🗌 A church, co	nvention of ch	nurches, or associatio	on of churches described	d in <b>sectio</b>	n 170(b)(	1)(A)(i).				
2 🗌 A school des	cribed in <b>sect</b>	tion 170(b)(1)(A)(ii).	Attach Schedule E (Form	n 990 or 99	90-EZ).)					
3 A hospital or	a cooperative	hospital service orga	anization described in <b>se</b>	ction 170	(b)(1)(A)(i	ii).				
4 A medical res	search organiz	zation operated in co	njunction with a hospital	described	d in <b>sectio</b>	n 170(b)(1)(A	.)(iii). Enter	the hospital's name,		
city, and stat	city, and state:									
5 An organizati	An organization operated for the benefit of a college or university owned or operated by a governmental unit described in									
section 170	(b)(1)(A)(iv). (C	Complete Part II.)								
	te, or local go	vernment or governm	mental unit described in s	section 17	70(b)(1)(A)	(v).				
7 X An organizati	on that norma	ally receives a substa	intial part of its support f	rom a gov	ernmenta	unit or from t	the general	public described in		
section 170(	<b>b)(1)(A)(vi).</b> (C	Complete Part II.)								
			(1)(A)(vi). (Complete Parl							
			in section 170(b)(1)(A)(							
or university	or a non-land-o	grant college of agric	culture (see instructions).	Enter the	name, cit	y, and state o	f the colleg	e or		
university:										
			e than 33 1/3% of its sup							
			ct to certain exceptions,							
			(less section 511 tax) fro	om busine	sses acqu	ired by the o	rganization	after June 30, 1975.		
		mplete Part III.)								
	-	-	ively to test for public sa					,		
			ively for the benefit of, to							
			ed in <b>section 509(a)(1)</b> o					check the box in		
			of supporting organizatio							
			upervised, or controlled							
			gularly appoint or elect a	пајопту	or the dire	clors or truste	ees or the s	upporting		
		complete Part IV, Se	d or controlled in connect	tion with it	e cunnort	od organizativ	on(c) by ba	vina		
			anization vested in the s			-		-		
	-	st complete Part IV,		ame perso			aye ine sup	ported		
			g organization operated	in connec	tion with	and functions	lly integrat	ad with		
			b). You must complete F				iny integration	sa with,		
	-		porting organization oper				rted organi	zation(s)		
••			zation generally must sat				•			
		•	nplete Part IV, Sections	•		•	a an attorn			
		,	written determination fro				e II. Type III			
	•		nally integrated supporti			··· <b>/</b> ·, · <b>/</b>	···, · <b>/</b> - · ···			
g Provide the follow										
(i) Name of supp	orted	(ii) EIN	(iii) Type of organization	(iv) Is the orga in your governi	nization listed ng document?	(v) Amount o	f monetary	(vi) Amount of other		
organizatior	ו		(described on lines 1-10 above (see instructions))	Yes	No	support (see ir	nstructions)	support (see instructions)		
<u> </u>										
Total						1				

## Schedule A (Form 990 or 990-EZ) 2016 INC .

Part II

04-2104325 Page 2

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2012	<b>(b)</b> 2013	(c) 2014	(d) 2015	<b>(e)</b> 2016	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	4582701.	4828279.	4680364.	4663691.	4862881.	23617916.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3	4582701.	4828279.	4680364.	4663691.	4862881.	23617916.
	The portion of total contributions						
-	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
6							23617916.
	Public support. Subtract line 5 from line 4.						25017510.
	ndar year (or fiscal year beginning in)	(a) 2012	(b) 0010	(a) 2014	(4) 2015	(a) 2016	(f) Total
		(a)2012 4582701.	(b) 2013 4828279.	(c) 2014 4680364.	(d)2015 4663691.	(e) 2016 1862881	(f) Total 23617916.
-	Amounts from line 4	43027010	4020275.	4000304.		4002001.	2301/910.
8	,						
	dividends, payments received on						
	securities loans, rents, royalties	100	344.	20 027	101 501	165 701	266 050
_	and income from similar sources	486.	544.	28,027.	181,501.	155,701.	366,059.
9	Net income from unrelated business						
	activities, whether or not the	1 - 1 - 1 - 0	100 050	2000657			2270221
	business is regularly carried on	151,418.	129,256.	3098657.			3379331.
10	Other income. Do not include gain						
	or loss from the sale of capital				~~ ~~ ~		
	assets (Explain in Part VI.)	30,485.	460.	63.	32,027.	8,754.	
11	Total support. Add lines 7 through 10					-	27435095.
12	Gross receipts from related activities,	etc. (see instruction	ons)			12	8,623.
13	First five years. If the Form 990 is for	r the organization's	s first, second, thir	d, fourth, or fifth ta	ax year as a sectio	n 501(c)(3)	
_	organization, check this box and stor	here					<b>&gt;</b>
Sec	ction C. Computation of Publ	ic Support Pe	rcentage				
14	Public support percentage for 2016 (	line 6, column (f) di	ivided by line 11, c	olumn (f))		14	86.09 %
15	Public support percentage from 2015	5 Schedule A, Part	II, line 14			15	86.28 %
16a	33 1/3% support test - 2016. If the c	organization did no	t check the box o	n line 13, and line	14 is 33 1/3% or n	nore, check this b	
	stop here. The organization qualifies	as a publicly supp	orted organization				
b	33 1/3% support test - 2015. If the c	organization did no	t check a box on I	ine 13 or 16a, and	line 15 is 33 1/3%	or more, check t	his box
	and stop here. The organization qual	ifies as a publicly s	supported organization	ation			
17a	10% -facts-and-circumstances tes						
	and if the organization meets the "fac						
	meets the "facts-and-circumstances"				-	-	
b	10% -facts-and-circumstances tes						
-	more, and if the organization meets th	-					
	organization meets the "facts-and-circ						
18	Private foundation. If the organization						
		and the chool u		.,,,	,		

Schedule A (Form 990 or 990-EZ) 2016

## Schedule A (Form 990 or 990-EZ) 2016 INC .

## Part III Support Schedule for Organizations Described in Section 509(a)(2)

04-2104325 Page 3

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support							
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 20	16	(f) Total
1	Gifts, grants, contributions, and							
	membership fees received. (Do not							
	include any "unusual grants.")							
2	Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose							
3	Gross receipts from activities that							
9	are not an unrelated trade or bus-							
	iness under section 513							
1	Tax revenues levied for the organ-							
-	ization's benefit and either paid to							
					4			
5	The value of services or facilities				1			
5	furnished by a governmental unit to							
	the organization without charge							
~							<del></del>	
	Total. Add lines 1 through 5						<u> </u>	
78	Amounts included on lines 1, 2, and							
k	3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that							
	exceed the greater of \$5,000 or 1% of the							
	amount on line 13 for the year							
c	Add lines 7a and 7b							
8	Public support. (Subtract line 7c from line 6.)							
	ction B. Total Support							
	ndar year (or fiscal year beginning in) 🕨	(a) 2012	<b>(b)</b> 2013	(c) 2014	(d) 2015	(e) 20	/16	(f) Total
9	Amounts from line 6							
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources							
k	Unrelated business taxable income							
	(less section 511 taxes) from businesses							
	acquired after June 30, 1975							
c	Add lines 10a and 10b							
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on							
12	Other income. Do not include gain or loss from the sale of capital							
13	assets (Explain in Part VI.)							
	First five years. If the Form 990 is for	the organization?	s first second thin	d fourth or fifth t	tax vear as a section	n 501(c)(3)		า
••	check this box and <b>stop here</b>	the organization (			-		organization	" <b>&gt;</b>
Se	ction C. Computation of Publi	ic Support Pe						
	Public support percentage for 2016 (I			column (f))		15		%
	Public support percentage from 2015					16		%
	ction D. Computation of Invest							70
	•			0.12 oolumn (f))		17		04
	Investment income percentage for 20							%
	Investment income percentage from 2					<b>18</b>	nd line 17 !-	%
198	<b>33 1/3% support tests - 2016.</b> If the						na line 17 is	
-	more than 33 1/3%, check this box a							▶∟
k	<b>33 1/3% support tests - 2015.</b> If the							
•	line 18 is not more than 33 1/3%, che			-		-		
20	Private foundation. If the organizatio	n did not check a	box on line 14, 19	a, or 19b, check i	this box and see in	structions	<u></u>	▶∟

04-2104325 Page 4

#### Schedule A (Form 990 or 990-EZ) 2016 INC. Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

#### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? *If* "Yes," *answer* (*b*) *and* (*c*) *below*.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? *If* "Yes," *describe in Part VI when and how the organization made the determination.*
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," *and if you checked 12a or 12b in Part I, answer (b) and (c) below.*
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- **c** Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? *If* "Yes," *explain in* **Part VI** *what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.*
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in Part VI.*
- 7 Did the organization provide a grant, Ioan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? *If* "Yes," *complete Part I of Schedule L (Form 990 or 990-EZ).*
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? *If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).*
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? *If* "*Yes*," *provide detail in* **Part VI.**
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If* "Yes," *provide detail in* **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If "Yes," provide detail in Part VI.*
- **10a** Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If* "Yes," *answer 10b below.* 
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

