		EXTENDED TO AUGUST 15, 2023	3									
	0	Return of Organization Exempt From	Income Tax	OMB No. 1545-0047								
For	<b>9</b>	Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (ex	cept private foundations	<b>ZUZT</b>								
Dong	rtmont	The Treesury Do not enter social security numbers on this form as it may	be made public.	Open to Public								
Inter	nal Reve	the Treasury Use Service Go to www.irs.gov/Form990 for instructions and the lates		Inspection								
AI	or the	2021 calendar year, or tax year beginning $OCT \ 1$ , $2021$ and ending $S$	SEP 30, 2022									
B	Check if applicabl	C Name of organization	D Employer identification	tion number								
	⊐Addre	INTERNATIONAL INSTITUTE OF NEW ENGLAND										
	chang	INC.		_								
	Name Chang		04-210432	5								
	Initial Room/suite E Telephone number											
Final return/ termin-     2 BOYLSTON STREET, 3RD FLOOR     (617)695-9990												
_	ated	City or town, state or province, country, and ZIP or foreign postal code	<b>G</b> Gross receipts \$	18,313,875.								
	Amen	BOSION, MA UZIIO	H(a) Is this a group retu									
	Applic tion pendi	F Name and address of principal officer: CELLINE MORASINE	for subordinates?									
		SAME AS C ABOVE	H(b) Are all subordinates inclu									
		mpt  status:  X 501(c)(3) 501(c) ( )  (insert no.)  4947(a)(1)  or  527(a)(1)  or  527(a)	-									
			H(c) Group exemption r									
			r of formation: 1924 M S	State of legal domicile: MA								
Pa	art I	Summary										
e	1	Briefly describe the organization's mission or most significant activities: THE MISSIC	JN OF THE INT									
Governance		INSTITUTE OF NEW ENGLAND (IINE) IS TO HELP REP										
/err		Check this box 🕨 🛄 if the organization discontinued its operations or disposed of mor		ets. 14								
ğ		Number of voting members of the governing body (Part VI, line 1a)		14								
8		Number of independent voting members of the governing body (Part VI, line 1b)		165								
Activities &		Total number of individuals employed in calendar year 2021 (Part V, line 2a)		399								
ţ	6	Total number of volunteers (estimate if necessary)		0.								
Ac		Total unrelated business revenue from Part VIII, column (C), line 12		0.								
	d	Net unrelated business taxable income from Form 990-T, Part I, line 11		-								
			Prior Year 7,529,103.	Current Year 17,255,471.								
anı		Contributions and grants (Part VIII, line 1h)	335,712.	398,961.								
Revenue		Program service revenue (Part VIII, line 2g)	241,107.	187,796.								
Be		Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	0.	-97,235.								
		Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	8,105,922.	17,744,993.								
			617,377.	3,612,976.								
		Benefits paid to or for members (Part IX, column (A), line 4)	0.	0.								
6		Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	4,502,739.	7,445,995.								
Ise		Professional fundraising fees (Part IX, column (A), line 11e)	39,450.	0.								
Expenses		Total fundraising expenses (Part IX, column (D), line 25) $\blacktriangleright$ 1,540,575.		• •								
Щ		Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	2,045,725.	3,222,143.								
		Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	7,205,291.	14,281,114.								
		Revenue less expenses. Subtract line 18 from line 12	900,631.	3,463,879.								
or			eginning of Current Year	End of Year								
Net Assets or Fund Balances	20	Total assets (Part X, line 16)	12,158,874.	17,313,386.								
Ass d Ba	21	Total liabilities (Part X, line 26)	1,107,869.	4,192,884.								
Plan	22	Net assets or fund balances. Subtract line 21 from line 20	11,051,005.	13,120,502.								
Pa	art II	Signature Block										
Und	er pena	Ities of perjury, I declare that I have examined this return, including accompanying schedules and staten	nents, and to the best of my k	nowledge and belief, it is								
true	, correc	t, and complete. Declaration of preparer (other than officer) is based on all information of which prepare	r has any knowledge.									
		Malage	8/9/202	3								
Sig	n	Signature of officer	Date									
Her	е	CELINE MUKASINE, CFO										
		Type or print name and title										
		ו וווע וער איז	Date Check	] PTIN								
Paie	d		08/09/23 <sup>if</sup> self-employed	P01585213								
Pre	parer	Firm's name 🕞 AAFCPAS, INC.	Firm's EIN 🕨 🗘	4-2571780								
Use	Only	Firm's address 50 WASHINGTON STREET										
		WESTBOROUGH, MA 01581	Phone no.508	-366-9100								
Ма	the II	S discuss this return with the preparer shown above? See instructions		X Yes No								
1320	01 12-0			Form <b>990</b> (2021)								
	C	ΕΕ ΟΛΙΕΝΙΙΕ Λ ΕΛΟ ΛΟΛΧΙΤΖΑΠΤΛΙ ΜΤΟΟΤΛΙ ΟΠΑΠΕΜΙ	יויואי דירא דו די א די איי איי איי אייזי איין איי איין איין א	17.101								

SEE SCHEDULE O FOR ORGANIZATION MISSION STATEMENT CONTINUATION

u	1990 (2021)       INC.       04-2104325       Pa         rt III       Statement of Program Service Accomplishments       04-2104325       Pa
	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission:
	SEE PART I, LINE 1.
2	Did the organization undertake any significant program services during the year which were not listed on the
	prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?
	If "Yes," describe these changes on Schedule O.
1	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
	revenue, if any, for each program service reported.
<del>l</del> a	(Code:) (Expenses \$ 4,662,092. including grants of \$ 3,323,550.) (Revenue \$ 115,64
	BOSTON FIELD OFFICE: IINE'S BOSTON SITE HELPS UP TO 2,000 IMMIGRANTS
	AND REFUGEES EACH YEAR ACCESS PUBLIC BENEFITS; OBTAIN BASIC NECESSITI
	SUCH AS FOOD, HOUSEWARES, AND CLOTHING; LEARN ENGLISH; ENTER THE
	WORKFORCE; AND APPLY FOR IMMIGRATION LEGAL BENEFITS. IINE WORKS WITH
	LOCAL RESIDENTS, CHURCH GROUPS, AND OTHER VOLUNTEERS TO SECURE IN-KIN
	GIFTS OF ITEMS IN SUPPORT OF NEW AND RESETTLED REFUGEES AND OTHER
	VULNERABLE IMMIGRANT POPULATIONS SUCH AS CHILD AND ADULT SURVIVORS OF
	HUMAN TRAFFICKING.
	CASE MANAGEMENT SERVICES IINE STAFF OFFERS EXTENSIVE ORIENTATION T
	ENSURE CLIENTS ARE ABLE TO NAVIGATE AND PARTICIPATE IN THEIR NEW
	COMMUNITIES. WE ALSO HELP REMOVE BARRIERS TO ACCESSING SUPPORT: WE
	ENROLL REFUGEES IN PUBLIC BENEFITS-INCLUDING UNEMPLOYMENT BENEFITS-AN
łb	(Code:) (Expenses \$ 3,648,499. including grants of \$) (Revenue \$)
	LOWELL FIELD OFFICE: IINE'S LOWELL SITE HELPS UP TO 2,000 IMMIGRANTS
	AND REFUGEES EACH YEAR ACCESS PUBLIC BENEFITS; OBTAIN BASIC NECESSITI
	SUCH AS FOOD, HOUSEWARES, AND CLOTHING; LEARN ENGLISH; ENTER THE
	WORKFORCE; AND APPLY FOR IMMIGRATION LEGAL BENEFITS. IINE WORKS WITH
	LOCAL RESIDENTS, CHURCH GROUPS, AND OTHER VOLUNTEERS TO SECURE IN-KIN
	GIFTS OF ITEMS IN SUPPORT OF NEW AND RESETTLED REFUGEES AND OTHER
	VULNERABLE, EXTREMELY LOW INCOME IMMIGRANT POPULATIONS.
	CASE MANAGEMENT SERVICES - IINE LOWELL STAFF OFFER EXTENSIVE
	ORIENTATION TO ENSURE CLIENTS ARE ABLE TO NAVIGATE AND PARTICIPATE IN
	THEIR NEW COMMUNITIES. WE ALSO HELP REMOVE BARRIERS TO ACCESSING
	SUPPORT: WE ENROLL REFUGEES IN PUBLIC BENEFITS-INCLUDING UNEMPLOYMENT
	BENEFITS-AND HEALTHCARE PROGRAMS; CONNECT THEM WITH LOCAL RESOURCES;
łc	(Code: ) (Expenses \$ 2,267,008. including grants of \$ 289,426.) (Revenue \$ 289,42
	MANCHESTER FIELD OFFICE: IINE'S MANCHESTER SITE HELPS UP TO 1,000
	IMMIGRANTS AND REFUGEES EACH YEAR ACCESS PUBLIC BENEFITS; OBTAIN BASI
	NEGEGATETEG GUGU NA EGOD UGUGEUNDEG NUD GLOEVING LENDU EVELEGU
	NECESSITIES SUCH AS FOOD, HOUSEWARES, AND CLOTHING; LEARN ENGLISH;
	ENTER THE WORKFORCE; AND APPLY FOR IMMIGRATION LEGAL BENEFITS. IINE
	ENTER THE WORKFORCE; AND APPLY FOR IMMIGRATION LEGAL BENEFITS. IINE WORKS WITH LOCAL RESIDENTS, CHURCH GROUPS, AND OTHER VOLUNTEERS TO
	ENTER THE WORKFORCE; AND APPLY FOR IMMIGRATION LEGAL BENEFITS. IINE WORKS WITH LOCAL RESIDENTS, CHURCH GROUPS, AND OTHER VOLUNTEERS TO SECURE IN-KIND GIFTS OF ITEMS IN SUPPORT OF NEW AND RESETTLED REFUGEE
	ENTER THE WORKFORCE; AND APPLY FOR IMMIGRATION LEGAL BENEFITS. IINE WORKS WITH LOCAL RESIDENTS, CHURCH GROUPS, AND OTHER VOLUNTEERS TO SECURE IN-KIND GIFTS OF ITEMS IN SUPPORT OF NEW AND RESETTLED REFUGEE AND OTHER VULNERABLE EXTREMELY LOW INCOME IMMIGRANT POPULATIONS.
	ENTER THE WORKFORCE; AND APPLY FOR IMMIGRATION LEGAL BENEFITS. IINE WORKS WITH LOCAL RESIDENTS, CHURCH GROUPS, AND OTHER VOLUNTEERS TO SECURE IN-KIND GIFTS OF ITEMS IN SUPPORT OF NEW AND RESETTLED REFUGEE AND OTHER VULNERABLE EXTREMELY LOW INCOME IMMIGRANT POPULATIONS. CASE MANAGEMENT SERVICES - IINE MANCHESTER STAFF OFFER EXTENSIVE
	ENTER THE WORKFORCE; AND APPLY FOR IMMIGRATION LEGAL BENEFITS. IINE WORKS WITH LOCAL RESIDENTS, CHURCH GROUPS, AND OTHER VOLUNTEERS TO SECURE IN-KIND GIFTS OF ITEMS IN SUPPORT OF NEW AND RESETTLED REFUGEE AND OTHER VULNERABLE EXTREMELY LOW INCOME IMMIGRANT POPULATIONS. CASE MANAGEMENT SERVICES - IINE MANCHESTER STAFF OFFER EXTENSIVE ORIENTATION TO ENSURE CLIENTS ARE ABLE TO NAVIGATE AND PARTICIPATE IN
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	ENTER THE WORKFORCE; AND APPLY FOR IMMIGRATION LEGAL BENEFITS. IINE WORKS WITH LOCAL RESIDENTS, CHURCH GROUPS, AND OTHER VOLUNTEERS TO SECURE IN-KIND GIFTS OF ITEMS IN SUPPORT OF NEW AND RESETTLED REFUGEE AND OTHER VULNERABLE EXTREMELY LOW INCOME IMMIGRANT POPULATIONS. CASE MANAGEMENT SERVICES - IINE MANCHESTER STAFF OFFER EXTENSIVE ORIENTATION TO ENSURE CLIENTS ARE ABLE TO NAVIGATE AND PARTICIPATE IN THEIR NEW COMMUNITIES. WE ALSO HELP REMOVE BARRIERS TO ACCESSING
łd	ENTER THE WORKFORCE; AND APPLY FOR IMMIGRATION LEGAL BENEFITS. IINE WORKS WITH LOCAL RESIDENTS, CHURCH GROUPS, AND OTHER VOLUNTEERS TO SECURE IN-KIND GIFTS OF ITEMS IN SUPPORT OF NEW AND RESETTLED REFUGEE AND OTHER VULNERABLE EXTREMELY LOW INCOME IMMIGRANT POPULATIONS. CASE MANAGEMENT SERVICES - IINE MANCHESTER STAFF OFFER EXTENSIVE ORIENTATION TO ENSURE CLIENTS ARE ABLE TO NAVIGATE AND PARTICIPATE IN THEIR NEW COMMUNITIES. WE ALSO HELP REMOVE BARRIERS TO ACCESSING SUPPORT: WE ENROLL REFUGEES IN PUBLIC BENEFITS-INCLUDING UNEMPLOYMENT
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1d 1e	ENTER THE WORKFORCE; AND APPLY FOR IMMIGRATION LEGAL BENEFITS. IINE WORKS WITH LOCAL RESIDENTS, CHURCH GROUPS, AND OTHER VOLUNTEERS TO SECURE IN-KIND GIFTS OF ITEMS IN SUPPORT OF NEW AND RESETTLED REFUGEE AND OTHER VULNERABLE EXTREMELY LOW INCOME IMMIGRANT POPULATIONS. CASE MANAGEMENT SERVICES - IINE MANCHESTER STAFF OFFER EXTENSIVE ORIENTATION TO ENSURE CLIENTS ARE ABLE TO NAVIGATE AND PARTICIPATE IN THEIR NEW COMMUNITIES. WE ALSO HELP REMOVE BARRIERS TO ACCESSING SUPPORT: WE ENROLL REFUGEES IN PUBLIC BENEFITS-INCLUDING UNEMPLOYMENT BENEFITS-AND HEALTHCARE PROGRAMS; CONNECT THEM WITH LOCAL RESOURCES; Other program services (Describe on Schedule O.) (Expenses \$ including grants of \$ ) (Revenue \$ ) Total program service expenses 10, 577, 599.
	ENTER THE WORKFORCE; AND APPLY FOR IMMIGRATION LEGAL BENEFITS. IINE WORKS WITH LOCAL RESIDENTS, CHURCH GROUPS, AND OTHER VOLUNTEERS TO SECURE IN-KIND GIFTS OF ITEMS IN SUPPORT OF NEW AND RESETTLED REFUGEE AND OTHER VULNERABLE EXTREMELY LOW INCOME IMMIGRANT POPULATIONS. CASE MANAGEMENT SERVICES - IINE MANCHESTER STAFF OFFER EXTENSIVE ORIENTATION TO ENSURE CLIENTS ARE ABLE TO NAVIGATE AND PARTICIPATE IN THEIR NEW COMMUNITIES. WE ALSO HELP REMOVE BARRIERS TO ACCESSING SUPPORT: WE ENROLL REFUGEES IN PUBLIC BENEFITS-INCLUDING UNEMPLOYMENT BENEFITS-AND HEALTHCARE PROGRAMS; CONNECT THEM WITH LOCAL RESOURCES; Other program services (Describe on Schedule O.) (Expenses \$ including grants of \$ ) (Revenue \$ )

INC.