		Vee	Na
1		Yes	No
	1		
	-		
	2		
	3a		
	3b		
	Зc		
	4a		
	4b		
	4c		
	5a		
	5b		
	5c		
	6		
	7		
	8		
	9a		
	9b		
	9c		
	10a		
	10b		

Sche	edule A (Form 990 or 990 EZ) 2016 INC • 04	-210432	5 Pa	age <b>5</b>
	rt IV Supporting Organizations (continued)			<u> </u>
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
	below, the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
	A 35% controlled entity of a person described in (a) or (b) above? <i>If</i> "Yes" to a, b, or c, provide detail in <b>Part VI.</b>	11c		
	tion B. Type I Supporting Organizations	110		·
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to		100	
•	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
		-		
~	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
0	supervised, or controlled the supporting organization.	2		L
Sec	tion C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		L
Sec	tion D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		<u> </u>
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		L
3	By reason of the relationship described in (2), did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Sec	tion E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the yea(see instruct	ions).		
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. <i>Complete line 3 below</i> .			
с	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (s	ee instructions	;).	
2	Activities Test. Answer (a) and (b) below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more			
	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in <b>Part VI</b> the			
	reasons for the organization's position that its supported organization(s) would have engaged in these			
	activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer (a) and (b) below.			
	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
-	trustees of each of the supported organizations? <i>Provide details in <b>Part VI.</b></i>	3a		

**b** Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

3b

			04-2104325 Page 6
V Type III Non-Functionally Integrated 509(a)(3) Supporting	Orga	nizations	
Check here if the organization satisfied the Integral Part Test as a qualifying	trust or	Nov. 20, 1970 (explain in	Part VI.) See instructions. A
other Type III non-functionally integrated supporting organizations must com	plete S	ections A through E.	
n A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
Net short-term capital gain	1		
Recoveries of prior-year distributions	2		
Other gross income (see instructions)	3		
Add lines 1 through 3	4		
Depreciation and depletion	5		
Portion of operating expenses paid or incurred for production or			
collection of gross income or for management, conservation, or			
naintenance of property held for production of income (see instructions)	6		
Other expenses (see instructions)	7		
Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
n B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
Aggregate fair market value of all non-exempt-use assets (see			
nstructions for short tax year or assets held for part of year):			
Average monthly value of securities	1a		
Average monthly cash balances	1b		
Fair market value of other non-exempt-use assets	1c		
Fotal (add lines 1a, 1b, and 1c)	1d		
Discount claimed for blockage or other			
actors (explain in detail in <b>Part VI</b> ):			
Acquisition indebtedness applicable to non-exempt-use assets	2		
Subtract line 2 from line 1d	3		
Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,			
see instructions)	4		
Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
Aultiply line 5 by .035	6		
Recoveries of prior-year distributions	7		
Minimum Asset Amount (add line 7 to line 6)	8		
n C - Distributable Amount			Current Year
Adjusted net income for prior year (from Section A, line 8, Column A)	1		
Enter 85% of line 1	2		
Vinimum asset amount for prior year (from Section B, line 8, Column A)	3		
Enter greater of line 2 or line 3	4		
ncome tax imposed in prior year	5		
Distributable Amount. Subtract line 5 from line 4, unless subject to			
emergency temporary reduction (see instructions)	6		
	other Type III non-functionally integrated supporting organizations must corr <b>n A - Adjusted Net Income</b> Ver short-term capital gain Recoveries of prior-year distributions Other gross income (see instructions) Add lines 1 through 3 Depreciation and depletion Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) Other expenses (see instructions) Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) <b>n B - Minimum Asset Amount</b> Aggregate fair market value of all non-exempt-use assets (see nstructions for short tax year or assets held for part of year): Average monthly value of securities Average monthly value of securities Average monthly use of balances Fair market value of other non-exempt-use assets <b>Fotal</b> (add lines 1a, 1b, and 1c) <b>Discount</b> claimed for blockage or other actors (explain in detail in <b>Part VI</b> ): Acquisition indebtedness applicable to non-exempt-use assets Subtract line 2 from line 1d Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions) Multiply line 5 by .035 Recoveries of prior-year distributions <b>Multiply line 5</b> by .035 Recoveries of prior-year	other Type III non-functionally integrated supporting organizations must complete S         n A - Adjusted Net Income         Net short-term capital gain         National Stributions         2         Other gross income (see instructions)         Add lines 1 through 3         Depreciation and depletion         Solution of operating expenses paid or incurred for production or         collection of gross income or for management, conservation, or         maintenance of property held for production of income (see instructions)         Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)         B - Minimum Asset Amount         Aggregate fair market value of all non-exempt-use assets (see         nstructions for short tax year or assets held for part of year):         Average monthly cash balances         Total (add lines 1a, 1b, and 1c)         Discount claimed for blockage or other         actors (explain in detail in Part VI):         Acquisition indebtedness applicable to non-exempt-use assets         Authiply line 5 by .035         Becoveries of prior-year distributions         Autiliplines 5 by .035         Becoveries of prior-year distributions         Autiliplines 5 by .035	Net short-term capital gain       1         Recoveries of priory-gar distributions       2         Other gross income (see instructions)       3         Add lines 1 through 3       4         Depreciation and depletion       5         Orition of operating expenses paid or incurred for production or sollection of gross income or for management, conservation, or naintenance of property held for production of income (see instructions)       6         Other expenses (see instructions)       7       Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)       8         Other expenses for bort tax year or assets held for part of year):       7       Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)       8         Nggregate fair market value of all non-exempt-use assets (see structions for short tax year or assets held for part of year):       1       4         Nerage monthly cash balances       1b       1       1         Fair market value of other non-exempt-use assets (see fortal (add lines 1a, 1b, and 1c)       1d       1d         Obscount claimed for blockage or other actors (explain in detail in Part VI):       2       2       2         Adduity line 2 from line 1d       3       3       3       3         Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, ese instructions)       4       4       4       4       4       5

7 Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

Schedule A (Form 990 or 990-EZ) 2016

	dule A (Form 990 or 990-EZ) 2016 INC .		0	4-2104325 Page 7
Par	t V Type III Non-Functionally Integrated 509	(a)(3) Supporting Orga	anizations <sub>(continued)</sub>	
Secti	on D - Distributions			Current Year
1	Amounts paid to supported organizations to accomplish exe	mpt purposes		
2	Amounts paid to perform activity that directly furthers exemp	ot purposes of supported		
	organizations, in excess of income from activity			
3	Administrative expenses paid to accomplish exempt purpose	es of supported organization	S	
4	Amounts paid to acquire exempt-use assets			
5	Qualified set-aside amounts (prior IRS approval required)			
6	Other distributions (describe in <b>Part VI</b> ). See instructions			
7	Total annual distributions. Add lines 1 through 6			
8	Distributions to attentive supported organizations to which the	he organization is responsive	9	
	(provide details in Part VI). See instructions			
9	Distributable amount for 2016 from Section C, line 6			
10	Line 8 amount divided by Line 9 amount			
Saati	on E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2016	(iii) Distributable Amount for 2016
Secu	on E - Distribution Allocations (see instructions)		PTe-2010	Amount for 2010
_1	Distributable amount for 2016 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2016 (reason-			
	able cause required- explain in Part VI). See instructions			
3	Excess distributions carryover, if any, to 2016:	~		
а				
b				
с	From 2013			
d	From 2014			
е	From 2015			
f	Total of lines 3a through e			
g	Applied to underdistributions of prior years			
h	Applied to 2016 distributable amount			
i	Carryover from 2011 not applied (see instructions)			
j	Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4	Distributions for 2016 from Section D,			
	line 7: \$			
а	Applied to underdistributions of prior years			
b	Applied to 2016 distributable amount			
с	Remainder. Subtract lines 4a and 4b from 4			
5	Remaining underdistributions for years prior to 2016, if			
	any. Subtract lines 3g and 4a from line 2. For result greater			
	than zero, explain in Part VI. See instructions			
6	Remaining underdistributions for 2016. Subtract lines 3h			
	and 4b from line 1. For result greater than zero, explain in			
	Part VI. See instructions			
7	Excess distributions carryover to 2017. Add lines 3j			
	and 4c			
8	Breakdown of line 7:			
а				
b	Excess from 2013			
с	Excess from 2014			
d	Excess from 2015			
е	Excess from 2016			

Schedule A (Form 990 or 990-EZ) 2016

INTERNATIONAL	INSTITUTE	OF	NEW	ENGLAND,
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Schedule A	(Form 990 or 990-EZ) 2016 INC.	04-2104325	Page 8
Part VI	(Form 990 or 990-EZ) 2016 INC. <b>Supplemental Information.</b> Provide the explanations required by Part II, line 10; Part II, line 17a of Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additi (See instructions.)	or 17b; Part III, line 12; 1 and 2; Part IV, Sectior V, Section B, line 1e; Pa	ı C,

#### SCHEDULE C (Form 990 or 990-EZ)

## Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. ► Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990. 2016 Open to Public

Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

If the organization answ	ered "Yes." on Fo	rm 990. Part IV. line	3. or Form 990-F7.	Part V. line 46 (Politic:	al Campaign Activities	), ther
in and of gammanon anon			o, or i or in ooo ==;		a oampaign / tournaoo/	,,

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

#### If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

• Section 501(c)(4), (5), or (6) organizations: Complete Part III.