Form 990 (2021)

Pai	t IV Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4	Х	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			v
46	If "Yes," complete Schedule D, Part IV	9		<u> </u>
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			x
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10		<u>л</u>
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X,			
2	as applicable. Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
a		11a	х	
h	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total	114		
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		x
с	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		X
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete		37	
	Schedule D, Parts XI and XII	12a	Х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			v
40	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		X X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i>	13		X
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		
D	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$10,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		x
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any	1 10		<u> </u>
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		x
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			<u> </u>
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18	Х	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		X
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		<u> </u>
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or		v	
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	X 000	
132003	3 12-09-21	⊦orm	<b>aan</b>	(2021)

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	990 (2021) INC • 04-2104 t IV Checklist of Required Schedules (continued)	525	F	Pa
1 01	Checkist of hequied ochequies (continued)		Yes	Т
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			t
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Х	
	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current			1
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	х	
	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			1
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a		
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		-
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			-
	any tax-exempt bonds?	24c		
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		-
		2 <del></del> u		-
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit	050		
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		_
	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		_
	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		_
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV,			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			
	"Yes," complete Schedule L, Part IV	28a		
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		
с	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b?If			
	"Yes," complete Schedule L, Part IV	28c		
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Х	
	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		
	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		
	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			-
	Schedule N, Part II	32		
	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			-
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		
	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			-
	Part V, line 1	34		
		35a		-
	Did the organization have a controlled entity within the meaning of section 512(b)(13)? If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity	004		-
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
		350		-
	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		_
	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		-
88	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?		v	
Dor	Note: All Form 990 filers are required to complete Schedule O           V         Statements Regarding Other IRS Filings and Tax Compliance	38	Х	-
Par				
	Check if Schedule O contains a response or note to any line in this Part V			-
			Yes	ļ
	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable 1a 42	ł		
	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable 1b	4		
с	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			1
	(gambling) winnings to prize winners?	1c	X	_
32004	12-09-21	Form	990	(
	5			
908	2021.06010 INTERNATIONAL INSTITUTE OF	671	L24	

04-2104325 Page	5
-----------------	---

Par	990 (2021) INC. t V Statements Regarding Other IRS Filings and Tax Compliance (continue	04-2104	122	F
		su)		Yes
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			103
_4	filed for the calendar year ending with or within the year covered by this return	2a 165	5	
b	If at least one is reported on line 2a, did the organization file all required federal employment tax re		2b	X
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> . See instruction			
3a			3a	
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Sched		3b	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or oth	er authority over, a		
	financial account in a foreign country (such as a bank account, securities account, or other financ	ial account)?	4a	
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financia	al Accounts (FBAR).		
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year	?	5a	
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter trans		5b	
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?		5c	
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and die	d the organization solicit		
	any contributions that were not tax deductible as charitable contributions?		6a	
b	If "Yes," did the organization include with every solicitation an express statement that such contri	butions or gifts		
	were not tax deductible?		6b	
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and	services provided to the payor?	7a	Х
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?		7b	X
с	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which i	t was required		
	to file Form 8282?		7c	
	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benef		7e	
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit co		7f	
	If the organization received a contribution of qualified intellectual property, did the organization file		7g	
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization	nization file a Form 1098-C?	7h	
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintain	ned by the		
			8	
9	Sponsoring organizations maintaining donor advised funds.			
	Did the sponsoring organization make any taxable distributions under section 4966?		9a	
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?		9b	
0	Section 501(c)(7) organizations. Enter:			
	Initiation fees and capital contributions included on Part VIII, line 12		_	
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	<b>10b</b>	_	
1	Section 501(c)(12) organizations. Enter:			
	Gross income from members or shareholders	11a	_	
b	Gross income from other sources. (Do not net amounts due or paid to other sources against			
~	amounts due or received from them.)			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Fo		12a	
-	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	<b>12</b> b	-	
3	Section 501(c)(29) qualified nonprofit health insurance issuers.		10-	
а	Is the organization licensed to issue qualified health plans in more than one state?		13a	
h	<b>Note:</b> See the instructions for additional information the organization must report on Schedule O.			
D	Enter the amount of reserves the organization is required to maintain by the states in which the	13b		
~	organization is licensed to issue qualified health plans		-	
	Enter the amount of reserves on hand		14a	
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Sche		14b	
5	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remi			
	excess parachute payment(s) during the year?		15	
	If "Yes," see the instructions and file Form 4720, Schedule N.		15	
	Is the organization an educational institution subject to the section 4968 excise tax on net investor	nent income?	16	
6				
6				
	If "Yes," complete Form 4720, Schedule O.			
	If "Yes," complete Form 4720, Schedule O. <b>Section 501(c)(21) organizations.</b> Did the trust, any disqualified person, or mine operator engage	in any	17	
	If "Yes," complete Form 4720, Schedule O.	in any	17	

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_	1990 (2021) INC.	04-210			age
Pa	rt VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 to	-	a "No"	respo	nse
	to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule				
200	Check if Schedule O contains a response or note to any line in this Part VI		<u></u>		
Jec	tion A. doverning body and Management			Yes	N
1a	Enter the number of voting members of the governing body at the end of the tax year	1a   14	4		F
	If there are material differences in voting rights among members of the governing body, or if the governing		-		
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.				
b	Enter the number of voting members included on line 1a, above, who are independent	1b 1:	3		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationsh	ip with any other			
	officer, director, trustee, or key employee?		2		
3	Did the organization delegate control over management duties customarily performed by or under the				
	of officers, directors, trustees, or key employees to a management company or other person?		3		
4	Did the organization make any significant changes to its governing documents since the prior Form	990 was filed?	4	X	L
5	Did the organization become aware during the year of a significant diversion of the organization's as		5		
6	Did the organization have members or stockholders?		6		
7a	Did the organization have members, stockholders, or other persons who had the power to elect or a				.
	more members of the governing body?		7a		
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,	stockholders, or			
_	persons other than the governing body?		7b		
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year			x	-
a L	The governing body?		8a	X	┢
о 9	Each committee with authority to act on behalf of the governing body?		8b		┢
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be re- organization's mailing address? <i>If "Yes," provide the names and addresses on Schedule O</i>	acheu ar the	9		
Sec	etion B. Policies (This Section B requests information about policies not required by the Internal F	Revenue Code )			<u> </u>
				Yes	
10a	Did the organization have local chapters, branches, or affiliates?		10a	X	F
	If "Yes," did the organization have written policies and procedures governing the activities of such o				┢
	and branches to ensure their operations are consistent with the organization's exempt purposes?		10b	X	
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing boo		11a	Х	
	Describe on Schedule O the process, if any, used by the organization to review this Form 990.				
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13		12a	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise	e to conflicts?	12b	X	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "				
	on Schedule O how this was done		12c	X	
13	Did the organization have a written whistleblower policy?		13	X	
14	Did the organization have a written document retention and destruction policy?		14	X	
15	Did the process for determining compensation of the following persons include a review and approv				
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			37	
	The organization's CEO, Executive Director, or top management official			X	┝.
b	Other officers or key employees of the organization		15b		
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.				
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrange		10		Ι.
	taxable entity during the year?		16a		
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluation is is in the area and take area to acform and the area to be followed to be and take area to be according to be a set of the area to be according				
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the orga		166		
200	exempt status with respect to such arrangements?		16b		L
	List the states with which a copy of this Form 990 is required to be filed $\blacktriangleright$ MA				—
17 18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, a	and $000 \text{ T}$ (section $501(c)(c)$	3)s only		
10	for public inspection. Indicate how you made these available. Check all that apply.		<i>3)</i> 5 Of Hy	) avai	au
		n on Schedule O)			
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, c		nd fina	ncial	
	statements available to the public during the tax year.	a second a marco or policy, a	inia		
20	State the name, address, and telephone number of the person who possesses the organization's be	ooks and records			
	CELINE MUKASINE, CFO - (617) 695-1688				
	2 BOYLSTON STREET, 3RD FLOOR, BOSTON, MA 02116				
3200	6 12-09-21		Forn	1 <b>990</b>	(20
	7				•
90	809 715045 67124 2021.06010 INTERNATIONAL	INSTITUTE OF	673	124	

Form 990 (2	2021)	INC.					04-2
Part VII	Compensation	of Officers,	Directors,	Trustees,	Key Employees,	Highest	Compensate
	Employees, an	d Independe	ent Contrad	ctors			

#### Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year. • List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation.

Enter -0- in columns (D), (E), and (F) if no compensation was paid.

INC.

List all of the organization's current key employees, if any. See the instructions for definition of "key employee."

• List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.

 List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

 List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A)	(B)			(		11001	iout	(D)	(E)	(F)
Name and title	Average	Verage P						Reportable	Reportable	Estimated
	hours per					than ( is botl		compensation	compensation	amount of
	week	offi	officer and a direct			or/trus	tee)	from	from related	other
	(list any	ector						the	organizations	compensation
	hours for	or dir	e,			ated		organization	(W-2/1099-MISC/	from the
	related	ustee	truste		e	suadu		(W-2/1099-MISC/	1099-NEC)	organization
	organizations below	ual tr	ional		ploy6	t con /ee	_	1099-NEC)		and related organizations
	line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			organizations
(1) JEFFREY THIELMAN	40.00	_		0	×	е⊥	LL.			
PRESIDENT, CEO		х		х				222,513.	0.	7,374.
(2) ALEXANDRA WEBER	40.00									
SENIOR VP						x		149,176.	0.	22,375.
(3) CHIARA ST PIERRE	40.00									
MANAGING ATTORNEY						Х		123,859.	0.	17,246.
(4) EMMA TOBIN	40.00									
CHIEF PROGRAM OFFICER						Х		122,277.	0.	6,401.
(5) CELINE MUKASINE	40.00									
CFO, TREASURER				Х				115,259.	0.	6,418.
(6) DIANE SHOHET	40.00									
SENIOR DIRECTOR, DEVELOPMENT						Х		118,026.	0.	1,538.
(7) ZOLTAN CSIMMA	8.00									_
BOARD CHAIR (UNTIL 12/2021)		Х		Х				0.	0.	0.
(8) AVAK KAHVEJIAN	8.00									_
BOARD CHAIR (AS OF 12/2021)		Х		Х				0.	0.	0.
(9) CHRISTINA BAI	2.00									
BOARD MEMBER		Х						0.	0.	0.
(10) SAM EPEE-BOUNYA	2.00									
BOARD MEMBER		Х						0.	0.	0.
(11) TUAN HA-NGOC	2.00									
BOARD MEMBER		X						0.	0.	0.
(12) BELINDA JURAN	2.00									0
BOARD MEMBER	2 00	Х						0.	0.	0.
(13) WILLIAM KRAUSE	2.00	v						0	<u>م</u>	0
BOARD MEMBER	2 00	Х						0.	0.	0.
(14) SHARI LOESSBERG	2.00	v						0.	0.	0
BOARD MEMBER	2 00	Х						0.	0.	0.
(15) BOPHA MALONE	2.00	x						0.	0.	0.
BOARD MEMBER	2.00	^						0.	0.	0.
(16) LIBBY MAY BOARD MEMBER	4.00	x						0.	0.	0.
(17) THEO MELAS-KYRIAZI	2.00	^						0.	0.	0.
BOARD MEMBER	2.00	x						0.	0.	0.
			L				I	0.	0.	Form <b>990</b> (2021)
132007 12-09-21						0				FUTTI <b>330</b> (2021)

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67124 1

INTERNATIONAL INSTITUT	LE C	)F. 1	NEW	ENGLAND
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Form 990 (2021) INC .									04-210	432	25	Pag	je <b>8</b>
Part VII Section A. Officers, Directors, True	stees, Key Em	ploy	/ees	, and	l Hig	ghe	st (	Compensated Employe	es (continued)				
(A) Name and title	(B) Average hours per week	box offi	(C) Position o not check more than one x, unless person is both an ficer and a director/trustee)			than o s botl	h an	(D) Reportable compensation from	(E) Reportable compensation from related	(F) Estimated amount o other			
	(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC/ 1099-NEC)	organizations (W-2/1099-MISC/ 1099-NEC)		organ	n the nization related	n d
(18) FREDERICK MILLHAM, M.D. BOARD MEMBER	2.00	x						0.	0				0.
(19) NIA TATSIS	2.00												
BOARD MEMBER		Х						0.	0	•			0.
(20) FERESHTAH THORNBERG	2.00								0				^
BOARD MEMBER (AS OF 5/2022) (21) DEBORAH SHUFRIN	2.00	X		$\left  \right $				0.	0	•			0.
BOARD MEMBER (UNTIL 09/2022)	2.00	x						0.	0				Ο.
(22) TARA CHYNOWETH	2.00									+			
BOARD MEMBER (UNTIL 11/2021)		x						0.	0	•			0.
					Ì								
46.0.44444								851,110.	0	+	61	,35	2
1b Subtotal c Total from continuation sheets to Part V								0.	0		01		2.
d Total (add lines 1b and 1c)								851,110.	0		61	,35	
2 Total number of individuals (including but I		_			_	e) wł	no r	received more than \$100	,000 of reportable			-	
compensation from the organization													6
											Y	′es I	No
3 Did the organization list any former officer line 1a? If "Yes," complete Schedule J for								ghest compensated emp			3		x
-			e compensation and other compensation from the organizatio						the organization				
and related organizations greater than \$15											4	X	_
5 Did any person listed on line 1a receive or rendered to the organization? <i>If</i> "Yes," <i>con</i>											5		Х
Section B. Independent Contractors		01	0/30	uch p	5613	<u>.</u>				<u></u>	2		
1 Complete this table for your five highest co	ompensated in	depe	ende	ent co	ontr	acto	ors	that received more than	\$100,000 of compe	nsati	on fro	m	
the organization. Report compensation for	the calendar y	/ear	endi	ng w	ith o	or w	ithi	n the organization's tax	/ear.				
(A) Name and business	addroop							<b>(B)</b> Description of s	onvioco	Con	(C) npens	otion	
PIDGEON & CO	address							ARCHITECTURA		Con	ipens	ation	
79 MOUNTAIN AVE, SUITE 3	. MALDEI	Ν.	MZ	A 0	21	L48		SERVICES	-		256	.00	5.
TECH NETWORKS OF BOSTON	<u>,</u>	.,					-			256,005.			
PO BOX 270797, BOSTON, MA 02127								IT SERVICES			128	,15	0.
2 Total number of independent contractors ( \$100,000 of compensation from the organ	e e	not li	mite	d to t	thos 2		steo	d above) who received m	nore than				
· _ ·	F									Fo	orm <b>99</b>	<b>90</b> (20	21)
132008 12-09-21													

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INC.