Nar	ne of orgai	INC.	TIONAL INSTITUTE		-	-	oyer identific 04-21	0432	
Pa	art I-A	Complete if the org	ganization is exempt unde	r section 501(c) o	or is a section 5	527 or	ganizatio	n.	
2	Political of	campaign activity expendit	zation's direct and indirect political cures ign activities					32,	000.
			ganization is exempt unde						
1	Enter the	amount of any excise tax	incurred by the organization unde	r section 4955		►\$			
			incurred by organization manager						
			on 4955 tax, did it file Form 4720 fo						No
							🗀 Ye	s L	No
t De	olf "Yes,"	describe in Part IV.	ganization is exempt unde	r section 501(c)	avcent section	501/c	<u>-)/3)</u>		
					-				
		• •	d by the filing organization for sect nization's funds contributed to othe			. • •			
2		00	lization's funds contributed to othe	U		▶\$			
2			s. Add lines 1 and 2. Enter here an			φ			
Ŭ						▶\$			
4			1120-POL for this year?					s	No
5			nployer identification number (EIN)					ganizat	ion
			tion listed, enter the amount paid						
			omptly and directly delivered to a			separat	e segregate	d fund d	or a
	political a	action committee (PAC). If	additional space is needed, provid	le information in Part I	V.				
		(a) Name	(b) Address	(c) EIN	(d) Amount paid f filing organizatio funds. If none, ent	n's	(e) Amount contribution promptly delivered political of If none	ns receiv and dir to a sep	ved and ectly parate ation.

Schedule C (Form 990 or 990-EZ) 2016 I Part II-A Complete if the orga	NC.	ı is exer	mpt under sectio	on 501(c)(3) and file	04-2 ed Form 5768 (e	2104325 Page 2 election under
section 501(h)).			•			
A Check 🕨 🛄 if the filing organization	on belongs	s to an affi	liated group (and list i	n Part IV each affiliated	group member's na	ne, address, EIN,
expenses, and share	of excess	lobbying	expenditures).			
B Check ▶ ☐ if the filing organization	on checke	d box A ar	nd "limited control" pro	ovisions apply.		
	s on Lobby tures" me	• •	nditures Ints paid or incurred.	)	<b>(a)</b> Filing organization's totals	(b) Affiliated group totals
<b>1a</b> Total lobbying expenditures to influe	ence public	opinion (	arass roots lobbying)			
<b>b</b> Total lobbying expenditures to influe				F		
c Total lobbying expenditures (add lin	-		• • • •			
d Other exempt purpose expenditures				F		
e Total exempt purpose expenditures			4)			
				F		
f Lobbying nontaxable amount. Enter						
If the amount on line 1e, column (a) or	(0) 18.		bying nontaxable am			
Not over \$500,000	000		the amount on line 1e			
Over \$500,000 but not over \$1,000,		,	00 plus 15% of the exc			
Over \$1,000,000 but not over \$1,50			00 plus 10% of the exc			
Over \$1,500,000 but not over \$17,0	00,000	,	0 plus 5% of the exce	ess over \$1,500,000.		
Over \$17,000,000		\$1,000,	000.			
g Grassroots nontaxable amount (ente						
h Subtract line 1g from line 1a. If zero						
i Subtract line 1f from line 1c. If zero						
j If there is an amount other than zero	o on either	line 1h or	line 1i, did the organiz	ation file Form 4720		
reporting section 4911 tax for this y	ear?					Yes No
(Some organizations that	at made a	section 5	eraging Period Under 01(h) election do not ate instructions for li	have to complete all o	of the five columns	below.
	Lobby	ing Expe	nditures During 4-Ye	ar Averaging Period		-
Calendar year (or fiscal year beginning in)	<b>(a)</b> 20	)13	<b>(b)</b> 2014	<b>(c)</b> 2015	<b>(d)</b> 2016	(e) Total
2a Lobbying nontaxable amount						
<b>b</b> Lobbying ceiling amount						
(150% of line 2a, column(e))						
c Total lobbying expenditures						
d Grassroots nontaxable amount						
e Grassroots ceiling amount						
(150% of line 2d, column (e))						
f Grassroots lobbying expenditures						

Schedule C (Form 990 or 990-EZ) 2016

## Schedule C (Form 990 or 990-EZ) 2016 INC.

#### 04-2104325 Page 3 Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For e	each "Yes," response on lines 1a through 1i below, provide in Part IV a detailed description	(a	ı)	(k	<b>)</b>
of th	e lobbying activity.	Yes	No	Amo	ount
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:				
а	Volunteers?		Х		
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? $\dots$		Х		
с	Media advertisements?		Х		
d	Mailings to members, legislators, or the public?		Х		
е	Publications, or published or broadcast statements?		X		
	Grants to other organizations for lobbying purposes?		X		
	Direct contact with legislators, their staffs, government officials, or a legislative body?		X		
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		X		
	Other activities?	X			2,000.
	Total. Add lines 1c through 1i		X	52	2,000.
	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		Δ		
	If "Yes," enter the amount of any tax incurred under section 4912				
	If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?	on 501(c)	(5) or se	ction	
Fa	501(c)(6).	501(0)	(5), 01 36	Clion	
				Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?		1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?				
3	Did the organization agree to carry over lobbying and political campaign activity expenditures from the				
Pa	t III-B Complete if the organization is exempt under section 501(c)(4), section			ction	
	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered	"No," OF	R (b) Par	t III-A, lir	ne 3, is
	answered "Yes."				
1	Dues, assessments and similar amounts from members		1		
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of politi	cal			
	expenses for which the section 527(f) tax was paid).				
	Current year				
	Carryover from last year				
-	Total				
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues		3		
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exc				
	does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and p	oolitical			
_	expenditure next year?		4		
	Taxable amount of lobbying and political expenditures (see instructions)	<u></u>	5		
			A lines f	nd 0 (and	
	ide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group	o list); Part II	-A, lines 1 a	ind 2 (see	
	uctions); and Part II-B, line 1. Also, complete this part for any additional information. RT II-B, LINE 1, LOBBYING ACTIVITIES:				
- A.	AT IT D, HIML I, HODDIING ACITVITIED.				
DU	RING THE TAX YEAR 2017, THE ORGANIZATION PAID A CON	SULTIN		UP	

### \$32,000 TO LOBBY MASSACHUSETTS LEGISLATURE IN REGARDS TO ITS FUNDING TO

#### THE ORGANIZATION.

SC	SCHEDULE D Supplemental Financial Statements						OMB No. 1545-0047
	n 990)	Complete if the org	anization answer	ed "Yes" on Form 990	),		2016
		Part IV, line 6, 7, 8, 9, 10	, 11a, 11b, 11c, 1 Attach to Form 9	1d, 11e, 11f, 12a, or 1	2b.		Open to Public
	ment of the Treasury I Revenue Service	Information about Schedule D (For	rm 990) and its in:	structions is at www.i		orm99	
Nam	e of the organizati		ITUTE OF	NEW ENGLAND	,	Emp	oloyer identification number
		INC.					04-2104325
Par		ations Maintaining Donor Advise		ther Similar Fund	s or A	ccol	<b>Ints.</b> Complete if the
	organizatio	n answered "Yes" on Form 990, Part IV, lin		advised funds		a) [	
	<b>-</b>		(a) Donor	auviseu iunus	(L	<b>)</b> Fun	ids and other accounts
1		nd of year					
2		f contributions to (during year)					
3 ⊿		f grants from (during year)					
4 5		t end of year on inform all donors and donor advisors in		eate hold in donor advi	isod fun	de	
5	-	on's property, subject to the organization's	-				Yes No
6		on inform all grantees, donors, and donor a					
Ū		poses and not for the benefit of the donor of					
	impermissible priv			• • •		-	Yes No
Par		ation Easements. Complete if the org					
1	Purpose(s) of con	servation easements held by the organizat	ion (check all that	apply).			
	Preservation	n of land for public use (e.g., recreation or e	education)	Preservation of a his	torically	impor	tant land area
	Protection of	of natural habitat		Preservation of a cer	rtified his	storic	structure
	Preservation	n of open space	4				
2	Complete lines 2a	through 2d if the organization held a quali	fied conservation of	contribution in the form	n of a co	nserv	ation easement on the last
	day of the tax yea						Held at the End of the Tax Year
а		onservation easements				2a	
b		ricted by conservation easements				2b	
С		vation easements on a certified historic str			r	2c	
d		vation easements included in (c) acquired					
		nal Register				2d	
3		vation easements modified, transferred, re	leased, extinguish	ed, or terminated by th	ne organ	izatior	n during the tax
	year ►	<u> </u>					
4		where property subject to conservation ea					
5		tion have a written policy regarding the pe					
e		forcement of the conservation easements i er hours devoted to monitoring, inspecting,		one and onforcing our			
6		a nours devoted to morntoring, inspecting,	nanuling of violati	ons, and enforcing cor	ISEIVALIC	n eas	sements during the year
7	Amount of expense	 ses incurred in monitoring, inspecting, hand	ling of violations	and enforcing conserv	ation ea	semei	nts during the year
•	► \$	ses meaned in monitoring, inspecting, have	alling of violations,		ation ca	Serrier	nto during the year
8	· · ·	vation easement reported on line 2(d) above	ve satisfy the requi	irements of section 17	0(h)(4)(B	)(i)	
-		)(4)(B)(ii)?					Yes No
9		be how the organization reports conservation					and balance sheet, and
		ble, the text of the footnote to the organiza		-			
	conservation ease				0		J. J
Par	t III Organiza	ations Maintaining Collections o	f Art, Historica	al Treasures, or (	Other S	Simil	ar Assets.
	Complete i	f the organization answered "Yes" on Form	n 990, Part IV, line	8.			
1a	If the organization	elected, as permitted under SFAS 116 (AS	SC 958), not to rep	ort in its revenue state	ement an	nd bala	ance sheet works of art,
	historical treasure	s, or other similar assets held for public exl	hibition, education	, or research in further	ance of	public	service, provide, in Part XIII,
	the text of the foo	tnote to its financial statements that descri	ibes these items.				
b		elected, as permitted under SFAS 116 (AS					
		r similar assets held for public exhibition, e	ducation, or resea	rch in furtherance of p	ublic ser	vice, I	provide the following amounts
	relating to these it						•
		ided on Form 990, Part VIII, line 1					\$
-		ed in Form 990, Part X				-	\$
2	-	received or held works of art, historical tre			al gain, j	provid	le
	•	unts required to be reported under SFAS 1	· ,	•		•	ф.
a		on Form 990, Part VIII, line 1					\$
<u>b</u>	Assets included in	i Form 990, Part X					Φ

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. 632051 08-29-16

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Coho	TNO	ITOWAL INS	111011	0ŀ		GUAND		1-21	04325	Page <b>2</b>
	dule D (Form 990) 2016 INC. t III Organizations Maintaining C	Collections of A	t Histori	ool Tr	ogeuroe d	or Othor				
3	Using the organization's acquisition, accessi								-	
3	(check all that apply):	ion, and other record	is, check any	/ or the	Tollowing the	it are a sigi	incant use		collection	items
а	Public exhibition	d		or ove	hange progra	ame				
a b	Scholarly research	e			nange progra	ams				
	Preservation for future generations	e		, <u> </u>						
C A	-	alloctions and ovalai	n how thoy f	urthor t	ha araanizati	on'o ovom	nt nurnana	in Dorf		
4	Provide a description of the organization's cu							em Pari		
5	During the year, did the organization solicit of								Yes	🗌 No
Par	to be sold to raise funds rather than to be m t IV Escrow and Custodial Arran									
1 41	reported an amount on Form 990, Pa		ete il the org	anizatio	II answereu		0111 990, F	art iv,	iii le 9, 0i	
1a	Is the organization an agent, trustee, custod		liary for cont	ribution	s or other as	sets not in	cluded			
iu	on Form 990, Part X?								Yes	
h	If "Yes," explain the arrangement in Part XIII									
b		and complete the lo	nowing table	•					Amount	
•	Paginning balance						1c		Amount	
	Beginning balance									
	Additions during the year						10 1e			
-	Distributions during the year						1f			
f	Ending balance Did the organization include an amount on F								Yes	No
			-							
Par	If "Yes," explain the arrangement in Part XIII. <b>t V</b> Endowment Funds. Complete it									
		(a) Current year	(b) Prior		(c) Two yea		) Three year:	s hack	(e) Four y	ears back
1a	Beginning of year balance	(u) ourroint your		your			<b>j</b> 111100 your	o buon	(0) + our y	ouro suon
b	Contributions									
С	Net investment earnings, gains, and losses									
с А	Grants or scholarships									
d										
e	Other expenditures for facilities									
4	and programs									
	Administrative expenses									
g	End of year balance	rent veer and belong	o (lino 1 a or	aluman (a						
2	Provide the estimated percentage of the cur	rent year end baland		Jumin (a	a)) neiù as.					
a L	Board designated or quasi-endowment ► Permanent endowment ►	%	_%							
b	Temporarily restricted endowment									
C	· · ·	%								
30	The percentages on lines 2a, 2b, and 2c sho Are there endowment funds not in the posse		ation that ar	hold a	nd administr	and for the	organizati	on		
Ja	by:	ssion of the organiza	ation that are	e neiu a			organizati			es No
	<ul><li>(i) unrelated organizations</li><li>(ii) related organizations</li></ul>								3a(i)	
b	If "Yes" on line 3a(ii), are the related organizations	tiona listad as requi							3a(ii) 3b	
U A	Describe in Part XIII the intended uses of the								30	
Par	t VI Land, Buildings, and Equipm			5.						
	Complete if the organization answere		) Part IV lin	e 11a S	See Form 990	) Part X lir	ne 10			
	Description of property	(a) Cost or o			or other		umulated		(d) Book	value
		basis (investr		-	(other)		eciation		(4) 2001	Value
<b>1</b> a	Land		·		·					
	Buildings									
	Leasehold improvements			1,80	6,868.	20	03,802	2.	1,603	,066.
	Equipment				1,723.		44,759		256	,964.
	Other			8	7,514.		51,642		35	,872.
	Add lines 1a through 1e. (Column (d) must e		X, column (E						1,895	

▶ 1,895,902. Schedule D (Form 990) 2016

INTERNATIONAL	INSTITUTE	OF NEW	ENGLAND,
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Schedule D (Form 990) 2016 INC •			04-2104325 Page 3
Part VII Investments - Other Securities.			
Complete if the organization answered "Yes			
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of va	aluation: Cost or end-of-year market value
(1) Financial derivatives			
(2) Closely-held equity interests			
(3) Other			
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ►			
Part VIII Investments - Program Related.		1 11 0 F 000 F	
Complete if the organization answered "Yes" (a) Description of investment	(b) Book value		Part X, line 13. aluation: Cost or end-of-year market value
			addation. Cost of end-or-year market value
(1)			
(2)			
(3)			
(4)			
(5)			<u></u>
(6)			
(7)			
(8)			
(9)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ► Part IX Other Assets.			
Complete if the organization answered "Yes"	on Form 990 Part IV	line 11d See Form 990 J	Part X line 15
· · · · · · · · · · · · · · · · · · ·	Description		(b) Book value
(1)			(-)
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col. (B) lir	ne 15.)		
Part X Other Liabilities.			
Complete if the organization answered "Yes"	on Form 990, Part IV,	line 11e or 11f. See Form	1990, Part X, line 25.
1. (a) Description of liability	,,	(b) Book value	
(1) Federal income taxes			
(2) DEFERRED RENT AND LEASE 1	INCENTIVES	1,143,629.	
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col. (B) lir	ne 25.)	1,143,629.	
<b>2.</b> Liability for uncertain tax positions. In Part XIII, provid			nancial statements that reports the
organization's liability for uncertain tax positions unde			