Form 990 (2021)

Pa	rt V		Statement of Revenue					
			Check if Schedule O contains a response	or note to any lir		(B)	(C)	
					<b>(A)</b> Total revenue	(D) Related or exempt		(D) Revenue excluded
					Total revenue		business revenue	from tax under
			·					sections 512 - 514
nts	1	<b>a</b> Fe	derated campaigns 1a					
oui		<b>b</b> Me	embership dues 1b					
Contributions, Gifts, Grants and Other Similar Amounts		<b>c</b> Fu	ndraising events 1c	2,208,598.				
ar,			elated organizations					
s, (			overnment grants (contributions) <b>1e</b>	9,807,401.				
lon Si			other contributions, gifts, grants, and					
hei			nilar amounts not included above <b>1f</b>	5,239,472.				
<u>et</u>			ncash contributions included in lines 1a-1f	271,704.				
Sor		-	tal. Add lines 1a-1f		17,255,471.			
<u> </u>		11 10		Business Code	17,200,171.			
	~	- 00	OGRAM FEES & CONTRACTED SERVICE	541900	308 061	308 061		
lice	2		OGRAM FEES & CONTRACTED SERVICE	541900	398,961.	398,961.		
ue,		b						
S u S		c						
Program Service Revenue		d						
ŗoč		e						
<u>с</u>			other program service revenue					
		g To	tal. Add lines 2a-2f	🕨	398,961.			
	3		vestment income (including dividends, intere					
		otł	ner similar amounts)	►	141,326.			141,326.
	4	Inc	come from investment of tax-exempt bond p	roceeds 🕨 🕨				
	5	Ro	yalties	🕨				
			(i) Real	(ii) Personal				
	6	<b>a</b> Gr	oss rents 6a					
		<b>b</b> Le	ss: rental expenses 6b					
		c Re	ental income or (loss) 6c					
			et rental income or (loss)					
			oss amount from sales of (i) Securities	(ii) Other				
	•		sets other than inventory <b>7a 4</b> 40,000.					
			ss: cost or other basis					
e			d sales expenses					
Revenue			ain or (loss)					
Jev			et gain or (loss)		46,470.			46,470.
erF			oss income from fundraising events (not	·····	10,170.			10,170.
đ	0							
0								
			ntributions reported on line 1c). See	72 006				
			Int IV, line 18	72,006.				
			ss: direct expenses 8b		102.246			102.246
				►	-103,346.			-103,346.
	9		oss income from gaming activities. See					
			urt IV, line 19 9a					
			ss: direct expenses 9b					
				🕨				
	10		oss sales of inventory, less returns					
		an	d allowances 10a					
		<b>b</b> Le	ss: cost of goods sold 10b					
		<b>c</b> Ne	et income or (loss) from sales of inventory	🕨				
s				Business Code				
e e	11	а от	HER REVENUE	900099	6,111.	6,111.		
ane		b						
eve		c						
Miscellaneous Revenue		-	other revenue					
2			tal. Add lines 11a-11d	•	6,111.			
	12		tal revenue. See instructions		17,744,993.	405,072.	0.	84,450.
13200					· · ·	· ·		Form <b>990</b> (2021)

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Form 990 (2021)

INC. Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

				,	
	Check if Schedule O contains a respor	nse or note to any line in (A)	this Part IX	(C)	<u></u> (ח)
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	Total expenses	Program service	Management and	Fundraising
			expenses	general expenses	expenses
1	Grants and other assistance to domestic organizations	241 200	241 200		
	and domestic governments. See Part IV, line 21	341,382.	341,382.		
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22	3,271,594.	3,271,594.		
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
	Compensation of current officers, directors,				
5		442,868.	144,879.	183,155.	114,834.
-	trustees, and key employees	442,000.	144,079.	105,155.	114,054
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	5,924,976.	4,353,218.	722,689.	849,069.
8	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)	78,665.	57,141.	8,875.	12,649.
9	Other employee benefits	497,866.	327,728.	79,674.	90,464.
10	Payroll taxes	501,620.	329,121.	82,591.	89,908
			01071111	02,0021	05,500
11	Fees for services (nonemployees):				
	Management	93,020.		93,020.	
	Legal				
	Accounting	71,085.	44 050	71,085.	
	Lobbying	44,250.	44,250.		
е	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
g					
•	column (A), amount, list line 11g expenses on Sch 0.)	970,491.	536,015.	227,717.	206,759.
12	Advertising and promotion	1,199.	420.		779.
13		39,492.	11,190.	3,788.	24,514.
	Office expenses		11/1500		21/011
14	Information technology				
15	Royalties	CDE 000		CE 107	<u> </u>
16	Occupancy	625,900.	498,545.	65,127.	62,228.
17	Travel	88,738.	41,992.	40,029.	6,717.
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings				
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	430,664.	251,077.	179,587.	
		55,494.	1,583.	53,911.	
23		55,454.	1,505.	55,511.	
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If				
	line 24e amount exceeds 10% of line 25, column (A),				
	amount, list line 24e expenses on Schedule 0.)				
а	DONATED GOODS	258,933.	258,933.		
b	PROGRAM SUPPLIES	200,114.	57,797.	133,531.	8,786.
с	DUES & SUBSCRIPTIONS	181,430.	29,220.	83,723.	68,487.
d	BAD DEBT	93,351.		93,351.	
	All other expenses	67,982.	21,514.	41,087.	5,381
25	Total functional expenses. Add lines 1 through 24e	14,281,114.	10,577,599.	2,162,940.	1,540,575
	Joint costs. Complete this line only if the organization			_,_0_,5±0.	_,010,010
26	, , , , , , , , , , , , , , , , , , , ,				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here Figure if following SOP 98-2 (ASC 958-720)				
13201	0 12-09-21				Form <b>990</b> (2021

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Form 990 (2021) Part X | Balance Sheet

INC.

		Check if Schedule O contains a response or note to any line in this Part X			[ ]
			(A)		(B)
			Beginning of year		End of year
	1	Cash - non-interest-bearing	680,095.	1	5,060,879.
	2	Savings and temporary cash investments	,	2	5,915.
	3	Pledges and grants receivable, net	1,301,245.	3	2,331,833
	4	Accounts receivable, net	49,313.	4	66,682
	5	Loans and other receivables from any current or former officer, director,			,
	ľ	trustee, key employee, creator or founder, substantial contributor, or 35%			
		controlled entity or family member of any of these persons		5	
	6	Loans and other receivables from other disqualified persons (as defined			
		under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		6	
s	7	Notes and loans receivable, net		7	
Assets	8	Inventories for sale or use		8	
As	9	Prepaid expenses and deferred charges	170,146.	9	318,112
		Land, buildings, and equipment: cost or other	- , -		
		basis, Complete Part VI of Schedule D <b>10a 3</b> , 229, 233.			
	Ь	Less: accumulated depreciation 10b 1,688,472.	1,738,963.	10c	1,540,761.
	11	Investments - publicly traded securities	8,219,112.	11	7,989,204
	12	Investments - other securities. See Part IV, line 11		12	
	13	Investments - program-related. See Part IV, line 11		13	
	14	Intangible assets		14	
	15	Other assets. See Part IV, line 11		15	
	16	Total assets. Add lines 1 through 15 (must equal line 33)	12,158,874.	16	17,313,386
	17	Accounts payable and accrued expenses	308,899.	17	676,946
	18	Grants payable		18	
	19	Deferred revenue	55,197.	19	2,902,752.
	20	Tax-exempt bond liabilities		20	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D		21	
ŝ	22	Loans and other payables to any current or former officer, director,			
Liabilities		trustee, key employee, creator or founder, substantial contributor, or 35%			
abi		controlled entity or family member of any of these persons		22	
Ξ	23	Secured mortgages and notes payable to unrelated third parties		23	
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third			
		parties, and other liabilities not included on lines 17-24). Complete Part X			
		of Schedule D	743,773.		613,186.
	26	Total liabilities. Add lines 17 through 25	1,107,869.	26	4,192,884.
(0		Organizations that follow FASB ASC 958, check here 🕨 🔀			
ice;		and complete lines 27, 28, 32, and 33.			
Ilan	27	Net assets without donor restrictions	10,407,510.	27	11,018,731.
B	28	Net assets with donor restrictions	643,495.	28	2,101,771.
nnc		Organizations that do not follow FASB ASC 958, check here 🕨 🗌			
Net Assets or Fund Balances		and complete lines 29 through 33.			
tso	29	Capital stock or trust principal, or current funds		29	
sse	30	Paid-in or capital surplus, or land, building, or equipment fund		30	
tAŝ	31	Retained earnings, endowment, accumulated income, or other funds		31	
Nei	32	Total net assets or fund balances	11,051,005.	32	13,120,502.
	33	Total liabilities and net assets/fund balances	12,158,874.	33	17,313,386.
					Form <b>990</b> (2021

Form **990** (2021)

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INTERNATIONAL	INSTITUTE	OF	NEW	ENGLAND

Form	1990 (2021) INC.	04-	2104	1325	Pa	ge <b>12</b>
Pa	rt XI Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI		<u></u>			
1	Total revenue (must equal Part VIII, column (A), line 12)	1	17	1,74	4,9	93.
2	Total expenses (must equal Part IX, column (A), line 25)	2		.28		
3	Revenue less expenses. Subtract line 2 from line 1	3		3,46		
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4		.,05		
5	Net unrealized gains (losses) on investments	5	-1	.,39	4,3	82.
6	Donated services and use of facilities	6				
7	Investment expenses	7				
8	Prior period adjustments	8				
9	Other changes in net assets or fund balances (explain on Schedule O)	9				0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,					
	column (B))	10	13	3,12	0,5	02.
Pa	rt XII Financial Statements and Reporting					
	Check if Schedule O contains a response or note to any line in this Part XII	<u></u>				X
					Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other					
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule					
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	l on a				
	separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?			2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat	e basis	ı			
	consolidated basis, or both:					
	X Separate basis Consolidated basis Both consolidated and separate basis					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of th				37	
	review, or compilation of its financial statements and selection of an independent accountant?			2c	Х	
_	If the organization changed either its oversight process or selection process during the tax year, explain on Sch					
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sir	-			v	
	Act and OMB Circular A-133?			3a	Х	<b> </b>
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requ				х	
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits	<u></u>	<u></u>	3b		
				⊦orm	990	(2021)

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SCHEDULE A (Form 990)				omplete if the organ	rity Status an nization is a section 50 <sup>°</sup> 47(a)(1) nonexempt cha	1(c)(3) org	anization			OMB No. 1545-0047
		f the Treasury nue Service			Attach to Form 990 or F //Form990 for instruction	orm 990-	EZ.	nformation		Open to Public Inspection
Nar	ne of t	he organizati		-	INSTITUTE OF					identification number
		Decen	INC.	Charity Statua	(All		- : t ) C			4-2104325
	art I				(All organizations must c				IS.	
	organ				For lines 1 through 12, o	,	,			
1 2		-			on of churches describe		)(a)011 n	I)(A)(I).		
2					Attach Schedule E (Forn		V6V4VAV;	::)		
4	H	-	-		anization described in <b>se</b> njunction with a hospita			-	Viii) Enter	the hospital's name
-		city, and stat			njunotion with a hoopita	1000011000				the hospital o hame,
5				or the benefit of a co	llege or university owned	d or opera	ted by a g	overnmental	unit descrik	bed in
				Complete Part II.)	0 ,	•	, ,			
6		A federal, sta	te, or local go	vernment or governr	nental unit described in	section 17	70(b)(1)(A)	(v).		
7	X	An organizati	on that norma	Illy receives a substa	intial part of its support f	from a gov	ernmenta	unit or from	the general	public described in
		section 170(	b <b>)(1)(A)(vi).</b> (C	omplete Part II.)						
8		-			(1)(A)(vi). (Complete Par					
9					in section 170(b)(1)(A)(					
			or a non-land-g	grant college of agric	ulture (see instructions).	. Enter the	name, cit	y, and state o	f the colleg	e or
40		university:				n aud fur an	a an tuile suti s	un el une e une le le une	his face of	al avera varainte fuera
10					than 33 1/3% of its sup of to certain exceptions;					
					(less section 511 tax) fr					•
				mplete Part III.)		on Buonic	.5555 4591		gamzation	
11				. ,	ively to test for public sa	afety. See	section 5	09(a)(4).		
12					ively for the benefit of, to				arry out the	e purposes of one or
		more publicly	supported or	ganizations describe	ed in <b>section 509(a)(1)</b> o	r section :	509(a)(2).	See section	509(a)(3). 🤇	Check the box on
		lines 12a thro	ough 12d that	describes the type o	of supporting organizatio	n and com	nplete line	s 12e, 12f, an	d 12g.	
a					upervised, or controlled					
					gularly appoint or elect a	a majority	of the dire	ctors or trust	ees of the s	supporting
				complete Part IV, Se		1			na (n) hu ha	, dia a
k		••			l or controlled in connec anization vested in the s			•		•
				t complete Part IV,		ane perso			age the sup	ported
c		٦ Ŭ	. ,		g organization operated	in connec	tion with.	and functiona	Ilv integrat	ed with.
		••	-	-	s). You must complete l				, ,	,
c		] Type III no	n-functionally	y integrated. A supp	oorting organization oper	ated in co	nnection v	with its suppo	rted organi	zation(s)
		that is not f	unctionally int	tegrated. The organiz	zation generally must sa	tisfy a dist	ribution re	quirement an	d an attent	iveness
		- ·	,	,	nplete Part IV, Sections					
e			•		written determination fro			а Туре I, Туре	e II, Type III	
					nally integrated support	ing organi	zation.			
				-	d organization(a)					
		i) Name of supp		n about the supporte (ii) EIN	(iii) Type of organization	(iv) Is the orga	inization listed	(v) Amount o	f monetary	(vi) Amount of other
		organizatior	I		(described on lines 1-10 above (see instructions))	in your governi Yes	No	support (see ii	nstructions)	support (see instructions)
Tot	al									

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Schedule	A (Form 990)	) 2021
Part II	Suppor	t Sc

INC.