INTERNATIONAL	INSTITUTE	OF	NEW	ENGLAND,

04-2104325 Page 4

Sche	edule D (Form 990) 2016 INC •				2104325 Page 4
Pa	rt XI Reconciliation of Revenue per Audited Financial Stateme		n Revenue per R	eturr	۱.
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a				
1	Total revenue, gains, and other support per audited financial statements			1	6,561,355.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
а	Net unrealized gains (losses) on investments	2a	552,574.		
b	Donated services and use of facilities	2b	830,470.		
с	Recoveries of prior year grants	2c			
d	Other (Describe in Part XIII.)	2d	104,996.		
е	Add lines 2a through 2d			2e	1,488,040.
3	Subtract line 2e from line 1			3	5,073,315.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b			
с	Add lines <b>4a</b> and <b>4b</b>			4c	0.
					E 072 21E
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)			5	5,073,315.
5 Pa	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) <b>rt XII</b> Reconciliation of Expenses per Audited Financial Statem			-	
5 Pa		ents Wit		-	rn.
5 Ра 1	rt XII Reconciliation of Expenses per Audited Financial Statem	ients Wil	h Expenses per	-	
	Reconciliation of Expenses per Audited Financial Statem           Complete if the organization answered "Yes" on Form 990, Part IV, line 12a	ients Wil	h Expenses per	Retu	rn.
1	Reconciliation of Expenses per Audited Financial Statem           Complete if the organization answered "Yes" on Form 990, Part IV, line 12a           Total expenses and losses per audited financial statements	ients Wit	h Expenses per	Retu	rn.
1 2	rt XII       Reconciliation of Expenses per Audited Financial Statem         Complete if the organization answered "Yes" on Form 990, Part IV, line 12a         Total expenses and losses per audited financial statements         Amounts included on line 1 but not on Form 990, Part IX, line 25:	ents Wit	h Expenses per	Retu	rn.
1 2 a	Reconciliation of Expenses per Audited Financial Statem         Complete if the organization answered "Yes" on Form 990, Part IV, line 12a         Total expenses and losses per audited financial statements         Amounts included on line 1 but not on Form 990, Part IX, line 25:         Donated services and use of facilities	2a 2b	h Expenses per 830,470.	Retu	rn.
1 2 a	rt XII       Reconciliation of Expenses per Audited Financial Statem         Complete if the organization answered "Yes" on Form 990, Part IV, line 12a         Total expenses and losses per audited financial statements         Amounts included on line 1 but not on Form 990, Part IX, line 25:         Donated services and use of facilities         Prior year adjustments         Other losses	2a 2b 2c	h Expenses per	Retu	rn. 6,981,796.
1 2 a b c	rt XII       Reconciliation of Expenses per Audited Financial Statem         Complete if the organization answered "Yes" on Form 990, Part IV, line 12a         Total expenses and losses per audited financial statements         Amounts included on line 1 but not on Form 990, Part IX, line 25:         Donated services and use of facilities         Prior year adjustments         Other losses         Other (Describe in Part XIII.)	2a 2b 2c 2d	h Expenses per 830,470. 104,996.	Retu	rn. <u>6,981,796</u> . 935,466.
1 2 b c d	rt XII       Reconciliation of Expenses per Audited Financial Statem         Complete if the organization answered "Yes" on Form 990, Part IV, line 12a         Total expenses and losses per audited financial statements         Amounts included on line 1 but not on Form 990, Part IX, line 25:         Donated services and use of facilities         Prior year adjustments         Other losses         Other (Describe in Part XIII.)         Add lines 2a through 2d	2a 2b 2c 2d	h Expenses per 830,470. 104,996.	Retu	rn. 6,981,796.
1 2 b c d e	rt XII       Reconciliation of Expenses per Audited Financial Statem         Complete if the organization answered "Yes" on Form 990, Part IV, line 12a         Total expenses and losses per audited financial statements         Amounts included on line 1 but not on Form 990, Part IX, line 25:         Donated services and use of facilities         Prior year adjustments         Other losses         Other (Describe in Part XIII.)	2a 2b 2c 2d	h Expenses per 830,470. 104,996.	1 2e	rn. <u>6,981,796</u> . 935,466.
1 2 b c d e 3	rt XII       Reconciliation of Expenses per Audited Financial Statem         Complete if the organization answered "Yes" on Form 990, Part IV, line 12a         Total expenses and losses per audited financial statements         Amounts included on line 1 but not on Form 990, Part IX, line 25:         Donated services and use of facilities         Prior year adjustments         Other losses         Other (Describe in Part XIII.)         Add lines 2a through 2d         Subtract line 2e from line 1         Amounts included on Form 990, Part IX, line 25, but not on line 1:	2a 2b 2c 2d	h Expenses per 830,470. 104,996.	Retu 1 2e	rn. <u>6,981,796</u> . 935,466.
1 2 3 4	rt XII       Reconciliation of Expenses per Audited Financial Statem         Complete if the organization answered "Yes" on Form 990, Part IV, line 12a         Total expenses and losses per audited financial statements         Amounts included on line 1 but not on Form 990, Part IX, line 25:         Donated services and use of facilities         Prior year adjustments         Other losses         Other (Describe in Part XIII.)         Add lines 2a through 2d         Subtract line 2e from line 1         Amounts included on Form 990, Part IX, line 25, but not on line 1:	2a 2b 2c 2d 4a	h Expenses per 830,470. 104,996.	Retu 1 2e	rn. <u>6,981,796</u> . 935,466.
1 2 3 4	rt XII       Reconciliation of Expenses per Audited Financial Statem         Complete if the organization answered "Yes" on Form 990, Part IV, line 12a         Total expenses and losses per audited financial statements         Amounts included on line 1 but not on Form 990, Part IX, line 25:         Donated services and use of facilities         Prior year adjustments         Other losses         Other (Describe in Part XIII.)         Add lines 2a through 2d         Subtract line 2e from line 1         Amounts included on Form 990, Part IX, line 25, but not on line 1:         Investment expenses not included on Form 990, Part VIII, line 7b	2a 2b 2c 2d 4a 4b	h Expenses per 830,470. 104,996.	Retu 1 2e	rn. 6,981,796. 935,466. 6,046,330. 0.
1 2 d e 3 4 b c 5	rt XII       Reconciliation of Expenses per Audited Financial Statem         Complete if the organization answered "Yes" on Form 990, Part IV, line 12a         Total expenses and losses per audited financial statements         Amounts included on line 1 but not on Form 990, Part IX, line 25:         Donated services and use of facilities         Prior year adjustments         Other losses         Other (Describe in Part XIII.)         Add lines 2a through 2d         Subtract line 2e from line 1         Amounts included on Form 990, Part IX, line 25, but not on line 1:         Investment expenses not included on Form 990, Part VIII, line 7b         Other (Describe in Part XIII.)	2a 2b 2c 2d 4a 4b	h Expenses per 830,470. 104,996.	Retu 1 2e 3	rn. 6,981,796. 935,466. 6,046,330.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART X, LINE 2:

THE INSTITUTE ACCOUNTS FOR UNCERTAINTY IN INCOME TAXES IN ACCORDANCE WITH
ASC TOPIC, INCOME TAXES. THIS STANDARD CLARIFIES THE ACCOUNTING FOR
UNCERTAINTY IN TAX POSITIONS AND PRESCRIBES A RECOGNITION THRESHOLD AND
MEASUREMENT ATTRIBUTE FOR THE COMBINED FINANCIAL STATEMENTS REGARDING A
TAX POSITION TAKEN OR EXPECTED TO BE TAKEN IN A TAX RETURN. THE INSTITUTE
HAS DETERMINED THAT THERE ARE NO UNCERTAIN TAX POSITIONS WHICH QUALIFY FOR
EITHER RECOGNITION OR DISCLOSURE IN THE COMBINED FINANCIAL STATEMENTS AT
SEPTEMBER 30, 2017.

#### PART XI, LINE 2D - OTHER ADJUSTMENTS:

#### SPECIAL EVENTS EXPENSES REPORTED NET ON THE STATEMENT OF

	INTERNATIONAL INSTITUTE OF NEW ENGLAND,	04 0104005
Schedule D (Form 990) 2016 Part XIII Supplemental Inform	INC. mation (continued)	04-2104325 Page 5
REVENUE IN FORM 990		104,996.
PART XII, LINE 2D -	OTHER ADJUSTMENTS:	
SPECIAL EVENTS EXPE	NSES REPORTED NET ON THE STATEMENT OF	
REVENUE IN FORM 990		104,996.

SCHEDULE G	Cumpleme	ntel Information Depending	<b></b>	dva:a		A		OMB No. 1545-0047
(Form 990 or 990-EZ)	Complete if the	ental Information Regarding e organization answered "Yes" on organization entered more than \$1	Form	990, F	Part IV, line 17, 18, o			2016
Department of the Treasury Internal Revenue Service		► Attach to Form 990 about Schedule G (Form 990 or 990-EZ)	) or Fo	rm 99	0-EZ.	gov/form		Open to Public nspection
Name of the organization	INTERNA	TIONAL INSTITUTE C	OF N	ΈW	ENGLAND,	En	nployer ide	ntification number
	INC.						4-2104	
	ing Activities complete this par	Complete if the organization answe t.	ered "\	'es" oi	n Form 990, Part IV,	line 17. F	Form 990-EZ	I filers are not
<ul> <li>a X Mail solicitati</li> <li>b X Internet and</li> <li>c Phone solicit</li> <li>d In-person sol</li> <li>2 a Did the organizatio key employees listed</li> </ul>	ons email solicitations ations icitations n have a written o ed in Form 990, P highest paid indir	f X Solicita g X Special or oral agreement with any individual Part VII) or entity in connection with p viduals or entities (fundraisers) pursu	tion of tion of fundra l (inclu	non-g gover aising ding o ional f	overnment grants nment grants events fficers, directors, tru: undraising services?	stees, or	X Yes	
(i) Name and address or entity (fund		(ii) Activity	have c	Did raiser ustody ntrol of utions?	(iv) Gross receipts from activity	to (or re fund	ount paid etained by) draiser in col. <b>(i)</b>	(vi) Amount paid to (or retained by) organization
NEW KENSINGTON GROU	JP - 89		Yes	No				
SOUTH STREET, SUITE	E 603,	FUNDRAISING CONSULTANT		х	0.		33,143.	0.
MEREDITH BRYAN - 12	28 OLDE							
FIELD ROAD, NEWTON,	, MA 02459	FUNDRAISING CONSULTANT		X	0.		38,600.	0.
			$\left \right $					
Total				. ►			71,743.	
3 List all states in white or licensing.	ch the organizatio	on is registered or licensed to solicit	contrik	outions	s or has been notified	d it is exe	empt from re	egistration

04-2104325 Page 2

Schedule G (Form 990 or 990 EZ) 2016 INC. Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-FZ lines 1 and 6b. List events with gross receipts greater than \$5,000

		of fundraising event contributions and gr	oss income on Form 990	J-EZ, lines 1 and 6b. List e	events with gross receip	ts greater than \$5,000.
			(a) Event #1	(b) Event #2	(c) Other events	(d) Total events
			GOLDEN DOOR INTERNATIONA			(add col. (a) through
			ANNUAL DINNE	L WOMEN'S DA	2	
Ð			(event type)	(event type)	(total number)	col. <b>(c)</b> )
Revenue	1	Gross receipts	50,998.	111,310.	67,839.	230,147.
	2	Less: Contributions	3,698.	93,067.	67,570.	164,335.
	3	Gross income (line 1 minus line 2)	47,300.	18,243.	269.	65,812.
	4	Cash prizes				
6	5	Noncash prizes				
Direct Expenses	6	Rent/facility costs	7,700.	1,722.	485.	9,907.
rect Ex	7	Food and beverages	47,300.	18,243.	269.	65,812.
Ō	8	Entertainment		700.		700.
	9	Other direct expenses		6,804.	21,773.	28,577.
	10	Direct expense summary. Add lines 4 through				104,996.
	11	Net income summary. Subtract line 10 from I	ine 3, column (d)			-39,184.