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	<b>(a)</b> 2017	<b>(b)</b> 2018	<b>(c)</b> 2019	(d) 2020	(e) 2021	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	4970380.	5937805.	6483372.	7529103.	17255471.	42176131.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge $\dots$						
4	Total. Add lines 1 through 3	4970380.	5937805.	6483372.	7529103.	17255471.	42176131.
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)			~			
6	Public support. Subtract line 5 from line 4.						42176131.
Sec	ction B. Total Support						
Cale	ndar year (or fiscal year beginning in) 🕨	<b>(a)</b> 2017	<b>(b)</b> 2018	(c) 2019	( <b>d</b> ) 2020	(e) 2021	(f) Total
7	Amounts from line 4	4970380.	5937805.	6483372.	7529103.	17255471.	42176131.
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources $\dots$	163,813.	166,086.	136,419.	117,793.	141,326.	725,437.
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)	24,575.					24,575.
11	Total support. Add lines 7 through 10						42926143.
12	Gross receipts from related activities,	etc. (see instruction	ons)			12 1	,719,420.
13	First 5 years. If the Form 990 is for th	ne organization's fi	rst, second, third, <sup>,</sup>	fourth, or fifth tax	year as a section (	501(c)(3)	
	organization, check this box and stop						▶∟
Sec	ction C. Computation of Publ	ic Support Pe	rcentage				
	Public support percentage for 2021 (I		•			14	98.25 %
	Public support percentage from 2020					15	97.47 %
16a	33 1/3% support test - 2021. If the c						
	stop here. The organization qualifies						
b	<b>33 1/3% support test - 2020.</b> If the c						
	and stop here. The organization qual						
17a	10% -facts-and-circumstances tes	t - 2021. If the org	anization did not c	heck a box on line	e 13, 16a, or 16b, a	and line 14 is 10%	or more,
	and if the organization meets the fact	s-and-circumstanc	es test, check this	box and <b>stop he</b>	r <b>e.</b> Explain in Part	VI how the organiz	zation
	meets the facts-and-circumstances te	est. The organization	on qualifies as a pu	ublicly supported of	organization		▶∟
b	10% -facts-and-circumstances tes	<b>t - 2020.</b> If the org	anization did not c	heck a box on line	e 13, 16a, 16b, or	17a, and line 15 is	10% or
	more, and if the organization meets the	ne facts-and-circur	nstances test, che	ck this box and <b>st</b>	<b>op here.</b> Explain i	n Part VI how the	
	organization meets the facts-and-circl						▶∟
18	Private foundation. If the organization	n did not check a	box on line 13, 16a	a, 16b, 17a, or 17t	o, check this box a		
						Schedule A	(Form 990) 2021

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INTERNATIONAL INSTITUTE OF NEW ENGLAND
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Schedule A (Form 990) 2021

#### Part III Support Schedule for Organizations Described in Section 509(a)(2)

INC.

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

	ction A. Public Support Indar year (or fiscal year beginning in)	(a) 2017	<b>(b)</b> 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
	Gifts, grants, contributions, and	(4) 2011				(0) 2021	
•	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the						
,	organization's tax-exempt purpose Gross receipts from activities that	·					
3							
	are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ- ization's benefit and either paid to						
_	or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to						
	the organization without charge $\dots$						
	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year			$\bigcirc$			
c	Add lines 7a and 7b	· · · · · · · · · · · · · · · · · · ·					
	Public support. (Subtract line 7c from line 6.)						
	ction B. Total Support						
ale	ndar year (or fiscal year beginning in) 🕨	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
9	Amounts from line 6						
	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b	Unrelated business taxable income						
	(less section 511 taxes) from businesses acquired after June 30, 1975						
c	Add lines 10a and 10b						
	Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on						
2	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
3	Total support. (Add lines 9, 10c, 11, and 12.)						
	First 5 years. If the Form 990 is for th	e organization's f	irst, second. third.	fourth, or fifth tax	year as a section :	501(c)(3) oraa	anization,
	check this box and <b>stop here</b>	÷					
èe	ction C. Computation of Publi						•
	Public support percentage for 2021 (li			column (f))		15	%
16	Public support percentage from 2020					16	%
	ction D. Computation of Invest					1 1	,-
	Investment income percentage for <b>20</b>					17	%
	Investment income percentage from 2					18	%
	<b>33 1/3% support tests - 2021.</b> If the						
150	more than 33 1/3%, check this box ar						
b	<b>33 1/3% support tests - 2020.</b> If the line 18 is not more than 33 1/3%, che	organization did r	not check a box or	n line 14 or line 19a	a, and line 16 is mo	ore than 33 1	
20	Private foundation. If the organization						
	23 01-04-22	and not oncor a		a, or 100, oncor i			lule A (Form 990) 2021
,20,	20 01 04-22			16		Schet	
90	0809 715045 67124	2.01	21.06010		ONAL INST	ITUTE O	F 67124 1
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Schedule A (Form 990) 2021

#### 04-2104325 Page 4

1

2

3a

3b

3c

4a

4b

4c

5a

5b

5c

6

7

8

9a

9b

9c

10a

Yes No

# Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

#### Section A. All Supporting Organizations

1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.

INC.

- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disgualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

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10b Schedule A (Form 990) 2021

Cohe	edule A (Form 990) 2021 INC $\cdot$ 04 – 21	10432	5	E
	edule A (Form 990) 2021 INC 04-2. rt IV Supporting Organizations (continued)	10452		age 5
га	Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and			
	11c below, the governing body of a supported organization?	11a	<b> </b>	
	A family member of a person described on line 11a above?	11b		
С	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
	detail in Part VI.	11c		
Sec	tion B. Type I Supporting Organizations			
			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or			
	more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers,			
	directors, or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported			
	organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the			
	supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Sec	tion C. Type II Supporting Organizations			1
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors		163	
	or trustees of each of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
800	the supported organization(s). etion D. All Type III Supporting Organizations	1		
Sec				
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Sec	tion E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the yeafsee instructions	s).		
а	The organization satisfied the Activities Test. Complete line 2 below.	•		
b				
c	The organization supported a governmental entity. Describe in <b>Part VI</b> how you supported a governmental entity (see	instructio	ns)	
2	Activities Test. Answer lines 2a and 2b below.		Yes	No
a			100	
u	the supported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI identify</b>			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined	0-		
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement,			
	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
	Part VI the reasons for the organization's position that its supported organization(s) would have engaged in			
	these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer lines 3a and 3b below.			
а				
	trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.	3a	1	

**b** Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard. 132025 01-04-22

3b Schedule A (Form 990) 2021

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#### 2021.06010 INTERNATIONAL INSTITUTE OF 67124\_\_1

INTERNATIONAL	INSTITUTE	OF	NEW	ENGLAND
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Sche	edule A (Form 990) 2021 INC.	01.1		)4-2104325 Page 6
	rt V Type III Non-Functionally Integrated 509(a)(3) Supporting	I Oraa		
1	Check here if the organization satisfied the Integral Part Test as a qualifying			Part VI). See instructions.
	All other Type III non-functionally integrated supporting organizations must of	complet	te Sections A through E.	
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
a	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
C	Fair market value of other non-exempt-use assets	<u>1</u> c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors			
	(explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,			
	see instructions).	4	·	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions).	6		
7	Check here if the current year is the organization's first as a non-functionally	r integra	ated Type III supporting org	panization (see
	instructions)			

instructions).

Schedule A (Form 990) 2021

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	dule A (Form 990) 2021 INC.		ninetiene	0	4-2104325 Page 7
Par		(a)(3) Supporting Orga	anizations (continu	ied)	<b>A</b> 114
	on D - Distributions				Current Year
1	Amounts paid to supported organizations to accomplish exe			1	
2	Amounts paid to perform activity that directly furthers exemp	ot purposes of supported		•	
	organizations, in excess of income from activity		-	2	
3	Administrative expenses paid to accomplish exempt purpose	es of supported organization	s	3	
4	Amounts paid to acquire exempt-use assets	avida dataila in Dert VII)		4	
5	Qualified set-aside amounts (prior IRS approval required - pro	ovide details in <b>Part VI</b> )		5	
6	Other distributions ( <i>describe in</i> <b>Part VI</b> ). See instructions.			6 7	
<u>7</u> 8	Total annual distributions. Add lines 1 through 6.	ha arganization is responsive		1	
0	Distributions to attentive supported organizations to which the (provide details in <b>Part VI</b> ). See instructions.	ne organization is responsive	,	8	
9	Distributable amount for 2021 from Section C, line 6			9	
10	Line 8 amount divided by line 9 amount			10	
10	Line o amount divided by line o amount	(i)	(ii)	10	(iii)
Secti	on E - Distribution Allocations (see instructions)	Excess Distributions	Underdistributior Pre-2021	IS	Distributable Amount for 2021
1	Distributable amount for 2021 from Section C, line 6				
2	Underdistributions, if any, for years prior to 2021 (reason-				
	able cause required - explain in Part VI). See instructions.				
3	Excess distributions carryover, if any, to 2021				
а	From 2016				
b	From 2017				
с	From 2018				
d	From 2019				
е	From 2020				
f	Total of lines 3a through 3e				
g	Applied to underdistributions of prior years				
h	Applied to 2021 distributable amount				
i	Carryover from 2016 not applied (see instructions)				
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.				
4	Distributions for 2021 from Section D,				
	line 7: \$				
a	Applied to underdistributions of prior years				
b	Applied to 2021 distributable amount				
c	Remainder. Subtract lines 4a and 4b from line 4.				
5	Remaining underdistributions for years prior to 2021, if				
	any. Subtract lines 3g and 4a from line 2. For result greater				
	than zero, explain in Part VI. See instructions.				
6	Remaining underdistributions for 2021. Subtract lines 3h				
	and 4b from line 1. For result greater than zero, explain in				
	Part VI. See instructions.				
7	Excess distributions carryover to 2022. Add lines 3j				
	and 4c.				
8	Breakdown of line 7:				
	Excess from 2017				
	Excess from 2018				
	Excess from 2019				
	Excess from 2020				
e	Excess from 2021				

Schedule A (Form 990) 2021

132027 01-04-22

	(5	INTERNATIONAL INSTITUTE OF NEW ENGLAND INC. 04-2104325 Pa
Part VI	(Form 990) 2021 Supplemental Info	rmation. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12;
	Part IV. Section A. lines 1	1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C
	line 1: Part IV. Section D.	, lines 2 and 3: Part IV. Section E. lines 1c. 2a. 2b. 3a. and 3b: Part V. line 1: Part V. Section B. line 1e: Part V
	Section D, lines 5, 6, and	3 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information.
	(See instructions.)	
2028 01-04-3	22	Schedule A (Form 990 21
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0009	113043 0/124	2021.00010 INTERNATIONAL INSTITUTE OF 6/124

SCHEDULE C (Form 990)		olitical Campaign	-	•	OMB No. 1545-0047
		anizations Exempt From Incom			
Department of the Treasury Internal Revenue Service	-	if the organization is described to to www.irs.gov/Form990 for			Z. Open to Public Inspection
<ul> <li>Section 501(c)(3) org</li> <li>Section 501(c) (other</li> </ul>	ganizations: Con r than section 50	<b>Form 990, Part IV, line 3, or Fo</b> nplete Parts I-A and B. Do not co O1(c)(3)) organizations: Complete	mplete Part I-C.		
<ul> <li>Section 527 organiz</li> </ul>		,			
		Form 990, Part IV, line 4, or Fo			
		have filed Form 5768 (election ur			
		have NOT filed Form 5768 (electi			•
-		n Form 990, Part IV, line 5 (Prox	y Tax) (See separate i	instructions) or Form 990	-EZ, Part V, line 35c (Proxy
Tax) (See separate inst		liana: Campleta Dart III			
Name of organization	-	tions: Complete Part III. TIONAL INSTITUTE			loyer identification number
-	INC.				04-2104325
Part I-A Compl	ete if the org	anization is exempt und	er section 501(c)	or is a section 527 o	organization.
1 Provide a description	on of the organiz	ation's direct and indirect politic			44 050
2 Political campaign	· ·			▶ \$	<u> </u>
3 Volunteer hours for	political campai	gn activities			
Part I-B Compl	ete if the ord	anization is exempt und	er section 501(c)(	(3).	
-		incurred by the organization und		▶ \$	
		incurred by organization manage			
		n 4955 tax, did it file Form 4720		•••••••••••••••••••••••••••••••••••••••	
<b>b</b> If "Yes," describe in					
		anization is exempt und	er section 501(c),	except section 501	(c)(3).
1 Enter the amount d	lirectly expended	d by the filing organization for see	ction 527 exempt funct	tion activities 🕨 🕏	6
		ization's funds contributed to otl			
exempt function ac	tivities			▶ \$	S
		. Add lines 1 and 2. Enter here a			
line 17b				►\$	S
					Yes 📖 No
made payments. Fo	or each organiza	nployer identification number (Ell tion listed, enter the amount pair omptly and directly delivered to a	from the filing organiz	ation's funds. Also enter t	he amount of political
political action com	mittee (PAC). If	additional space is needed, prov	ide information in Part	IV.	
(a) Name	9	<b>(b)</b> Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0
				1	
					+
For Paperwork Reduct	ion Act Notico	see the Instructions for Form 9	)90 or 990-F7		Schedule C (Form 990) 2021