Part III Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than

\$15,000 on Form 990-EZ, line 6a.

Revenue			<b>(a)</b> Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
Reve	1	Gross revenue				
S	2	Cash prizes				
Direct Expenses	3	Noncash prizes				
lirect E	4	Rent/facility costs				
	5	Other direct expenses				
	6	Volunteer labor	└── Yes % └── No	Yes%	Yes%	
	7	Direct expense summary. Add lines 2 through	n 5 in column (d)			
	8	Net gaming income summary. Subtract line 7	from line 1, column (d)			
9	Ent	ter the state(s) in which the organization condu	icts gaming activities:			
	ls t	he organization licensed to conduct gaming ac No," explain:	ctivities in each of these	states?		Yes No
		· · ·				
		ere any of the organization's gaming licenses re		•	year?	Yes No
U.		Yes," explain:				

INTERNATIONAL INSTITUTE	OF	NEW	ENGLAND,
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Sch	nedule G (Form 990 or 990-EZ) 2016 INC .	)4-21	L04	325	Page <b>3</b>
11	Does the organization conduct gaming activities with nonmembers?			Yes	No No
12	Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed				
	to administer charitable gaming?			Yes	No No
13	Indicate the percentage of gaming activity conducted in:				
a	a The organization's facility		13a		%
k	b An outside facility	L	13b		%
14	Enter the name and address of the person who prepares the organization's gaming/special events books and record	s:			
	Name				
	Address 🕨				
15a	a Does the organization have a contract with a third party from whom the organization receives gaming revenue?			Yes	No
k	b If "Yes," enter the amount of gaming revenue received by the organization 🕨 \$ and the amou	nt			
	of gaming revenue retained by the third party $\blacktriangleright$ \$				
c	c If "Yes," enter name and address of the third party:				
	Name				
	Address				
16	Coming manager information:				
16	Gaming manager information:				
	Name				
	Gaming manager compensation    \$				
	Description of services provided				
	Director/officer Employee Independent contractor				
17	Mandatory distributions:				
	a Is the organization required under state law to make charitable distributions from the gaming proceeds to				
	retain the state gaming license?			Yes	🗌 No
k	b Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent ir	1 the			
_	organization's own exempt activities during the tax year 🕨 \$				
Pa	<b>art IV</b> Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part IV	art III, lin	es 9,	9b, 10	b, <b>1</b> 5b,
	15c, 16, and 17b, as applicable. Also provide any additional information. See instructions				
sc	CHEDULE G, PART I, LINE 2B, LIST OF TEN HIGHEST PAID FUNDRA	ISER!	<b>z</b> .		
(I	) NAME OF FUNDRAISER: NEW KENSINGTON GROUP				
/ -			、	0.01	1 1
(I	ADDRESS OF FUNDRAISER: 89 SOUTH STREET, SUITE 603, BOSTON	N, MA	7	021	± ±

Schedule G (Form 990 or 990-EZ) Part IV Supplemental Info	INTERNATIONAL INC.	INSTITUTE	OF NEW E	NGLAND,	04-2104325 Page 4
Part IV Supplemental Info	ormation (continued)				
			>		

SCHEDULE I (Form 990) Department of the Treasury Internal Revenue Service	Grants and Other Assistance to Organizations, Governments, and Individuals in the United States Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. ► Attach to Form 990.							
Information about Schedule 1 (Form 990) and its instructions is at www.irs.gov/iorm990.								
Name of the organiza	INC.		IIUIE OF NE		I			Employer identification number 04-2104325
	nformation on Grants a							
	ization maintain records							
criteria used to	award the grants or assi	stance?	· · · · · · · · · · · · · · · · · · ·					X Yes No
	t IV the organization's prond the organization is prond to the the organization is the top of the organization is the organization of the organization is the organization of the organiza					onization answered "	(aall an Earm 000, Dar	t N/ line O1 for any
	that received more than					anization answered	res on Form 990, Par	t IV, lifte 21, for any
1 (a) Name and a	ddress of organization overnment	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
			$\sum$					
2 Enter total num	ber of section 501(c)(3) a	ind government or	ganizations listed in th	ne line 1 table	•	•	•	<b>&gt;</b>
	ber of other organization			·····				
LHA For Paperwor	k Reduction Act Notice	, see the Instructi	ions for Form 990.					Schedule I (Form 990) (2016

Schedule I (Form 990) (2016)

04-2104325

Page 2

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	<b>(c)</b> Amount of cash grant	(d) Amount of non- cash assistance	<b>(e)</b> Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
PROVIDED ASSISTANCE TO IMMIGRANTS AND REFUGEES.	1920	792,768.	0.		
Part IV Supplemental Information. Provide the information re	quired in Part I, lin	ie 2; Part III, column	(b); and any other a	dditional information.	
PART I, LINE 2:					

THE PROGRAM DIRECTOR IS RESPONSIBLE FOR THE MAINTENANCE OF GRANTS AND THE

CHANGE, CONTROL, OR MANAGEMENT OF OUTCOMES. THE FINANCE DEPARTMENT IS

RESPONSIBLE FOR CHARGES AND COST MONITORING, ORDERING PROCEDURES, PAYMENT

PROCEDURES, BUDGET PROCEDURES, RESOURCE MANAGEMENT AND PLANNING, ASSET

MANAGEMENT, AND REPORTING MANAGEMENT. THE POINT OF CONTACT FOR EACH

INDIVIDUAL GRANT IS RESPONSIBLE FOR THE MANAGEMENT OF REQUIREMENTS AND

PROCEDURES OF GRANTS.

SCHEDULE J	Compensation Information	OMB No. 1	545-0047
Form 990) For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees			16
Department of the Treasury nternal Revenue Service	<ul> <li>Complete if the organization answered "Yes" on Form 990, Part IV, line 23.</li> <li>Attach to Form 990.</li> <li>Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.</li> </ul>	Open to Inspec	
Name of the organizatio		identificatio	on number
		210432	5
Part I Question	ns Regarding Compensation		
•			Yes No
1a Check the approp	riate box(es) if the organization provided any of the following to or for a person listed on Form 990,		
Part VII, Section A	, line 1a. Complete Part III to provide any relevant information regarding these items.		
First-class or	charter travel Housing allowance or residence for personal use		
Travel for cor	npanions		
Tax indemnifi	cation and gross-up payments Health or social club dues or initiation fees		
Discretionary	spending account Personal services (such as, maid, chauffeur, chef)		
•	on line 1a are checked, did the organization follow a written policy regarding payment or		
reimbursement or	provision of all of the expenses described above? If "No," complete Part III to explain	1b	_
•	on require substantiation prior to reimbursing or allowing expenses incurred by all directors,		
trustees, and offic	ers, including the CEO/Executive Director, regarding the items checked on line 1a?	2	
<b>.</b>			
	any, of the following the filing organization used to establish the compensation of the organization's		
	rector. Check all that apply. Do not check any boxes for methods used by a related organization to		
	sation of the CEO/Executive Director, but explain in Part III.		
Compensatio			
	compensation consultant		
□ Form 990 of o	other organizations Approval by the board or compensation committee		
	d any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing		
•	elated organization:		v
	ce payment or change-of-control payment?		X X
	eceive payment from, a supplemental nonqualified retirement plan?		X
	eceive payment from, an equity-based compensation arrangement?	4c	A
If "Yes" to any of I	ines 4a-c, list the persons and provide the applicable amounts for each item in Part III.		
Only section 501	(a)(2) $(a)(a)(4)$ and $(a)(a)(a)$ experimetians much complete lines ((a))		
	c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.		
	on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation		
contingent on the		50	x
A py related arcs:		5a 5b	
	zation? or 5b, describe in Part III.		
	on Sol, describe in Part III. on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation		
For persons listed contingent on the			
0	0	60	x
	zation?	6a 6b	
	zation? or 6b, describe in Part III.		
	on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments		
	ines 5 and 6? If "Yes," describe in Part III	7	x
	s reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the		
			x
•	antion described in Regulations section 53 4058 4/a)/2)/2 If "Vas " describe in Regulations section 53 4058 4/a)/2)/2		
initial contract exc	eption described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8	
initial contract exc J If "Yes" on line 8, o	eption described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8	

Schedule J (Form 990) 2016

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and other deferred	(D) Nontaxable	(E) Total of columns	(F) Compensation in column (B)
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	Denents	benefits (B)(i)-(D) re	
(1) RITA MCDONOUGH	(i)	143,866.	0.	0.		9,983.	153,849.	0.
CFO & TREASURER	(ii)	0.	0.	0.		0.		0.
(2) JEFFREY THIELMAN	(i)	192,412.	0.	0.		528.		0.
PRESIDENT AND CEO	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
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	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

Page 2

04-2104325

INTERNATIONAL	INSTITUTE	OF	NEW	ENGLAND,
INC.				