LHA Notice, se

e C (Form 990)

132041 11-03-21

	INTERNATIONAL	INSTITUTE	OF N	VEW	ENGLAND		
Schedule C (Form 990) 2021	INC.					04-2	104325 Page 2
Part II-A Complete if the or section 501(h)).	rganization is exempt	under section &	501(c)(	3) an	d filed Form	5768 (e	lection under
A Check  Check	zation belongs to an affiliated hare of excess lobbying exper zation checked box A and "lir	nditures).			iated group mer	nber's nam	ne, address, EIN,
Lin	nits on Lobbying Expenditur nditures" means amounts p	res			<b>(a)</b> F organiz tot	ation's	(b) Affiliated group totals
1a Total lobbying expenditures to in	Ifluence public opinion (grass	roots lobbying)					
<b>b</b> Total lobbying expenditures to in	Ifluence a legislative body (dii	rect lobbying)					
c Total lobbying expenditures (add	I lines 1a and 1b)						
d Other exempt purpose expenditu	ures						
e Total exempt purpose expenditu	res (add lines 1c and 1d)						

g	Grassroots nontaxable amount (enter 25% of line 1f)	
h	Subtract line 1g from line 1a. If zero or less, enter -0-	
i	Subtract line 1f from line 1c. If zero or less, enter -0-	

j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?

\$1,000,000.

Lobbying nontaxable amount. Enter the amount from the following table in both columns

4-Year Averaging Period Under Section 501(h)

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

The lobbying nontaxable amount is:

\$100,000 plus 15% of the excess over \$500,000.

\$175,000 plus 10% of the excess over \$1,000,000

\$225,000 plus 5% of the excess over \$1,500,000.

20% of the amount on line 1e.

Lobbying Expenditures During 4-Year Averaging Period									
Calendar year (or fiscal year beginning in)	<b>(a)</b> 2018	<b>(b)</b> 2019	( <b>c)</b> 2020	<b>(d)</b> 2021	<b>(e)</b> Total				
2a Lobbying nontaxable amount									
<ul> <li>b Lobbying ceiling amount (150% of line 2a, column(e))</li> </ul>									
<b>c</b> Total lobbying expenditures									
d Grassroots nontaxable amount									
e Grassroots ceiling amount (150% of line 2d, column (e))									
f Grassroots lobbying expenditures									

Schedule C (Form 990) 2021

Yes

No

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f

If the amount on line 1e, column (a) or (b) is:

Over \$500,000 but not over \$1,000,000

Over \$1,000,000 but not over \$1,500,000

Over \$1,500,000 but not over \$17,000,000

Not over \$500,000

Over \$17,000,000

#### INC. 04-2104325 Page 3 Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description	(#	a)	(b)
of the lobbying activity.	Yes	No	Amount
1 During the year, did the filing organization attempt to influence foreign, national, state, or			
local legislation, including any attempt to influence public opinion on a legislative matter			
or referendum, through the use of:			
a Volunteers?		X	
<b>b</b> Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? $\dots$		X	
c Media advertisements?		X	
d Mailings to members, legislators, or the public?		X	
e Publications, or published or broadcast statements?		X	
f Grants to other organizations for lobbying purposes?		X X	
g Direct contact with legislators, their staffs, government officials, or a legislative body?		X	
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?	37	A	11 250
i Other activities?			44,250. 44,250.
j Total. Add lines 1c through 1i		х	44,230.
<b>2a</b> Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		A	
<b>b</b> If "Yes," enter the amount of any tax incurred under section 4912			
c If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? Part III-A Complete if the organization is exempt under section 501(c)(4), sect	ion 501(c)	(5) or se	ection
501(c)(6).		(0), 01 00	
			Yes No
1 Were substantially all (90% or more) dues received nondeductible by members?		1	
<ul> <li>2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?</li> </ul>			
<ul> <li>3 Did the organization agree to carry over lobbying and political campaign activity expenditures from the organization agree to carry over lobbying and political campaign activity expenditures from the organization agree to carry over lobbying and political campaign activity expenditures from the organization agree to carry over lobbying and political campaign activity expenditures from the organization agree to carry over lobbying and political campaign activity expenditures from the organization agree to carry over lobbying and political campaign activity expenditures from the organization agree to carry over lobbying and political campaign activity expenditures from the organization agree to carry over lobbying and political campaign activity expenditures from the organization agree to carry over lobbying and political campaign activity expenditures from the organization agree to carry over lobbying and political campaign activity expenditures from the organization agree to carry over lobbying and political campaign activity expenditures from the organization agree to carry over lobbying and political campaign activity expenditures from the organization agree to carry over lobbying and political campaign activity expenditures from the organization agree to carry over lobbying and political campaign activity expenditures from the organization agree to carry over lobbying and political campaign activity expenditures from the organization agree to carry over lobbying and political campaign activity expenditures from the organization agree to carry over lobbying and political campaign activity expenditures from the organization agree to carry over lobbying and political campaign activity expenditures from the organization agree to carry over lobbying and political campaign activity expenditures from the organization agree to carry over lobbying and political campaign activity expenditures from the organization agree to carry over lobbying activity expenditures from the organization agree to carry ov</li></ul>			
Part III-B Complete if the organization is exempt under section 501(c)(4), sect			ction
501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."			
1 Dues, assessments and similar amounts from members		1	
2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of polit			
expenses for which the section 527(f) tax was paid).			
a Current year		2a	
b Carryover from last year			
c Total			
3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues			
4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the ex	cess		
does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and	political		
expenditure next year?		4	
5 Taxable amount of lobbying and political expenditures. See instructions		5	
Part IV Supplemental Information			
Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated grou	ıp list); Part I	I-A, lines 1 a	and 2 (See
instructions); and Part II-B, line 1. Also, complete this part for any additional information. PART II-B, LINE 1, LOBBYING ACTIVITIES:			
DURING TAX YEAR 2022, THE ORGANIZATION PAID A CONSULT	FING GE	ROUP \$	44,250
TO LOBBY THE MASSACHUSETTS LEGISLATURE TO PROVIDE FU	NDING H	FOR TH	E
ORGANIZATION, INCLUDING DIRECT SUPPORT TO REFUGEE AND	D IMMIC	GRANT	
CLIENTS.			

132043 11-03-21

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SC	HEDULE D	Supplementa	al Financial Statements	:	OMB No. 1545-0047
	n 990)	Complete if the org	anization answered "Yes" on Form 990,		2021
Depart	ment of the Treasury		, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12t Attach to Form 990.	).	Open to Public
Interna	Revenue Service	►Go to www.irs.gov/Form9	90 for instructions and the latest inform		Inspection
Nam	e of the organizati	INC.	ITUTE OF NEW ENGLAND		er identification number $04 - 2104325$
Pa		ations Maintaining Donor Advise		or Accounts	Complete if the
	organizatio	n answered "Yes" on Form 990, Part IV, lir	ie 6. (a) Donor advised funds	(b) Funda a	nd other accounts
	Total number at a	ad of year	(a) Donor advised funds	(b) Funds a	
1 2		nd of year f contributions to (during year)			
3		f grants from (during year)			
4		t end of year			
5		on inform all donors and donor advisors in		ed funds	
	are the organization	on's property, subject to the organization's	exclusive legal control?		🔄 Yes 🔛 No
6	-	on inform all grantees, donors, and donor a		•	
		ooses and not for the benefit of the donor o			
Pa	impermissible priv	ate benefit? ation Easements. Complete if the org	nanization answered "Ves" on Form 990 F	Part IV line 7	Ves No
1		servation easements held by the organizat		art iv, line 7.	
•		of land for public use (for example, recrea	· · · · · · · · · · · · · · · · · · ·	a historically imp	ortant land area
		f natural habitat		a certified histori	
	Preservation	n of open space			
2		through 2d if the organization held a quali	fied conservation contribution in the form o		
	day of the tax yea				d at the End of the Tax Year
a		onservation easements			
b		ricted by conservation easements			
с с		vation easements on a certified historic str vation easements included in (c) acquired			
u		nal Register			
3		vation easements modified, transferred, re			ring the tax
	year 🕨				
4		where property subject to conservation ea			
5		tion have a written policy regarding the pe			
•		orcement of the conservation easements i			
6	Staff and voluntee	r hours devoted to monitoring, inspecting,	handling of violations, and enforcing cons	ervation easeme	nts during the year
7	Amount of expens	 ses incurred in monitoring, inspecting, hand	dling of violations, and enforcing conservat	ion easements c	luring the year
•	► \$				
8	Does each conser	vation easement reported on line 2(d) above	ve satisfy the requirements of section 170(	h)(4)(B)(i)	
	and section 170(h	)(4)(B)(ii)?			🗌 Yes 🗌 No
9	In Part XIII, descril	be how the organization reports conservat	ion easements in its revenue and expense	statement and	
		d include, if applicable, the text of the foot	note to the organization's financial stateme	ents that describ	es the
Dai		ounting for conservation easements. ations Maintaining Collections o	f Art Historical Treasures or Of	ther Similar	Accate
I U		f the organization answered "Yes" on Form			
1a		elected, as permitted under FASB ASC 95		nd balance shee	t works
		easures, or other similar assets held for pu			
	service, provide in	Part XIII the text of the footnote to its fina	ncial statements that describes these item	IS.	
b	If the organization	elected, as permitted under FASB ASC 95	58, to report in its revenue statement and t	palance sheet wo	orks of
		sures, or other similar assets held for public	c exhibition, education, or research in furth	erance of public	service,
	-	ing amounts relating to these items:		► ★	
		ded on Form 990, Part VIII, line 1			
2	.,	received or held works of art, historical tre	asures, or other similar assets for financial		
-		unts required to be reported under FASB A		Jan ., provido	
а		on Form 990, Part VIII, line 1		▶\$_	
b		Form 990, Part X			
LHA	For Paperwork R	eduction Act Notice, see the Instruction	s for Form 990.	Sch	edule D (Form 990) 2021
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		TIONAL INS	TTTUT	E OF	NEW ENG	JLAND				_
	dule D (Form 990) 2021 INC .		<del></del> .	<u> </u>						5 Page <b>2</b>
Pa	rt III Organizations Maintaining C									ued)
3	Using the organization's acquisition, accessi collection items (check all that apply):	on, and other record		-	following that		gnificant us	e of its		
a h	Scholarly research	e			nange progra					
b	Preservation for future generations	e								
C A	-	lleations and avala	n haw tha	. further t	ha araanizati	n'a avam	nt nurnaa	in Dor	• 200	
4	Provide a description of the organization's co	-		-	-			) in Pari	L AIII.	
5	During the year, did the organization solicit o								Yes	🗌 No
Dai	to be sold to raise funds rather than to be ma t IV Escrow and Custodial Arran									
ı a	reported an amount on Form 990, Par		ete il trie d	rganizatio	in answered	res on r	-onn 990, F	ran iv,	ine 9, or	
<b>1</b> a	Is the organization an agent, trustee, custodi on Form 990, Part X?	an or other intermed	-						Yes	X No
b	If "Yes," explain the arrangement in Part XIII									
-									Amount	
с	Beginning balance						1c			
d	Additions during the year									
e	Distributions during the year									
f	Ending balance									
	Did the organization include an amount on Fe								Yes	X No
	If "Yes," explain the arrangement in Part XIII.						·····			
Pa										
		(a) Current year	(b) Prie		(c) Two year			rs back	(e) Four	years back
1a	Beginning of year balance					- ·				-
b	Contributions									
	Net investment earnings, gains, and losses									
	Grants or scholarships									
	Other expenditures for facilities									
•	and programs									
f	Administrative expenses									
g	End of year balance									
2	Provide the estimated percentage of the curr	rent year end halanc	e (line 1a	column (	)) held as:					
	Board designated or quasi-endowment	one your ond bulance	%							
	Permanent endowment	%	_/0							
		<u></u> /0								
Ŭ	The percentages on lines 2a, 2b, and 2c sho	-								
30	Are there endowment funds not in the posse		ation that	are held a	nd administa	red for th	o ragnizati	ion		
ou	by:	ssion of the organiz					o organizat		Г	Yes No
	-								3a(i)	
	<ul><li>(i) Unrelated organizations</li></ul>									
h	If "Yes" on line 3a(ii), are the related organizations									
4	Describe in Part XIII the intended uses of the								30	
	t VI Land, Buildings, and Equipm			nus.						
	Complete if the organization answere		). Part IV.	line 11a. S	See Form 990	. Part X. li	ne 10.			
	Description of property	(a) Cost or o	<u> </u>		or other		cumulated		(d) Book	
	Description of property	basis (investr			(other)	• •	reciation		( <b>u</b> ) Door	value
10	Land	· · · ·		54010		dopi		_		
	Land							-		
	Buildings			2 58	6,602.	1 २	13,320		1 273	3,282.
	Leasehold improvements				2,631.		<u>15,52</u> 75,152			7,479.
	Equipment			04	2,031.	J	, , , , , , , , , , , , , , , , , , , ,	·•	20	יניבוי
	Other		V. a alumar	(D) line i	100.			+	1 540	0,761.

Schedule D (Form 990) 2021

INTERNATIONAL	INSTITUTE	$\mathbf{OF}$	NEW	ENGLAND
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Schedule D (Form 990) 2021

(c) Method of valuation: Cost or end-of-year market value
1c. See Form 990, Part X, line 13.
(c) Method of valuation: Cost or end-of-year market value
(,
1d. See Form 990, Part X, line 15.
(b) Book value
1e or 11f. See Form 990, Part X, line 25.
(b) Book value
613,186
613,186

Schedule D (Form 990) 2021

132053 10-28-21

	INTERNATIONAL	INSTITUTE	OF 1	NEW	ENGLAND
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Sche	edule D (Form 990) 2021 INC .			04-	2104325 Page 4
Pa	rt XI Reconciliation of Revenue per Audited Financial Stateme	ents W	ith Revenue per R	eturi	າ.
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.				
1	Total revenue, gains, and other support per audited financial statements			1	16,998,528.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
а	Net unrealized gains (losses) on investments	2a	-1,394,382.		
b	Donated services and use of facilities	2b	472,565.		
с					
d	Other (Describe in Part XIII.)	2d	175,352.		
е				2e	-746,465.
3	Subtract line <b>2e</b> from line <b>1</b>			3	17,744,993.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b			
с	Add lines <b>4a</b> and <b>4b</b>			4c	0.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)			5	17,744,993.
Pa	rt XII Reconciliation of Expenses per Audited Financial Statem		Vith Expenses per	Retu	ırn.
Pa	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.		· · ·		
Pa 1			· · ·	Retu	ırn. 14,929,031.
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.			1	
1	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25:		· · ·	1	
1 2	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities	2a		1	
1 2 a	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities Prior year adjustments	2a 2b	472,565.	1	
1 2 a b	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities Prior year adjustments	2a 2b 2c		1	14,929,031.
1 2 a b	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities Prior year adjustments Other losses	2a 2b 2c 2d	472,565.	1	14,929,031. 647,917.
1 2 a b	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities Prior year adjustments Other losses Other losses	2a 2b 2c 2d	472,565.	1	14,929,031.
1 2 b c d e	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities Prior year adjustments Other losses Other (Describe in Part XIII.) Add lines <b>2a</b> through <b>2d</b>	2a 2b 2c 2d	472,565.	1 2e	14,929,031. 647,917.
1 2 b c 4 3	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities Prior year adjustments Other losses Other (Describe in Part XIII.) Add lines <b>2a</b> through <b>2d</b> Subtract line <b>2e</b> from line <b>1</b>	2a 2b 2c 2d	472,565.	1 2e	14,929,031. 647,917.
1 2 b c 4 3	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities Prior year adjustments Other losses Other (Describe in Part XIII.) Add lines <b>2a</b> through <b>2d</b> Subtract line <b>2e</b> from line <b>1</b> Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b	2a 2b 2c 2d	472,565.	1 2e	14,929,031. 647,917. 14,281,114.
1 2 a b c d e 3 4 a	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities Prior year adjustments Other losses Other (Describe in Part XIII.) Add lines <b>2a</b> through <b>2d</b> Subtract line <b>2e</b> from line <b>1</b> Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b Other (Describe in Part XIII.)	2a 2b 2c 2d 4a 4b	472,565.	1 2e	14,929,031. 647,917. 14,281,114. 0.
1 2 d e 3 4 b c 5	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities Prior year adjustments Other losses Other losses Other (Describe in Part XIII.) Add lines <b>2a</b> through <b>2d</b> Subtract line <b>2e</b> from line <b>1</b> Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b Other (Describe in Part XIII.)	2a 2b 2c 2d 4a 4b	472,565.	1 2e 3	14,929,031. 647,917. 14,281,114.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART X, LINE 2:

THE INSTITUTE ACCOUNTS FOR UNCERTAINTY IN INCOME TAXES IN ACCORDANCE WITH
ASC TOPIC, INCOME TAXES. THIS STANDARD CLARIFIES THE ACCOUNTING FOR
UNCERTAINTY IN TAX POSITIONS AND PRESCRIBES A RECOGNITION THRESHOLD AND
MEASUREMENT ATTRIBUTE FOR THE COMBINED FINANCIAL STATEMENTS REGARDING A
TAX POSITION TAKEN OR EXPECTED TO BE TAKEN IN A TAX RETURN. THE INSTITUTE
HAS DETERMINED THAT THERE ARE NO UNCERTAIN TAX POSITIONS WHICH QUALIFY FOR
EITHER RECOGNITION OR DISCLOSURE IN THE COMBINED FINANCIAL STATEMENTS AT
SEPTEMBER 30, 2022. THE INSTITUTE'S INFORMATION RETURNS ARE SUBJECT TO
EXAMINATION BY THE FEDERAL AND STATE JURISDICTIONS.

PART X	I, LINE	2D -	OTHER	ADJUSTMENTS:			
132054 10-28-	21				32	Scheo	dule D (Form 990) 2021
09390809	715045	67124		2021.06010	INTERNATIONAL	INSTITUTE C	DF 671241

Schedule D (Form 990) 2021	INTERNATIONAL INSTITUTE OF NEW ENGLAND INC.	04-2104325 Pages
Schedule D (Form 990) 2021 Part XIII Supplemental Inform	nation (continued)	
SPECIAL EVENT EXPENS	SE	175,352
PART XII, LINE 2D -	OTHER ADJUSTMENTS:	
SPECIAL EVENT EXPENS	SE	175,352
		Schedule D (Form 990) 202

09390809 715045 67124 2021.06010 INTERNATIONAL INSTITUTE OF 67124\_1

SCHEDULE G	Suppleme	ntal Informatio	on Regarding	Fun	drais	ing or Gaming	Acti	vities	OMB No. 1545-0047
(Form 990)						Part IV, line 17, 18, c rm 990-EZ line 6a	or 19,	or if the	2021
Department of the Treasury	organization entered more than \$15,000 on Form 990-EZ, line 6a. ► Attach to Form 990 or Form 990-EZ.								Open to Public
Internal Revenue Service	▶ Go to www.irs.gov/Form990 for instructions and the latest information.           Dn         INTERNATIONAL INSTITUTE OF NEW ENGLAND         Employer							<b>F</b> rom Lawrence i al	
Name of the organization	INC.							04-2104	
	complete this part		ganization answe	ered "Y	'es" o	n Form 990, Part IV,	line 1	7. Form 990-E	Z filers are not
c Phone solici d In-person so 2 a Did the organization	ions email solicitations tations dicitations on have a written o red in Form 990, P ) highest paid indiv	or oral agreement w art VII) or entity in o viduals or entities (f	e Solicita f Solicita g Special with any individual connection with p	tion of tion of fundra (inclue	non-g gover aising ding o ional 1	overnment grants nment grants events fficers, directors, true fundraising services?	stees	Ye:	
(i) Name and addres or entity (fund		(ii) Ac	tivity	or cor	Did raiser ustody itrol of utions?	(iv) Gross receipts from activity	tò (o	Amount paid or retained by) fundraiser ted in col. <b>(i)</b>	<b>(vi)</b> Amount paid to (or retained by) organization
				Yes	No				
			_						
Total       3     List all states in wh		n is registered or li			. <b>•</b>	s or has been notified	d it is	exempt from	registration
or licensing.									
LHA For Paperwork R	eduction Act Noti	ce, see the Instru	ctions for Form	990 or	990-	EZ.		Schedul	e G (Form 990) 2021
• • • •									. ,

		lle G (Form 990) 2021 INC •	ATIONAL INSTI	TUTE OF NEW		-2104325 Page 2
Pa	rt	II Fundraising Events. Complete if the of fundraising event contributions and g	-			
		or fundraising event contributions and g	(a) Event #1 INTERNATIONA L WOMEN'S DA (event type)	(b) Event #2 GOLDEN DOOR	(c) Other events NONE (total number)	(d) Total events (add col. (a) through col. (c))
Revenue	1	Gross receipts	212,545.	2,068,059.	(total hambor)	2,280,604.
ш	2	Less: Contributions	206,365.	2,002,233.		2,208,598.
	3	Gross income (line 1 minus line 2)	6,180.	65,826.		72,006.
	4	Cash prizes				
enses	5 6	Noncash prizes Rent/facility costs	3,750.	45,301.		49,051.
Direct Expenses	7	Food and beverages	6,180.	65,826.		72,006.
Ō	8 9	Entertainment		23,700.		23,700.
	9 10	Other direct expenses Direct expense summary. Add lines 4 throug			Þ	175,352.
De	11		line 3, column (d)		▶	-103,346.
Pa		<b>Gaming.</b> Complete if the organization \$15,000 on Form 990-EZ, line 6a.	answered "Yes" on Form	1990, Part IV, line 19, or	reported more than	
Revenue			(a) Bingo	<b>(b)</b> Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
Rev	1	Gross revenue				
ŝ	2	Cash prizes				
Expenses	3	Noncash prizes				
Direct E	4	Rent/facility costs				
	5	Other direct expenses				
		Volunteer labor	└── Yes % └── No	└── Yes % └── No	└── Yes % └── No	
	7	Direct expense summary. Add lines 2 throug	ıh 5 in column (d)		►	
	8	Net gaming income summary. Subtract line	7 from line 1. column (d)			
	En	ter the state(s) in which the organization cond	lucts gaming activities:			
		the organization licensed to conduct gaming a No," explain:				L Yes No
		ere any of the organization's gaming licenses r Yes," explain:				Yes No
320	oz 10	0-21-21			SCN	edule G (Form 990) 202 <sup>-</sup>

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INTERNATIONAL INSTITUTE OF NEW ENGI
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Schedule G (Form 99	90) 2021	INC.					04-21	L04325	Page 3
11 Does the organi	zation conduct ga	ming activities w	th nonmembe	rs?				Yes	No
12 Is the organizat						her entity formed		Yes	
13 Indicate the per									
a The organization								13a	%
<b>b</b> An outside facil								13b	%
<b>14</b> Enter the name	and address of th	e person who pre	pares the orga	anization's gam	iing/special ever	nts books and rec	ords:		
Name 🕨									
Address 🕨									
15a Does the organ	zation have a con	tract with a third	party from who	om the organiza	ation receives ga	aming revenue?		Yes	🗌 No
<b>b</b> If "Yes," enter the of gaming rever	ne amount of garr nue retained by th					and the an	nount		
c If "Yes," enter n									
Name 🕨									
Address 🕨									
16 Gaming manage	er information:								
Name 🕨									
Gaming manage	er compensation	\$							
Description of s	ervices provided	►							
Director/	officer	Employee		Independent	t contractor				
17 Mandatory distr	ibutions:								
a Is the organizat		state law to mak	e charitable di	stributions from	n the gaming pro	oceeds to			
retain the state	gaming license?							Yes	└── No
<b>b</b> Enter the amound				distributed to of	ther exempt org	anizations or sper	nt in the		
	wn exempt activit emental Infor			ons required b	y Part I, line 2b,	columns (iii) and (	v); and Part	III, lines 9,	, 9b, 10b,
	c, 16, and 17b, as							, ,	
132083 10-21-21				36			Schedul	e G (Form	990) 2021

09390809 715045 67124 2021.06010 INTERNATIONAL INSTITUTE OF 67124\_1

Schedule G (Form 990) INC. 04-2104325	
132084 11-18-21 37	

SCHEDULE I (Form 990)	D) Governments, and Individuals in the United States Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. ► Attach to Form 990.							OMB No. 1545-0047
Department of the Treasury Internal Revenue Service								Open to Public Inspection
Name of the organizat	tion INTERNATI INC.	ONAL INST	ITUTE OF NE	W ENGLAND				Employer identification number $04-2104325$
Part I General II	nformation on Grants a	and Assistance						
criteria used to a <b>2</b> Describe in Part	ization maintain records award the grants or assi t IV the organization's pro- nd Other Assistance to	stance? ocedures for moni	toring the use of grant	funds in the Unite	d States.			X Yes No
	that received more than	-						
1 (a) Name and ad	ddress of organization overnment	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
MASSACHUSETTS LEGAL ASSISTANCE CORPORATION - 18 TREMONT STREET, SUITE 1010 - BOSTON, MA 02108		04-2790762	501C3	326,403.	0.			DELIVER IMMIGRATION LEGAL AID TO AFGHAN REFUGEES REFERRED BY IINE
BUILDING COMMUNITY IN NEW HAMPSHIRE - 1045 ELM STREET SUITE 202 - MANCHESTER, NH 03101		27-3435232	501C3	14,979.	0.			CONDUCT OUTREACH AND REFER ELIGIBLE CLIENTS TO IINE'S INDIVIDUAL DEVELOPMENT ACCOUNTS
			C					
	ber of section 501(c)(3) a ber of other organization	•	•	he line 1 table			1	▶ <u>2.</u>
	k Reduction Act Notice	, see the Instruct			S			Schedule I (Form 990) 2021

Schedule I (Form 990) 2021

04-2104325

Page 2

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	<b>(e)</b> Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
PROVIDED ASSISTANCE TO IMMIGRANTS AND REFUGEES.	787	3,271,594.	0.		
			K		
Part IV Supplemental Information. Provide the information re	equired in Part I, lin	e 2; Part III, column	(b); and any other a	dditional information.	
PART I, LINE 2:					

THE PROGRAM DIRECTOR IS RESPONSIBLE FOR THE MAINTENANCE OF GRANTS AND THE

CHANGE, CONTROL, OR MANAGEMENT OF OUTCOMES. THE FINANCE DEPARTMENT IS

RESPONSIBLE FOR CHARGES AND COST MONITORING, ORDERING PROCEDURES, PAYMENT

PROCEDURES, BUDGET PROCEDURES, RESOURCE MANAGEMENT AND PLANNING, ASSET

MANAGEMENT, AND REPORTING MANAGEMENT. THE POINT OF CONTACT FOR EACH

INDIVIDUAL GRANT IS RESPONSIBLE FOR THE MANAGEMENT OF REQUIREMENTS AND

PROCEDURES OF GRANTS.