Schedule J (Form 990) 2016

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

(Fc	orm 990)	Complete if the or	renizetione			ort IV lines	00 er 20	, Γ	20	)16	)
	tment of the Treasury al Revenue Service	<ul> <li>Complete if the org</li> <li>Attach to Form 990</li> <li>Information about</li> </ul>	0.						Open Insp	Fo Pub ection	
Nam	e of the organization							mployer i	identifica 4 - 210		
Pa	rt I   Types of	Property					I				
			(a) Check if applicable	(b) Number of contributions or items contributed	<b>(c</b> Noncash co amounts re Form 990, Par	ontribution ported on		Method oncash cor	<b>(d)</b> of determ ntribution	•	ts
1	Art - Works of art				,						
2		sures									
3		erests									
4		ations									
5	Clothing and hous	ehold goods	Х		1	43,841	•FAI	R MARE	KET V	ALUE	2
6	Cars and other vel	hicles									
7	Boats and planes										
8	Intellectual proper	ty									
9	Securities - Public	ly traded									
10	Securities - Closel	y held stock									
11	Securities - Partne	rship, LLC, or									
12	Securities - Miscel	laneous									
13	Qualified conserva Historic structures	ation contribution -									
14		ation contribution - Other $_{\dots}$									
15	Real estate - Resid	lential									
16		mercial									
17	Real estate - Other	r									
18											
19											
20		l supplies									
21							_				
22											
23		ns									
24	Archeological artif	acts		107		<u> </u>			7		
25		IFT CARDS	X X	127 57		6,804	• FAII	MARE		ALUE	<u>.</u>
26	Other ► (F	)))))))))))))))))))))))))))))))))))))))	X	57		1,268	• FAII	K MARI	KEI V	ALUE	<u>i</u>
27	Other  (	)					_				
28	Other  (	)	<u> </u>								
29		8283 received by the orgar nization completed Form 8				29					
	for which the orga	mzation completed i onn o	200,1 art 10,	Donee Acknowled	gement	23				Yes	No
302	During the year di	d the organization receive I	by contributi	on any property re	oorted in Part I	lines 1 thro	uah 28	that it		103	
<b>5</b> 0a		ast three years from the da									
		for the entire holding period							30a		x
h		the arrangement in Part II.	а. 						302	•	<u> </u>
31		tion have a gift acceptance	policy that r	equires the review	of any nonstar	ndard contri	butions?		31		x
		tion hire or use third parties									+
020	contributions?			-					32a		x
b	If "Yes," describe i										
33		didn't report an amount in	column (c) fo	or a type of propert	y for which col	umn (a) is cl	necked.				
-	describe in Part II.										

**Noncash Contributions** 

OMB No. 1545-0047

**SCHEDULE M** 

INTERNATIONAL	INSTITUTE	OF	NEW	ENGLAND,
INTERNATIONAL	INSTITUTE	$\mathbf{OF}$	NEW	ENGLAND,

Schedule M	(Form 990) (2016) INC.	04-2104325	Page <b>2</b>
Part II	<b>Supplemental Information.</b> Provide the information required by Part I, lines 30b, 32b, and 33 is reporting in Part I, column (b), the number of contributions, the number of items received, or a comb this part for any additional information.	, and whether the organization of both. Also compl	on ete

OMB No 1545-0047 Supplemental Information to Form 990 or 990-EZ SCHEDULE O 16 Complete to provide information for responses to specific questions on (Form 990 or 990-EZ) Form 990 or 990-EZ or to provide any additional information. **Open to Public** Attach to Form 990 or 990-EZ. Department of the Treasury Information about Schedule O (Form 990 or 990-EZ) and its instructions is at WWW.irs.gov/form990. Inspection Internal Revenue Service INTERNATIONAL INSTITUTE OF NEW ENGLAND, Name of the organization Employer identification number 04-2104325 INC. FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: SPHERES. FUNDAMENTAL TO ALL OF OUR PROGRAMS IS THE PROMOTION OF SELF -SUFFICIENCY. IN FY2017, THE INSTITUTE SERVED APPROXIMATELY 1,920 IMMIGRANTS, REFUGEES, ASYLEES AND ENTRANTS FROM APPROXIMATELY 70 COUNTRIES AT THREE OFFICES (BOSTON, MA, LOWELL, MA AND MANCHESTER, NH). FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS: RESOURCES DESIGNED TO HELP THEM BECOME SELF-SUFFICIENT, AND PROVIDE THEM WITH PREVENTATIVE HEALTH EDUCATION AND ORIENTATION. BOSTON-BASED CASE WORKERS ALSO PARTICIPATE IN THE CENTRAL AMERICAN AFFIDAVIT OF RELATIONSHIP PROGRAM, WHICH FOCUSES ON REUNIFYING YOUTH FROM CENTRAL AMERICA WITH FAMILIES LIVING IN MASSACHUSETTS. -EMPLOYMENT SERVICES AND SKILLS TRAINING PROGRAMS - BOSTON STAFF HELPS EMPLOYABLE REFUGEES FIND DURABLE, GAINFUL EMPLOYMENT AS OUICKLY AS POSSIBLE AFTER THEIR ARRIVAL. OUR WORK INCLUDES ASSESSING EACH REFUGEE'S SKILLS, PREPARING THEM FOR INTERVIEWS, BUILDING RELATIONSHIPS WITH AREA EMPLOYERS, AND FOLLOWING UP WITH NEWLY EMPLOYED REFUGEES AFTER THEY HAVE BEEN PLACED IN A JOB. THE BOSTON SITE IS ALSO HOME TO TWO INTENSIVE SKILLS TRAINING PROGRAMS, THE HOSPITALITY TRAINING PROGRAM, AND THE SERVICE INDUSTRY TRAINING PROGRAM. 90% OF THE PARTICIPANTS IN EACH PROGRAM ARE IMMIGRANTS, AND 10% ARE REFUGEES. THE HOSPITALITY TRAINING PROGRAM INCLUDES FOUR WEEKS OF CUSTOMER SERVICE TRAINING AND AN ORIENTATION TO THE HOSPITALITY INDUSTRY FOLLOWED BY TWO WEEKS OF INTENSIVE, HANDS-ON TRAINING AT A LOCAL HOTEL. THE SERVICE INDUSTRY PROGRAM IS A 16-WEEK TRAINING PROGRAM THAT PREPARES INDIVIDUALS TO WORK IN THE HEALTHCARE, HOSPITALITY, AND BANKING FIELDS. LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. Schedule O (Form 990 or 990-EZ) (2016)

Schedule O (Form 990 or 990-EZ) (2016) Page 2
Name of the organization INTERNATIONAL INSTITUTE OF NEW ENGLAND, INC. Employer identification number 04-2104325
PARTICIPANTS ARE TRAINED IN CUSTOMER SERVICE SKILLS, WORKPLACE SAFETY,
ADVANCED COMMUNICATION SKILLS, COMPUTER TRAINING, AND JOB SEEKING
SKILLS. THEY PARTICIPATE IN TOURS OF LOCAL BUSINESSES AND
PRESENTATIONS BY HUMAN RESOURCES STAFF.
-ADULT BASIC EDUCATION - ENGLISH FOR EMPLOYMENT (EFE) CLASSES WERE
PROVIDED TO NEWLY ARRIVED REFUGEES, AND ARE DELIVERED WITH A FOCUS ON
WORKPLACE READINESS AND CULTURAL ORIENTATION. ENGLISH FOR SPEAKERS OF
OTHER LANGUAGES (ESOL) CLASSES THAT ADHERE TO HIGH STANDARDS SET BY THE
MASSACHUSETTS DEPARTMENT OF ELEMENTARY EDUCATION ARE OFFERED TO BOTH
REFUGEES AND IMMIGRANTS. THE INSTITUTE OFFERS FOUR LEVELS OF ESOL
CLASSES - HIGH BEGINNER, LOW INTERMEDIATE, HIGH INTERMEDIATE, AND
ADVANCED.
-ANTI-HUMAN TRAFFICKING - OUR BOSTON OFFICE OVERSEES DIRECT CLIENT
SERVICES TO VICTIMS OF HUMAN TRAFFICKING.
-UNACCOMPANIED ALIEN CHILDREN PROGRAM - THIS A HOME STUDY AND POST
RELEASE SERVICES PROGRAM. BASED IN THE BOSTON OFFICE, THE CASE
MANAGEMENT TEAM SUPPORTED CENTRAL AMERICAN CHILDREN WHO MIGRATE TO THE
UNITED STATES WITHOUT ACCOMPANIMENT, TO JOIN FAMILY LIVING IN THE
UNITED STATES.
FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS:
EMPLOYABLE REFUGEES FIND DURABLE, GAINFUL EMPLOYMENT AS QUICKLY AS
POSSIBLE AFTER THEIR ARRIVAL. OUR WORK INCLUDES ASSESSING EACH

REFUGEE'S SKILLS, PREPARING THEM FOR INTERVIEWS, BUILDING RELATIONSHIPS

WITH AREA EMPLOYERS, AND FOLLOWING UP WITH NEWLY EMPLOYED REFUGEES

AFTER THEY HAVE BEEN PLACED IN A JOB.

-CERTIFIED NURSING ASSISTANT/HOME HEALTH AIDE TRAINING PROGRAMS -

THROUGH PARTNERSHIPS WITH SEVERAL LOCAL PROGRAMS, CLIENTS ACCESS

Schedule O (Form 990 or 990-EZ) (2016) Name of the organization INTERNATIONAL INSTITUTE OF NEW ENGLAND, INC.	$\frac{\text{Page 2}}{\text{Employer identification number}}$
TRAINING OPPORTUNITIES AND EMPLOYMENT IN THE HEALTHCARE FI	ELD. CLIENTS
TAKE A THREE-WEEK COURSE CONSISTING OF TWO WEEKS OF CLASSRO	OOM LESSONS
FOLLOWED BY A WEEK-LONG INTERNSHIP AT A LOCAL NURSING HOME	. UPON
GRADUATION FROM THE PROGRAM, CLIENTS ARE CERTIFIED HOME HE	ALTH AIDES
AND ARE PREPARED TO TAKE THE MASSACHUSETTS NURSING ASSISTA	NT
CERTIFICATION EXAM. LOWELL OFFICE EMPLOYMENT SPECIALISTS T	HEN WORK
WITH THE GRADUATES TO HELP THEM FIND EMPLOYMENT.	
-ADULT BASIC EDUCATION - ENGLISH FOR EMPLOYMENT (EFE) AND	ENGLISH FOR
SPEAKERS OF OTHER LANGUAGES (ESOL) CLASSES WERE PROVIDED TO	O NEWLY
ARRIVED REFUGEES WITH A FOCUS ON WORKPLACE READINESS AND C	ULTURAL
ORIENTATION. CLASSES ARE AVAILABLE FOR CLIENTS SEEKING EMP:	LOYMENT AS
WELL AS THOSE WHO ARE ALREADY EMPLOYED.	
-YOUTH SERVICES - THE IINE LOWELL FIELD OFFICE HAS A YOUTH	AND PARENT
LIAISON TEAM, FUNDED BY MUNICIPAL AND PRIVATE GRANTS, WHIC	H SUPPORTS
REFUGEE CHILDREN IN THE PUBLIC SCHOOL SYSTEM. IN FY17, WE	PROVIDED
AFTER-SCHOOL PROGRAMS, HOMEWORK ASSISTANCE, COLLEGE APPLIC	ATION
SUPPORT, AND ASSISTANCE TO FAMILIES SEEKING ADDITIONAL EDU	CATION
SERVICES FOR THEIR CHILDRENCIVIC EDUCATION AND CITIZENSH	IP - THE
PROGRAM PREPARES FOREIGN-BORN INDIVIDUALS FOR THE SUCCESSE	UL COMPLETION
OF THE NATURALIZATION PROCESS AND CITIZENSHIP EXAMINATION.	
FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMEN	TS:
STAFF HELPS EMPLOYABLE REFUGEES FIND DURABLE, GAINFUL EMPLO	OYMENT AS
QUICKLY AS POSSIBLE AFTER THEIR ARRIVAL IN MANCHESTER. OUR	WORK
INCLUDES ASSESSING EACH REFUGEE'S SKILLS, PREPARING THEM F	OR
INTERVIEWS, BUILDING RELATIONSHIPS WITH AREA EMPLOYERS, AND	D FOLLOWING
UP WITH NEWLY EMPLOYED REFUGEES AFTER THEY HAVE BEEN PLACE	D IN A JOB.
-ADULT BASIC EDUCATION - ENGLISH AS A SECOND LANGUAGE (ESO	L) AND le Q (Form 990 or 990-EZ) (2016)

Schedule O (Form 990 or 990-EZ) (2016)	Page <b>2</b>
Name of the organization INTERNATIONAL INSTITUTE OF NEW ENGLAND, INC.	Employer identification number $04 - 2104325$
LITERACY INSTRUCTION ARE PROVIDED TO NEWLY ARRIVED REFUGE	ES WITH A
FOCUS ON WORKPLACE READINESS AND CULTURAL ORIENTATION.	
-YOUTH SERVICES - THE IINE NEW HAMPSHIRE FIELD OFFICE HAS	A YOUTH AND
PARENT LIAISON TEAM, FUNDED BY A FEDERAL GRANT, WHICH SUP	PORTS REFUGEE
CHILDREN IN THE PUBLIC SCHOOL SYSTEM. WE PROVIDE AFTER-SC	HOOL PROGRAMS,
HOMEWORK ASSISTANCE, AND ASSISTANCE TO FAMILIES SEEKING A	DDITIONAL

EDUCATION SERVICES FOR THEIR CHILDREN.

FORM 990, PART VI, SECTION B, LINE 11B:

THE INSTITUTE'S ACCOUNTING, FINANCE AND REAL ESTATE COMMITTEE REVIEWS THE 990 IN DETAIL UPON COMPLETION BY THE AUDITORS. ONCE REVIEWED AND APPROVED BY MANAGEMENT, THE 990 IS PROVIDED TO THE FULL BOARD OF DIRECTORS BEFORE FILING.

FORM 990, PART VI, SECTION B, LINE 12C: THE HIRING PROCESS OR ADDITION OF A BOARD MEMBER REQUIRES DISCLOSURE OF ANY CONFLICT OF INTEREST. THE EMPLOYEE OR BOARD MEMBER SIGNS THE CONFLICT OF INTEREST STATEMENT CONFIRMING THAT THERE IS NO CONFLICT CREATED BY AN EXISTING BUSINESS RELATIONSHIP, THAT THE EMPLOYEE OR BOARD MEMBER AGREES TO AVOID CONFLICTS OF INTEREST IN THE FUTURE, AND IF ONE DOES ARISE, THE EMPLOYEE OR BOARD MEMBER WILL PROMPTLY DISCLOSE THE CONFLICT TO IINE.

FORM 990, PART VI, SECTION B, LINE 15A:

COMPENSATION AND EMPLOYEE BENEFITS FOR THE PRESIDENT AND CEO ARE DETERMINED BY THE INDEPENDENT MEMBERS OF THE BOARD OF DIRECTORS AND ARE BASED ON PERFORMANCE OBJECTIVES.

Schedule O (Form 990 or 990-EZ) (2016) Name of the organization INTERNATIONAL INSTITUTE OF NEW ENGLAND ,	Employer identification n	Page 2
INC.	04-2104325	lumber
THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT	OF INTEREST	
POLICY, AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC	UPON REQUEST.	THE
ORGANIZATION'S TAX FILINGS ARE AVAILABLE THROUGH GUIDE ST	AR AND THE	
MASSACHUSETTS ATTORNEY GENERAL'S WEBSITES.		
FORM 990, PART XII, LINE 2C		
THE INSTITUTES' ADMINISTRATION, FINANCE AND REAL ESTATE C	OMMITTEE	
ASSUMES THE RESPONSIBILITY FOR THE OVERSIGHT OF THE AUDIT	OR ITS	
FINANCIAL STATEMENTS AND SELECTION OF THE INDEPENDENT ACC	OUNTANT.	

(Rev. January 2017)

Department of the Treasury

Internal Revenue Service

## Application for Automatic Extension of Time To File an Exempt Organization Return

OMB No. 1545-1709

Entor filor's identifying number

File a separate application for each return.

▶ Information about Form 8868 and its instructions is at www.irs.gov/form8868 .

**Electronic filing** *(e-file).* You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit *www.irs.gov/efile*, click on Charities & Non-Profits, and click on *e-file* for *Charities and Non-Profits*.

#### Automatic 6-Month Extension of Time. Only submit original (no copies needed).

All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

					er sinemuryi	ing number
Type or print	Name of exempt organization or other filer, see instructions.         E           INTERNATIONAL INSTITUTE OF NEW ENGLAND,         E			Employe	Employer identification number (EIN) or	
File by the	INC.				04-2104325 Social security number (SSN)	
due date for filing your return. See	TWO BOYLSTON STREET			Social se		
instructions	City, town or post office, state, and ZIP code. For a feedback BOSTON, MA $02116$	oreign adc	Iress, see instructions.			
Enter the	Return Code for the return that this application is for (fil	le a separa	ate application for each return)			01
Application		Return	Application			Return
Is For		Code	Is For			Code
Form 990 or Form 990-EZ		01	Form 990-T (corporation)			07
Form 990-BL		02	Form 1041-A			08
Form 4720 (individual)		03	Form 4720 (other than individual)			09
Form 990-PF		04	Form 5227			10
Form 990-T (sec. 401(a) or 408(a) trust)		05	Form 6069			11
Form 990-T (trust other than above) RITA MCDONOUGH,			Form 8870			12
• If this box ▶ [ 1 I re for ▶[	quest an automatic 6-month extension of time until the organization named above. The extension is for the calendar year or X tax year beginning OCT 1, 2016 ne tax year entered in line 1 is for less than 12 months, c	Group Exe and atta AUGU organizati	emption Number (GEN) In the names and EINs of ST 15, 2018, to file on's return for:	f this is fo f all memb e the exen	r the whole goers the extended of the extended	nsion is for.
	Change in accounting period				1	
	his application is for Forms 990-BL, 990-PF, 990-T, 4720	, or 6069,	enter the tentative tax, less any	3a	\$	0.
	nrefundable credits. See instructions.	)		Ja	<b>Þ</b>	0.
	If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit.			Зb	¢	0.
	Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required,			30	\$	0.
	c Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.				¢	0.
	If you are going to make an electronic funds withdrawal			3c	<u>Ψ</u> nd Form 887	
instructio						
LHA F	or Privacy Act and Paperwork Reduction Act Notice,	see instr	uctions.		Form 8	8868 (Rev. 1-2017)