Schedule I (Form 990)INTERNATIONAL INSTITUTE OF NEW ENGLANDINC.04-2104325 Page 2
Part IV Supplemental Information
PART II, LINE 1, COLUMN (H):
NAME OF ORGANIZATION OR GOVERNMENT: BUILDING COMMUNITY IN NEW HAMPSHIRE
(H) PURPOSE OF GRANT OR ASSISTANCE: CONDUCT OUTREACH AND REFER ELIGIBLE
CLIENTS TO IINE'S INDIVIDUAL DEVELOPMENT ACCOUNTS PROGRAM
Schedule I (Form 990)
<sup>132291</sup> 04-01-21 40 300800 715045 67124 2021 06010 ΤΝΦΕΡΝΑΦΙΟΝΑΙ ΤΝΕΦΙΦΙΦΕ 40

09390809 715045 67124

2021.06010 INTERNATIONAL INSTITUTE OF 67124\_\_1

SC	HEDULE J Compensation Information	1	OMB No.	1545-00	47	
(Form 990) For certain Officers, Directors, Trustees, Key Employees, and Highest				2021		
•	Compensated Employees				ł	
Dana	Complete if the organization answered "Yes" on Form 990, Part IV, line 2:     Attach to Form 990.	<sup>3.</sup>	Open to	Publ	ic	
	Attach to Form 990. Pattach to Form 990. Constructions and the latest information Constructions and the latest information		Inspection			
Nan	ne of the organization INTERNATIONAL INSTITUTE OF NEW ENGLAND		over identification number			
	INC.	04-2	210432	5		
Pa	art I Questions Regarding Compensation					
				Yes	No	
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Fo	rm 990,				
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.					
	First-class or charter travel Housing allowance or residence for per	sonal use				
	Travel for companions Payments for business use of personal	residence				
	Tax indemnification and gross-up payments Health or social club dues or initiation f	ees				
	Discretionary spending account Personal services (such as maid, chaut	feur, chef)				
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or					
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain		<b>1</b> b			
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors	,				
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?		2			
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization					
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organized organiz	ation to				
	establish compensation of the CEO/Executive Director, but explain in Part III.					
	Compensation committee					
	Independent compensation consultant					
	Form 990 of other organizations	n committee				
_						
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing					
	organization or a related organization:		4a		x	
	a Receive a severance payment or change-of-control payment?					
b	Participate in or receive payment from a supplemental nonqualified retirement plan?				X X	
С	c Participate in or receive payment from an equity-based compensation arrangement?					
If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.						
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.					
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compens	ation				
5	contingent on the revenues of:					
а	The organization?		5a		x	
	Any related organization?				X	
~	If "Yes" on line 5a or 5b, describe in Part III.					
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compens	ation				
-	contingent on the net earnings of:					
а	The organization?		6a		Х	
	Any related organization?				X	
	If "Yes" on line 6a or 6b, describe in Part III.					
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payme	nts				
	not described on lines 5 and 6? If "Yes," describe in Part III		7		Х	
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject t					
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III				X	
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in					
	Regulations section 53.4958-6(c)?	<u></u>	9			
LHA	A For Paperwork Reduction Act Notice, see the Instructions for Form 990.		dule J (Forr	n 990	) 2021	

132111 11-02-21

## INTERNATIONAL INSTITUTE OF NEW ENGLAND INC.

Schedule J (Form 990) 2021

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W	/-2 and/or 1099-MIS compensation	C and/or 1099-NEC	other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	in column (B)
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990
(1) JEFFREY THIELMAN	(i)	222,513.	0.	0.	7,374.	0.	229,887.	0.
PRESIDENT, CEO	(ii)	0.	0.	0.	0.	0.		0.
(2) ALEXANDRA WEBER	(i)	149,176.	0.	0.	5,800.	16,575.	171,551.	0.
SENIOR VP	(ii)	0.	0.	0.	0.	0.		0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
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	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

Schedule J (Form 990) 2021

Page 2

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# INTERNATIONAL INSTITUTE OF NEW ENGLAND INC.

Schedule J (Form 990) 2021

Page 3

### Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Schedule J (Form 990) 2021

SCHEDU	LE	Μ
(Form 99	0)	

I

## Noncash Contributions

OMB No. 1545-0047

Employer identification number 04 - 2104325

(Form 990)	Complete if the era	anizations	answord "Vos" o	n Form 990, Part IV, lines 2	19 or 30	2021
Department of the Treasury Internal Revenue Service	Attach to Form 990			the latest information.	.9 01 30.	Open to Public Inspection
Name of the organization	INTERNATIONA INC.	L INST	ITUTE OF	NEW ENGLAND		identification num $4-2104325$
Part I Types of P	Property					
		<b>(a)</b> Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g		(d) d of determining ontribution amounts
<b>1</b> Art Works of art						

1	Art - Works of art							
2	Art - Historical treasures							
3	Art - Fractional interests							
4	Books and publications							
5	Clothing and household goods	Х		258,933.	FAIR MARKET	r va	LUE	
6	Cars and other vehicles							
7	Boats and planes							
8	Intellectual property							
9	Securities - Publicly traded	Х	191	12,771.	FAIR MARKET	r va	LUE	
10	Securities - Closely held stock							
11	Securities - Partnership, LLC, or							
	trust interests							
12	Securities - Miscellaneous							
13	Qualified conservation contribution -							
	Historic structures							
14	Qualified conservation contribution - Other							
15	Real estate - Residential							
16	Real estate - Commercial							
17	Real estate - Other							
18	Collectibles							
19	Food inventory							
20	Drugs and medical supplies							
21	Taxidermy	-						
22	Historical artifacts							
23	Scientific specimens							
24	Archeological artifacts							
25	Other ► ()							
26	Other ▶ ()							
27	Other ► ()							
28	Other 🕨 (							
29	Number of Forms 8283 received by the organiz	zation during	g the tax year for c	ontributions				
	for which the organization completed Form 828	33, Part V, D	onee Acknowledg	ement 29				
							Yes	No
30a	During the year, did the organization receive by	/ contributic	on any property rep	oorted in Part I, lines 1 throu	gh 28, that it			
	must hold for at least three years from the date	e of the initia	al contribution, and	l which isn't required to be u	used for			
	exempt purposes for the entire holding period?	<b>)</b>				30a		X
b	If "Yes," describe the arrangement in Part II.							
31	Does the organization have a gift acceptance p	olicy that re	equires the review	of any nonstandard contrib	utions?	31		Х

31 Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions? 31 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions? 32a **b** If "Yes," describe in Part II. 33 If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule M (Form 990) 2021

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04-	21	04	32	25	Page 2

Schedule N	1 (Form 990) 2021 INC .	04-2104325	Pag
Part II	Supplemental Information. Provide the information required by Part I, lines 30b,	32b, and 33, and whether the organiz	ation
	is reporting in Part I, column (b), the number of contributions, the number of items receive this part for any additional information.	ed, or a combination of both. Also con	nplete
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SCHEDULE O

(Form 990)

Department of the Treasury Internal Revenue Service Name of the organization

INC.

Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or Form 990-EZ Go to www.irs.gov/Form990 for the latest information. INTERNATIONAL INSTITUTE OF NEW ENGLAND

Complete to provide information for responses to specific questions on

Supplemental Information to Form 990 or 990-EZ **Open to Public** Inspection Employer identification number 04-2104325

OMB No. 1545-0047

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

SUCCEED THROUGH RESETTLEMENT, EDUCATION, CAREER ADVANCEMENT AND

PATHWAYS TO CITIZENSHIP. FOUNDED IN 1918, TODAY IINE SERVES OVER 6,000

REFUGEES, ASYLEES, VICTIMS OF HUMAN TRAFFICKING, UNACCOMPANIED MINORS,

PAROLEES, AND OTHER IMMIGRANTS WITH HUMANITARIAN LEGAL STATUS FROM

AROUND THE WORLD ANNUALLY THROUGH OUR RESETTLEMENT, CASE MANAGEMENT,

EMPLOYMENT, EDUCATION, YOUTH, FAMILY REUNIFICATION, AND LEGAL SERVICES.

IINE'S ADMINISTRATIVE OFFICE IS CO-LOCATED WITH OUR BOSTON SERVICE

CENTER IN DOWNTOWN BOSTON, MA, AND IINE MAINTAINS CLIENT SERVICES

CENTERS IN LOWELL, MA AND MANCHESTER, NH.

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS: HEALTHCARE PROGRAMS; CONNECT THEM WITH LOCAL RESOURCES; HELP THEM SECURE EMPLOYMENT AND ADVANCED SKILLS TRAINING; AND HELP REMOVE OTHER BARRIERS TO HEALTH, EDUCATION, RESOURCES, AND EMPLOYMENT. EMPLOYMENT SERVICES AND SKILLS TRAINING PROGRAMS - IINE'S BOSTON STAFF HELP EMPLOYABLE REFUGEES, ASYLEES AND OTHER IMMIGRANT POPULATIONS FIND DURABLE, GAINFUL EMPLOYMENT IN ENTRY-LEVEL AND CAREER LADDERING POSITIONS. WE ASSESS EACH REFUGEE'S SKILLS AND INTERESTS, PROVIDE WORKFORCE ORIENTATION, PREPARE CLIENTS FOR INTERVIEWS, AND HELP PLACE THEM IN JOBS WITH LOCAL EMPLOYERS. OVER THE YEARS, WE HAVE BUILT A NETWORK OF EMPLOYER RELATIONSHIPS TO SUPPORT REFUGEE AND IMMIGRANT JOB PREPARATION AND PLACEMENT. THE BOSTON SITE ALSO OFFERS GENERAL SKILLS DEVELOPMENT AND PRE-CONSTRUCTION APPRENTICESHIP TRAINING PROGRAMS WITH AREA PARTNERS.

ADULT BASIC EDUCATION - IINE BOSTON OFFERS FIVE LEVELS OF ENGLISH LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. Schedule O (Form 990) 2021 132211 11-11-21 46

Schedule O (Form 990) 2021 Name of the organization INTERNATIONAL INSTITUTE OF NEW ENGLAND	Page 2 Employer identification number			
INC.	04-2104325			
LANGUAGE VIRTUAL INSTRUCTION: PRE-LITERACY, BEGINNER, LOW	INTERMEDIATE,			
HIGH INTERMEDIATE, AND ADVANCED, WITH A FOCUS ON VOCATION	AL			
PREPARATION. REPRESENTING MORE THAN 50 COUNTRIES OF ORIGI	N, OUR			
PARTICIPANTS CAME TO THE U.S. WITH A WIDE VARIETY OF ENGL	ISH LANGUAGE			
SKILLS, FROM LITTLE OR NO ENGLISH LITERACY TO THOSE WHO W	ERE ADVANCED			
AND SEEKING TO IMPROVE THEIR FLUENCY.				
ANTI-HUMAN TRAFFICKING - OUR BOSTON OFFICE OVERSEES DIREC	T CLIENT			
SERVICES TO VICTIMS OF HUMAN TRAFFICKING, DEFINED AS SURV	IVORS OF			
MODERN-DAY SLAVERY INVOLVING THE USE OF FORCE, FRAUD, OR	COERCION TO			
OBTAIN SOME TYPE OF LABOR OR COMMERCIAL SEX ACT. OUR STAF	F WORK TO			
CONNECT ADULT AND CHILD SURVIVORS TO BENEFITS, SUPPORT SE	RVICES, AND			
EMPLOYMENT OR SCHOOL ENROLLMENT, GUIDING THEM ON A PATH O	F RESTORED			
DIGNITY AND HOPE.				
UNACCOMPANIED MINORS PROGRAM - IINE OFFERS A REUNIFICATIO	N AND SUPPORT			
PROGRAM FOR UNACCOMPANIED CENTRAL AMERICAN MINORS REUNITI	NG WITH FAMILY			
MEMBERS IN NEW ENGLAND. BASED IN THE BOSTON OFFICE, OUR U	NACCOMPANIED			
MINORS CASE MANAGEMENT TEAM SUPPORTS THE REUNIFICATION OF	CENTRAL			
AMERICAN CHILDREN WITH THEIR FAMILY MEMBERS LIVING IN THE	U.S. THIS			
YEAR, THE PROGRAM WILL SERVE CLOSE TO 1,000 CHILDREN.				
LEGAL IMMIGRATION SERVICES - IINE'S LEGAL SERVICES TEAM P	ROVIDES			
BOSTON-AREA IMMIGRANTS WITH TRUSTWORTHY AND AFFORDABLE AS	SISTANCE IN			
APPLYING FOR IMMIGRATION RELIEF. LEGAL SERVICES SUPPORT A				
LEGAL IMMIGRATION FORMS UNIQUE TO THE IMMIGRANT COMMUNITY				
STATUS ADJUSTMENT, WORK AUTHORIZATION, FAMILY REUNIFICATI				
CITIZENSHIP. WE SERVE 1,500-2,000 INDIVIDUALS THROUGH OUR THREE-SITE				
LEGAL SERVICES PROGRAM EACH YEAR.				
VOLUNTEER PROGRAM - BOSTON SITE VOLUNTEERS AND INTERNS PR				
THOUSANDS OF HOURS OF PROGRAM AND CLIENT SUPPORT. VOLUNTE	ERS AND Schedule O (Form 990) 2021			

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Schedule O (Form 990) 2021 Name of the organization INTERNATIONAL INSTITUTE OF NEW ENGLAND INC.	Page 2 Employer identification number 04-2104325			
INTERNS SUPPORT CULTURAL ORIENTATION CLASSES, PROVIDE ENG	LISH TUTORING,			
LEAD SKILLS AND FINANCIAL LITERACY WORKSHOPS, ORGANIZE SUPPLY DRIVES,				
HOST COMMUNITY DINNERS, AND MORE.				
FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHME	INTS:			
HELP THEM SECURE EMPLOYMENT AND ADVANCED SKILLS TRAINING;	AND HELP			
REMOVE OTHER BARRIERS TO HEALTH, EDUCATION, RESOURCES, AN	D EMPLOYMENT.			
EMPLOYMENT SERVICE - IINE LOWELL STAFF HELP EMPLOYABLE RE	FUGEES,			
ASYLEES AND OTHER IMMIGRANT POPULATIONS FIND DURABLE, GAI	NFUL			
EMPLOYMENT AS QUICKLY AS POSSIBLE AFTER THEIR ARRIVALS IN	ENTRY-LEVEL			
AND CAREER LADDERING POSITIONS. WE ASSESS EACH REFUGEE'S	SKILLS AND			
INTERESTS, PROVIDE WORKFORCE ORIENTATION, PREPARE CLIENTS	FOR			
INTERVIEWS, AND HELP PLACE THEM IN JOBS WITH LOCAL EMPLOYERS. OVER THE				
YEARS, WE HAVE BUILT A NETWORK OF EMPLOYER RELATIONSHIPS TO SUPPORT				
REFUGEE AND IMMIGRANT JOB PREPARATION AND PLACEMENT. IINE	LOWELL ALSO			
OFFERS A CERTIFIED NURSING ASSISTANT (CNA) FOR SUCCESS PR	OGRAM THROUGH			
WHICH IINE PROVIDES CONTEXTUALIZED ENGLISH LANGUAGE INSTR	UCTION,			
SOFT-SKILLS TRAINING AND WORKFORCE READINESS TRAINING TO	THOSE SEEKING			
CERTIFIED NURSING ASSISTANT CERTIFICATION AND JOB PLACEME	NT.			
ADULT BASIC EDUCATION - IINE LOWELL OFFERS FOUR LEVELS OF	ENGLISH			
LANGUAGE VIRTUAL INSTRUCTION: BEGINNER, LOW INTERMEDIATE,	HIGH			
INTERMEDIATE, AND ADVANCED, WITH A FOCUS ON VOCATIONAL PR	EPARATION.			
REPRESENTING MORE THAN 50 COUNTRIES OF ORIGIN, OUR PARTIC	IPANTS CAME TO			
THE U.S. WITH A WIDE VARIETY OF ENGLISH LANGUAGE SKILLS,	FROM LITTLE OR			
NO ENGLISH LITERACY TO THOSE WHO WERE ADVANCED AND SEEKING TO IMPROVE				
THEIR FLUENCY.				
LEGAL IMMIGRATION SERVICES - IINE'S LEGAL SERVICES TEAM P	ROVIDES			

LOWELL-AREA IMMIGRANTS WITH TRUSTWORTHY AND AFFORDABLE ASSISTANCE IN

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 Schedule O (Form 990) 2021

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Schedule O (Form 990) 2021 Name of the organization INTERNATIONAL INSTITUTE OF NEW ENGLAND INC.	Page 2 Employer identification number $04 - 2104325$
APPLYING FOR IMMIGRATION RELIEF. LEGAL SERVICES SUPPORT A	RANGE OF
LEGAL IMMIGRATION FORMS UNIQUE TO THE IMMIGRANT COMMUNITY	, SUCH AS
STATUS ADJUSTMENT, WORK AUTHORIZATION, FAMILY REUNIFICATI	ON, AND
CITIZENSHIP. WE SERVE 1,500-2,000 INDIVIDUALS THROUGH OUR	THREE-SITE
LEGAL SERVICES PROGRAM EACH YEAR.	
YOUTH MENTORING SERVICES IINE-LOWELL PAIRS REFUGEE YOU	тн wiтн
COMMUNITY MENTORS TO SUPPORT LIFE SKILLS DEVELOPMENT, HIG	H SCHOOL
COMPLETION, PREPARATION AND APPLICATION FOR COLLEGE, AND	WORK
EXPLORATION AND ENTRY.	
VOLUNTEER PROGRAM - IINE-LOWELL SITE VOLUNTEERS AND INTER	NS PROVIDE
THOUSANDS OF HOURS OF PROGRAM AND CLIENT SUPPORT. VOLUNTE	ERS AND
INTERNS SUPPORT CULTURAL ORIENTATION CLASSES, PROVIDE ENG	LISH TUTORING,
LEAD SKILLS AND FINANCIAL LITERACY WORKSHOPS, ORGANIZE SU	PPLY DRIVES,
HOST COMMUNITY DINNERS, AND MORE.	
FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHME	NTS:
HELP THEM SECURE EMPLOYMENT AND ADVANCED SKILLS TRAINING;	AND HELP
REMOVE OTHER BARRIERS TO HEALTH, EDUCATION, RESOURCES, AN	D EMPLOYMENT.
EMPLOYMENT SERVICE IINE MANCHESTER STAFF HELP EMPLOYA	BLE REFUGEES,
ASYLEES AND OTHER IMMIGRANT POPULATIONS FIND DURABLE, GAI	NFUL
EMPLOYMENT AS QUICKLY AS POSSIBLE AFTER THEIR ARRIVALS IN	ENTRY-LEVEL
AND CAREER LADDERING POSITIONS. WE ASSESS EACH REFUGEE'S	SKILLS AND
INTERESTS, PROVIDE WORKFORCE ORIENTATION, PREPARE CLIENTS	FOR
INTERVIEWS, AND HELP PLACE THEM IN JOBS WITH LOCAL EMPLOY	ERS. OVER THE
YEARS, WE HAVE BUILT A NETWORK OF EMPLOYER RELATIONSHIPS	TO SUPPORT
REFUGEE AND IMMIGRANT JOB PREPARATION AND PLACEMENT. IINE	MANCHESTER
INTRODUCED A LICENSED NURSING ASSISTANT (LNA) FOR SUCCESS	PROGRAM
THROUGH WHICH IINE PROVIDES CONTEXTUALIZED ENGLISH LANGUA	
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Schedule O (Form 990) 2021	Page <b>2</b>
Name of the organization INTERNATIONAL INSTITUTE OF NEW ENGLAND INC.	Employer identification number $04 - 2104325$
INSTRUCTION, SOFT-SKILLS TRAINING, AND WORKFORCE READINES	S TRAINING TO
THOSE SEEKING LICENSED NURSING ASSISTANT CERTIFICATION AND	D JOB
PLACEMENT.	
ADULT BASIC EDUCATION - IINE MANCHESTER OFFERS FOUR LEVELS	S OF ENGLISH
LANGUAGE VIRTUAL INSTRUCTION: BEGINNER, LOW INTERMEDIATE,	HIGH
INTERMEDIATE, AND ADVANCED, WITH A FOCUS ON VOCATIONAL PRI	EPARATION.
REPRESENTING MORE THAN 50 COUNTRIES OF ORIGIN, OUR PARTIC	IPANTS CAME TO
THE U.S. WITH A WIDE VARIETY OF ENGLISH LANGUAGE SKILLS, 1	FROM LITTLE OR
NO ENGLISH LITERACY TO THOSE WHO WERE ADVANCED AND SEEKING	G TO IMPROVE
THEIR FLUENCY.	
LEGAL IMMIGRATION SERVICES - IINE'S LEGAL SERVICES TEAM PR	ROVIDES
MANCHESTER-AREA IMMIGRANTS WITH TRUSTWORTHY AND AFFORDABLE	E ASSISTANCE
IN APPLYING FOR IMMIGRATION RELIEF. LEGAL SERVICES SUPPORT	T A RANGE OF
LEGAL IMMIGRATION FORMS UNIQUE TO THE IMMIGRANT COMMUNITY	, SUCH AS
STATUS ADJUSTMENT, WORK AUTHORIZATION, FAMILY REUNIFICATION	ON, AND
CITIZENSHIP. WE SERVE 1,500-2,000 INDIVIDUALS THROUGH OUR	THREE-SITE
LEGAL SERVICES PROGRAM EACH YEAR.	
YOUTH SERVICES - IINE-MANCHESTER HAS A FEDERALLY FUNDED YO	OUTH/PARENT
LIAISON THAT SUPPORTS REFUGEE CHILDREN IN PUBLIC SCHOOLS.	WE PROVIDE
INTENSIVE SUPPORT FOR FAMILIES AND CHILDREN IN MANCHESTER	PUBLIC
SCHOOLS.	
VOLUNTEER PROGRAM - MANCHESTER SITE VOLUNTEERS AND INTERNS	S PROVIDED
THOUSANDS OF HOURS OF PROGRAM AND CLIENT SUPPORT EACH YEAR	R. VOLUNTEERS
AND INTERNS SUPPORT CULTURAL ORIENTATION CLASSES, PROVIDE	ENGLISH
TUTORING, LEAD VARIOUS WORKSHOPS, ORGANIZE SUPPLY DRIVES,	HOST
COMMUNITY DINNERS, AND MORE.	

FORM 990, PART VI, SECTION A, LINE 4:

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Schedule O (Form 990) 2021

Schedule O (Form 990) 2021 Page 2						
i taine er the erganization	TERNATIONAL ]	INSTITUTE OF .	NEW ENGLAND	Employer identification number 04-2104325		
THE BYLAWS WERE	AMENDED IN MA	AY 2022. ONE	CHANGE WAS MADE	TO ARTICLE 3:		
COMMITTEES. THE	CHANGE MOVED	THE RESPONSI	BILITY FOR APPRC	VING REQUIRED		
COMMITTEE CHARTE	RS FROM THE C	COMMITTEES TH	EMSELVES TO THE	FULL BOARD.		

FORM 990, PART VI, SECTION B, LINE 11B:

THE INSTITUTE'S ACCOUNTING, FINANCE AND REAL ESTATE COMMITTEE REVIEWS THE 990 IN DETAIL UPON COMPLETION BY THE AUDITORS. ONCE REVIEWED AND APPROVED BY MANAGEMENT, THE 990 IS PROVIDED TO THE FULL BOARD OF DIRECTORS BEFORE FILING.

FORM 990, PART VI, SECTION B, LINE 12C:

THE HIRING PROCESS OR ADDITION OF A BOARD MEMBER REQUIRES DISCLOSURE OF ANY CONFLICT OF INTEREST. THE EMPLOYEE OR BOARD MEMBER SIGNS THE CONFLICT OF INTEREST STATEMENT CONFIRMING THAT THERE IS NO CONFLICT CREATED BY AN EXISTING BUSINESS RELATIONSHIP, THAT THE EMPLOYEE OR BOARD MEMBER AGREES TO AVOID CONFLICTS OF INTEREST IN THE FUTURE, AND IF ONE DOES ARISE, THE EMPLOYEE OR BOARD MEMBER WILL PROMPTLY DISCLOSE THE CONFLICT TO IINE.

FORM 990, PART VI, SECTION B, LINE 15A:

COMPENSATION AND EMPLOYEE BENEFITS FOR THE PRESIDENT AND CEO ARE DETERMINED BY THE INDEPENDENT MEMBERS OF THE BOARD OF DIRECTORS AND ARE BASED ON PERFORMANCE OBJECTIVES.

FORM 990, PART VI, SECTION C, LINE 19:

THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST

POLICY, AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC UPON REQUEST. THE

ORGANIZATION'S TAX FILINGS ARE AVAILABLE THROUGH GUIDE STAR AND THE

MASSACHUSETTS ATTORNEY GENERAL'S WEBSITES.

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Name of the organization INTERNATIONAL INSTITUTE OF NEW ENGLAND INC.	Employer identification number 04-2104325
FORM 990, PART XII, LINE 2C:	
THE INSTITUTES' ADMINISTRATION, FINANCE AND REAL ESTATE	COMMITTEE
ASSUMES THE RESPONSIBILITY FOR THE OVERSIGHT OF THE AUDI	
FINANCIAL STATEMENTS AND SELECTION OF THE INDEPENDENT AC	COUNTANT.
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132212 11-11-21 <b>52</b>	Schedule O (Form 990) 2

(Rev. January 2022)

### Application for Automatic Extension of Time To File an Exempt Organization Return

Department of the Treasury Internal Revenue Service

-	Eilo o	conorato	application	for oook	roturn
-	гие а	Separate	application	TOF EACE	i return.

Go to www.irs.gov/Form8868 for the latest information.

**Electronic filing (e-file).** You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits.

#### Automatic 6-Month Extension of Time. Only submit original (no copies needed).

All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

Type or print	Name of exempt organization or other filer, see instructions.       Tax         INTERNATIONAL INSTITUTE OF NEW ENGLAND       Tax         INC •       Tax				Taxpayer identification number (TIN) $04 - 2104325$			
File by the due date for filing your	by the date for g your rn. See 2 BOYLSTON STREET, 3RD FLOOR							
instructions.								
Enter the	Return Code for the return that this application is for (file	e a separa	te application for each return)			0 1		
Application			Application			Return		
Is For			Is For			Code		
Form 990	or Form 990-EZ	01	Form 1041-A			08		
Form 472	0 (individual)	03	Form 4720 (other than individual)			09		
Form 990	-PF	04	Form 5227			10		
Form 990	-T (sec. 401(a) or 408(a) trust)	05	Form 6069			11		
Form 990	-T (trust other than above)	06	Form 8870			12		
Form 990	-T (corporation) CELINE MUKASINI	07						
<ul> <li>If the c</li> <li>If this is</li> <li>box ▶ [</li> <li>1 I reaction the the the the the the the the the the</li></ul>	he tax year entered in line 1 is for less than 12 months, c	Group Exe and atta AUGU: anization's , an heck reas	emption Number (GEN) I         ch a list with the names and TINs of         ST 15, 2023, to file         s return for:         d endingSEP 30, 2022         on:Initial return	f this is fo all memb the exem	r the whole ers the ext npt organiz: 	group, check this		
any	a If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.			3a	\$	0.		
				Зb	\$	0.		
	estimated tax payments made. Include any prior year overpayment allowed as a credit. <b>c</b> Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by				Ψ			
	using EFTPS (Electronic Federal Tax Payment System). See instructions.			3c	\$	0.		
Caution: instructio	If you are going to make an electronic funds withdrawal	(direct de	bit) with this Form 8868, see Form 8		nd Form 88	79-TE for payment 8868 (Rev. 1-2022)		